



Kaipara te Oranganui

**Kaipara  
District**

Two Oceans Two Harbours

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## Kaipara District Council Long Term Plan Briefing Agenda

**Date:** Wednesday 14 October 2020  
**Time:** 9.30 a.m.  
**Location:** Mangawhai Domain  
75 Moir Street  
Mangawhai

**Elected Members:** Mayor Dr Jason Smith  
Deputy Mayor Anna Curnow  
Councillor Victoria del la Varis-Woodcock  
Councillor Karen Joyce-Paki  
Councillor Jonathan Larsen  
Councillor Mark Vincent  
Councillor Peter Wethey  
Councillor David Wills  
Councillor Eryn Wilson-Collins

*For any queries regarding this meeting please contact  
the Kaipara District Council on (09) 439 7059*

14 October, 2020  
9:30 am  
Mangawhai Domain  
75 Moir Street  
Mangawhai

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# Civil Defence Emergency Management Presentation

**Meeting:** Long Term Plan Briefing  
**Date of meeting:** Wednesday 14 October 2020  
**Reporting officer:** Gavin Dawson, Governance Advisor

## Purpose/Ngā whāinga

To update Council on the activities, plans, and projects of Northland Civil Defence Emergency Management.

## Attachments/Ngā tapiritanga

	Title
A	Presentation slides provided by Northland CDEM

# *Activity Briefings*

Northland Civil Defence Emergency Management (CDEM) Group



# *Activity briefing agenda*

- What we do
- Our key assets
- Our levels of service
- Key issues

# What we do

Deliver Civil Defence Emergency Management (CDEM) arrangements in Northland across the 4R's

- Reduction
- Readiness
- Response
- Recovery



Through CDEM shared services with all four Northland councils and collaboration with external stakeholders.



# *Reduction, Readiness, Response, Recovery*



# ***Our key assets and programmes***

## **Relationships and Networks**

- Northland CDEM professional staff
- All 4 Northland councils and Service Level Agreements (CDEM Shared Services)
- External stakeholder relationships and networks

## **Northland Tsunami and Other Alerting Tools**

- 200+ outdoor tsunami sirens
- 100+ indoor tsunami sirens
- 92 tsunami information boards
- On call roster 24/7 365 days
- Northland CDEM Facebook page – over 18,000 followers
- Red Cross Hazard App and Emergency Mobile Alerts (EMA) system
- Northland Regional Council website – Northland CDEM pages



# Our levels of service

**Northland CDEM Group Plan Goal – ‘Working together to create resilient communities in Northland’**

*Kia mahi tahi, kia hangaia he pakaritanga ki roto inga rohe o Te Taitokerau*

- The Plan outlines goals and strategic objectives for CDEM in Northland over a 5 year period
- The objectives in the Plan determine annual work programmes and priorities
- The current Plan 2016-2021 is under review – next plan 2022 - 2026

## **Groups and Committees**

### **Governance**

- Northland CDEM Group Joint Committee (Mayor Smith, alternate Cr Anna Curnow)

### **Northland CDEM Operations**

- Coordinating Executive Group (John Burt)
- FNDC Local CDEM Controllers (John Burt, 1 vacant position)
- Northland Welfare Coordination Group (Darlene Lang / Michelle Nepia)
- Northland Lifelines Utilities Group ( KDC Infrastructure representatives)
- Work programmes cover 4R's with identified priorities across all 4 Northland councils
- Regional public warning and alerting service for CDEM emergencies
- Standard operating procedures and plans documenting CDEM processes and procedures of service delivery.



# ***2020 Responses***

- Drought
- COVID-19 Level 4
- July Flood
- COVID-Resurgence

- Iwi relationships enhanced
- Increased expectation and demand for welfare services through CDEM
- All stakeholder relationships enhanced

# Key issues 2021- 2024

- Upgrade the Northland Tsunami Siren network
- A regional Joint Multi-agency Emergency Coordination Centre (ECC)
- Support water security projects to address regional drought issues including communities on tank water supply.





