



Kaipara te Oranganui

**KAIPARA
DISTRICT**

Two Oceans Two Harbours

Long Term Plan

Schedule update for the LTP 2021/2031

Schedule

Phase three and four

Phase three –Mid 2020

May

- Maori contribution to decision making ✓
- Strategic Assets ✓
- Revenue and Financing Policy ✓
- Growth Assumptions ✓
- Engagement concepts – Deferred June
- Remission Policies – Deferred July
- Financial Strategy - Deferred July

June

- Asset Management Plans (AMPs)
- S&E Policy
- Climate Change

Phase four – Late 2020

July

- Activity profiles (Session 2)
- Revenue and Financing Policy
- Infrastructure priorities / Project Priorities
- Financial Strategy
- AMPs
- Treasury policy
- Financial Contributions
- Assessment of assets for potential sale
- Remissions Policies
- Significant Forecasting Assumptions

August

- Draft Infrastructure strategy

September

- Financial forecasts
- Review of outstanding source documents
- AMPs
- DC Policy

October

- Preparation of CD concepts

November

- Adopt Ratings policies
- Adopt Revenue and Financing policies
- Adopt Infrastructure Strategy
- Adopt Financial Strategy

Schedule

Phase five and six

December

- Adopt Significance and Engagement policy
- CD concepts and draft
- Adopt AMPs

Phase five –Early 2021

January

- Audit CD

February

- Council decision making
- Adopt all outstanding source documents
- Adopt CD for consultation

March

- Formal consultation

April

- Submissions and Hearings

Phase six –Mid 2021

May

- Review budgets and update from consultation
- Formal audit

June

- Final LTP adopted



Thank You

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Kaipara District Council





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A Māori Contribution

LTP: Development of Māori Capacity Contribution to Council's Decision-Making Processes



Ko koe ki tēnā, ko au ki tēnei kīwai o te kete

With you at that and I at this handle of the basket

Proposed section for upcoming 2021-31 LTP

Te whakaaro | The thinking

Introduction to this section:

- In recognition of Te Tiriti o Waitangi/The Treaty of Waitangi, Council acknowledges the ongoing obligations that it has in conjunction with the provisions afforded to Māori in both the Resource Management Act 1991 (RMA) and Local Government Act 2002 (LGA). Council will be continuing to look for more meaningful ways to further build on existing relationships and raise Māori capacity to input into decision-making at a Local Government level.

Current of Relationships and Partnerships:

- Memorandum of Understanding (MOU) with Te Uri o Hau.
- Mana Enhancing Agreement (MEA) with Te Roroa.
- Co-governance arrangements: Taharoa Domain Governance Committee, Harding Park/Pou Tu O Te Rangi Joint Committee.
- Integrated Kaipara Harbour Management Group (IKHMG). Newly formed Partners Forum.
- Kaipara Moana Working Group
- Mana Whenua Forum
- Whanaungatanga Ki Taurangi relationship agreement

Proposed section for upcoming 2021-31 LTP

Te whakaaro | The thinking

RMA Consultation:

- Resource Management Act (RMA) council processes all resource consent applications accordingly then distributes to the appropriate mana whenua for information, comment or input.

Iwi Relations Manager:

- Council remains committed to enhancing its relationships with iwi/hapū and look for further opportunities and ways to support iwi/hapū contribution to decision-making processes that are of mutual benefit to both parties. This mahi is carried out by the Iwi Relations Manager and supported by the staff belonging to the Māori advisory group.



Direction:

Feedback from Elected Members on the draft Long-Term Plan (LTP) section relating to Māori opportunities to contribute to Council's decision-making processes proposed wording in attachment B.

Pātai | Questions?

Ngā Mihi

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Kaipara District Council





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Strategic Assets

Significance and Engagement Policy review

What are 'strategic assets' in a Significance and Engagement Policy?

Local Government Act 2002:

'an asset or group of assets held by the local authority that it needs to retain if the local authority is to maintain the local authority's capacity to achieve or promote any outcome that the local authority determines to be important to the current or future well-being of the community'

What is the difference between 'assets' and 'strategic assets'?

- In deciding to sell a strategic asset, Council must include (or amend) this in its LTP and consult with the community before making the decision.
- To sell an asset, Council can make the relevant resolution at a Council meeting. An assessment of significance may indicate that consultation before a final decision is still appropriate.

The decision making requirements of sections 76-81 still need to be met in both cases.