# Key issues 2021- 2024 Budgets

- Upgrade the Northland Tsunami Siren network
  - KDC own approx. 10% of current network (21 of 203 sirens)
  - Total network replacement \$4 million
  - KDC contribution to replace its assets \$100k over 3 years 21/22 – 23/24
- A regional Joint Multi-agency Emergency Coordination Centre (ECC)



# Key issues 2024 - 2031

- Population growth with increased expectations of CDEM services and associated CDEM funding requirements
- Growth of Northland CDEM professional staff group to meet public expectations
- Changing hazardscape responding to new and complex hazards
- Northland tsunami siren network maintenance
- Climate change working groups, land use planning and disaster risk reduction



# *Key issues 2031 and beyond*



- Emergency response increase to climate change related emergencies
- Northland tsunami siren network and alerting tools maintenance and development
- Public expectation of service levels with the shortfall in CDEM resources available through councils

# *Questions*



## **Rates Remission Review**

**Meeting:** Council Briefing  
**Date of meeting:** 14 October 2020  
**Reporting officer:** Christine Toms, Revenue Manager

### **Purpose/Ngā whāinga**

This report provides Elected members with an overview of the existing rates remission policies. It discusses potential changes and reasons for considering any changes to the existing policies. The report seeks feedback as to whether existing policies should be reviewed at this time and whether new policies could be introduced alongside the 2021-2031 Long Term Plan.

### **Context/Horopaki**

The Local Government Act 2002 (LGA) provides that a Council must adopt a policy on the postponement and remission of rates on Māori freehold land, and that a Council may adopt a rates remission policy and/or a rates postponement policy.

Adopted policies must be reviewed at least once every 6 years, using a consultation process that gives effect to the requirements of section 82 LGA. The existing Policies are attached.

Kaipara District Council policies were last reviewed in November 2017 and these were adopted alongside the Long Term Plan in 2018.

### **Discussion/Ngā kōrerorero**

#### **Māori Freehold Land Rates Postponement and Remission Policy**

There were no proposed changes to this policy at the last review in 2017. The Local Government (Rating of Whenua Māori Amendment Bill) has not yet passed through Parliament, but has been through the Select Committee stage. An incoming Parliament will need to vote to reinstate it. It is recommended that the current Maori Freehold Land Rates Postponement and Remission Policy remain unchanged until after the Rating of Whenua Māori Amendment Bill is introduced, at which time the policy can be fully reviewed, taking the legislative changes into consideration.

Attachment C shows that during the 2019/2020 rating year there were only two properties in the district that received rates remission in relation to this policy. Additional resourcing is enabling more focus in this space, with the expectation that the number of properties receiving rates remission will increase.

#### **Rates Postponement and Remission Policy**

This Policy received minor changes at the last review in 2017. With the recent changes to the organisational structure it is timely to amend any reference to the General Manager Finance to that of General Manager Sustainable Growth and Investment.

Staff have researched the policies of a number of Councils to see what others offer. These Councils were: Auckland, Far North, Stratford, Tararua, Taupo, Western BOP and Whakatane. There are a number of similarities among policies. Notably 4 of the 7 Councils have similar rates postponement for financial hardship policies, but only one other has a remission for financial hardship policy. Attachment C shows that Kaipara District Council currently has no remissions for either of these policies.

The green cells in the table below indicate common policies that these other Councils share with Kaipara District Council.



	Auckland	Far North	Stratford	Taranaki	Taupo	Western BOP	Whakatane
Postponement for Financial Hardship							
Remission for Financial Hardship							
Remission of Penalties							
Remission of UAGC							
Community, Sporting and Other							
Miscellaneous Purposes							
School Sewerage Charges							
Water leak							

As shown above, only one other Council provides a policy for Miscellaneous Purposes. It should be noted that whilst Attachment C highlights that last year there were no properties receiving remission for this reason, that a remission under this policy has been provided for the current rating year.

### Possible Additional Rates Remission Policies


To support Kaipara District Council Community Outcomes it may be appropriate to consider additional rates remission policies. Other Councils provide rates remission for a variety of other scenarios, such as: Land Subject to Protection for Outstanding Natural Landscape, Cultural, Historic or Ecological Purposes (Far North), Remissions for Biodiversity (Indigenous Vegetation, Significant Habitats of Indigenous Fauna and Wetlands (Stratford), Remission for Promoting Business Development (Stratford).

### Next steps/E whaiake nei

Staff are seeking Council direction on the depth of review of current rates remission policies and whether additional policies should be introduced alongside the 2021-2031 Long Term Plan.