Proposal

Current Strategic Assets

- Stormwater Schemes
- Water Supply Schemes
- Wastewater Schemes
- The Roding Network
- Reserves
- Cemeteries
- Pensioner Housing

Proposed Strategic Assets

- | | |
|--------------------------------|--|
| • Stormwater Schemes | <i>no change</i> |
| • Water Supply Schemes | <i>no change</i> |
| • Wastewater Schemes | <i>no change</i> |
| • The Transportation Network | Roding PLUS footpaths, cycleways etc |
| • The Open Spaces Network | Reserves and Cemeteries PLUS all other Open Spaces |
| • The Stop Bank Network | new |
| • Pensioner Housing | remove |

Proposed changes - rationale

- **Roading Network to Transportation Network**
 - This reflects more modern day practices and the acknowledgement of non-vehicular transportation networks and their importance within the District.
- **Reserves and Cemeteries to Open Spaces Network**
 - This recognises that there are important open spaces within the District that are not designated as 'Reserves' under the Reserves Act 1977. It is important the entire network is seen as a 'whole' to meet community needs, including cemeteries.
- **Inclusion of the Stop Bank network**
 - Staff have reviewed this matter after it was raised at the first Briefing and consider it is appropriate to include the network as a strategic asset as it is of considerable importance to various communities within the District.
- **Removal of Pensioner Housing**
 - Council proposed, consulted and decided on a new approach for Pensioner Housing in the District as part of the 2018 Long Term Plan development. The proposed removal from this list is giving effect to the decisions of Council.

Staff have assessed other assets of Council in the review process, no other assets were considered to meet the criteria of the definition regarding the current or future well-being of the community

Direction

- Any questions or concerns about the retention of the water, wastewater and stormwater schemes?
- Any questions or concerns about the proposed changes to the current roading network, reserves and cemeteries categories?
- Any questions or concerns about the proposed inclusion of the stop bank network?
- Any questions or concerns about the proposed removal of pensioner housing?
- Is there anything missing?

- Presentation to June LTP Briefing on proposed Significance and Engagement Policy
- Statement of Proposal for consultation to July Council meeting



Next steps



Thank You

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Kaipara District Council



Revenue & Financing Policy Analysis of Activities



CONTEXT

- The Revenue and Financing Policy shows the revenue sources used to fund each of the council's activities
- Important policy as it determines what will be funded by rates, fees or debt
- Rates are a tax and Council decides how to distribute the costs to the rating units
- The council needs to consider the impact of funding methods on people's ability to pay as this can have implications for community well-being
- There is a process to follow
- It is about financial prudence but it is also a balancing act

- The Revenue and Financing Policy is part of the Long Term Plan
- The final policy must be adopted prior to the adoption of the Long Term Plan using the principles of Sec 82 for consultation

CONTEXT SEC 101 FINANCIAL MANAGEMENT

- (1) A local authority must manage its revenues, expenses, assets, liabilities, investments, and general financial dealings prudently and in a manner that promotes the current and future interests of the community.
- (2) A local authority must make adequate and effective provision in its long-term plan and in its annual plan (where applicable) to meet the expenditure needs of the local authority identified in that long-term plan and annual plan.

CONTEXT SEC 101 FINANCIAL MANAGEMENT

- (3)The funding needs of the local authority must be met from those sources that the local authority determines to be appropriate, following consideration of,—
- (a)in relation to each activity to be funded,—
- (i)the community outcomes to which the activity primarily contributes; and
- (ii)the distribution of benefits between the community as a whole, any identifiable part of the community, and individuals; and
- (iii)the period in or over which those benefits are expected to occur; and
- (iv)the extent to which the actions or inaction of particular individuals or a group contribute to the need to undertake the activity; and
- (v)the costs and benefits, including consequences for transparency and accountability, of funding the activity distinctly from other activities; and
- (b)the overall impact of any allocation of liability for revenue needs on the current and future social, economic, environmental, and cultural well-being of the community.

CONTEXT SEC 101 FINANCIAL MANAGEMENT – SIMPLE VERSION

- Identify Activity and related Outcomes
- Are costs private /public
- Look at fairness- affordability and exacerbators(those whose actions or failures give rise to expenditure) and practical applications of funding separately
- Best funding method - Long Term Intergenerational -Debt, Financial and Contributions Development

rates,
and Charges

-Short Term- General rates ,Targeted Differential, Fees

- Impact on the community
- Today Part 1 only

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
Reserves/Open Spaces	Gardens and parks open to all 100%	Hired for Events minimal		General rates Financial contributions Borrowing
Cemeteries	Public health and sanitation Walking in cemeteries 30%	Burial of family member 70%	Costs unaffordable by individuals if paid for all costs	Fees & Charges General rates Financial contributions Borrowing
Sports Parks	Ground for recreation 95%	Organised sport 5%	Sports clubs don't have money to contribute	Fees & Charges General rates Financial contributions Borrowing

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
Campgrounds	General access to some facilities Kai Iwi lakes	Holiday makers,Tourists 100%	Be aware that some campgrounds are a cost and may not recover 100%	Fees and Charges/Lease General rates Financial contributions Borrowing
Community Assistance	Benefits groups and individuals eg Dargaville pool, Community Partnerships 100%			General rates Grants and Subsidies
Civil Defence	Benefits attributable to whole community 100%	Some added value services to individuals		General rates Grants and Subsidies Borrowing

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
Community Libraries	Information and education of public Social benefits 100%	Individuals borrowing books	Individuals cant be fully charged	General rates Fees and Charges Grants and Subsidies Borrowing
Animal Control	General benefit keeping stock and animals under control 50%	Animal control so individuals can keep a dog and walking areas for dogs signposted Pound 50%	Exacerbator-wandering, menacing or dangerous animals	Fees & Charges General rates Borrowing
Building Control	Building enforcement provides public benefits Administration, enquiries and answering of calls cant be charged 15%	Direct benefits to owners of property to build 85%		Fees & Charges General rates

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
District leadership District Plan	Whole community benefits by a well thought out district plan and from policies and bylaws developed 100%			General rates
Resource Consents and Monitoring	Community has protection from adverse events Monitoring of complaints Phone enquires and administration cant be charged 35%	Consent to individual benefits 65%	Exacerbator- non compliance with consents or district plan	Fees & Charges General rates
Environmental Health	Enforcement of Bylaws benefits community health and safety 70%	Benefit holding License or certifications for activities 30%	Exacerbator- non compliance with Acts	Fees & Charges General rates

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
Parking		Parking spaces attributable to individuals 100%	Exacerbator those that breach parking restrictions	Fees and Charges
Governance	Allows public to be part of democratic process Council takes leadership on behalf of all residents 100%			General rates
Corporate Services	Long Term Plans, Annual plans Annual Reports All activities benefit	Targeted rate activities benefit from this and get an allocation		Fees & Charges General rates Borrowing

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
Roading	Have access to a roading network Individual properties gain varying benefits 100%			General rates Fees and Charges Grants and Subsidies Development and Financial Contributions Borrowing
Waste management and waste minimisation	Public litter bins as promote public health Landfill rehabilitation for 15 years of past landfills Recycling helps sustainability 95%	Transfer stations Waste collection for every household 5%	Exacerbators-fly-tippers. Those who abuse the kerbside collection	Fees & Charges General rates Grants and subsidies Targeted rates Borrowing
Land drainage/Storm water	Some public benefits as stormwater is controlled 10%	Private properties primarily benefit 90%	Potential equalisation- One Bucket system	Targeted rates General rates Development contributions Borrowing

ANALYSIS OF ACTIVITIES

Services	Public	Private	Rationale	Funding Sources
Water Supply	Access to safe drinking water Assured supply of fire fighting Water for public toilets 15%	Private household benefits 85%	Could be improved equalisation Sections benefit in sale value so should be charges 75%	Fees and Charges General rates Financial and Development contributions Borrowing
Wastewater Treatment and Reticulation	Public benefit is that harbours are kept clean Public toilets 10%	Private household benefits 90%	Could be improved equalisation Exacerbator high waste users pay based on activity levels Sections benefit in sale value so should be charges 75%	Fees & Charges General rates Financial & Development contributions Borrowing

CHANGES PROPOSED BY STAFF

- Reducing paperwork from approx. 90 pages to 13 pages
- Change from categorisation which was very broad
 - High 67% to 100%
 - Medium 34% to 66%
 - Low 0 to 33%
- Propose exact % to aim for but with a disclaimer that could be 10% difference as difficult to obtain exact % in revenue

PART 2 POTENTIAL FOR FURTHER DISCUSSION

- Equalisation of Water, Wastewater and Stormwater both operating and capital (Currently have anomalies of cross subsidisation with sharing operating and not capital)
- Targeted rate charges for those connected and bare sections(disgruntled residents)
- Differentials
 - Funding of MCP , and other reserves work Dargaville (Current Differential for MCP and no reserve funds for Harding park and Taharoa Domain in the future)
 - Forestry Differential
- Definition of a SUIP
- Recognition that additional revenue may be required to support debt repayment and manage treasury ratios

And this year for LTP not discussing

- Land Value to Capital value or another rating system

ANY QUESTIONS?



We welcome your feedback!
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