### Attachments/Ngā tapiritanga

	Title
A	Māori Freehold Land Rates Postponement and Remission Policy
B	Rates Postponement and Remission Policy
C	Policy Summary

 <b>KAIPARA DISTRICT</b> <small>Two Oceans Two Harbours</small>	<b>Title of Policy</b>	<b>Maori Freehold Land Rates Postponement and Remission Policy</b>		
	<b>Sponsor</b>	General Manager Finance	<b>Authorised/Adopted by</b>	Council
	<b>Written By</b>	Revenue Manager	<b>Date Adopted</b>	14 November 2017
	<b>Type of Policy</b>	Policy Rating	<b>Review Date</b>	14 November 2020
	<b>File Reference</b>	2306.20/2304.03.		

## 1 Māori Freehold Land Rates Postponement and Remission Policy

### 1.1 Overview, Background and Objectives

Section 102(2) of the Local Government Act 2002 provides that a Council must adopt a policy on the postponement and remission of rates on Māori freehold land.

This Policy is to ensure the fair and equitable collection of rates occurs from all sectors of the community. It is important to also recognise that Māori freehold land has particular conditions, and ownership structures which may make it appropriate to provide relief from rates.

Specifically this Policy considers the matters set out in schedule 11 of the LGA 2002 and is intended to support the following objectives:

- Recognise matters related to the physical accessibility of the land;
- Facilitate development or use of the land.

This Policy also has an objective to recognise situations where there is no occupier, or person gaining an economic or financial benefit from the land.

### 1.2 Conditions

#### 1.2.1 Remission for undeveloped and inaccessible Māori Freehold Land

- 1 Council may remit rates penalties and/or current year or arrears of rates on Māori freehold land where the land has been unoccupied for the period which the remission is requested;
- 2 To be eligible for remission no person may, during the course of the year for which the remission is granted:
  - a) lease the land;
  - b) do one or more of the following things on the land, for profit or other benefit:
    - i. reside on the land;
    - ii. de-pasture or maintain livestock on the land;
    - iii. store anything on the land;
    - iv. use the land in any other way.

#### 1.2.2 Remission to facilitate development of Māori Freehold Land

Council may remit the previous years' arrears and penalties provided the person or entity requesting the remission will pay for the annual rates for the current and previous two years and has agreed to contract to Council to keep all future rates paid in full.

### 1.3 Criteria


- 1 Application for land to be granted remission of rates must be made by the owners or trustees, Council or any person(s) who has gained a right to occupy through the Māori Land Courts and is the authorised occupier(s).
- 2 The land is Māori freehold land as defined in the Local Government (Rating) Act 2002.
- 3 Owners or trustees or any authorised occupier(s) must include the following information in their application:
  - a) The details of the property for which the application for remission is being made;
  - b) The objectives (as outlined under Overview, Background and Objectives above) that will be achieved by providing a remission, together with an explanation as to how the land fits within the objectives;
  - c) Documentation that proves the land which is the subject of the application is Māori freehold land, as defined above.

### 1.4 Delegation of decision-making

Decisions about applying a remission of rates will be made by the General Manager Finance or Chief Executive.

### 1.5 Rates Postponement

This Policy does not provide for the postponement of the requirement to pay rates.

 <b>KAIPARA DISTRICT</b> <small>Tao Kōwhiri Te Whānau</small>	<b>Title of Policy</b>	<b>Rates Postponement and Remission Policy</b>		
	<b>Sponsor</b>	General Manager Finance	<b>Authorised/Adopted by</b>	Council
	<b>Written By</b>	Revenue Manager	<b>Date Adopted</b>	14 November 2017
	<b>Type of Policy</b>	Rating	<b>Review Date</b>	14 November 2020
	<b>File Reference</b>	2306.20		

## 1 Rates Postponement and Remission Policy

### 1.1 Overview and Background

Section 102(3) of the Local Government Act 2002 provides that a Council may adopt a rates remission policy and/or a rates postponement policy. The two policies have been combined into a single Rates Postponement and Remission Policy.

The objective of this scheme is to:

- provide financial assistance and support to ratepayers
- address rating anomalies
- address matters related to wastewater charges
- cover other objectives.

The Council must consult on a draft policy or amendment in a manner that gives effect to section 82 of the Local Government Act 2002 to adopt and amend this Policy.

The Council's Rates Postponement and Remission Policy is set out in four parts, each containing a number of schemes.

#### Part One - Financial Assistance and Support

- Rates Postponement for Financial Hardship
- Rates Remission for Financial Hardship
- Rates Remission of Penalties Only.

#### Part Two - Addressing Anomalies

- Rates Remission of Multiple Uniform Annual General Charges and other Uniform Charges on Rating Units
- Rates Remission for Community, Sporting and Other Organisations
- Rates Postponement or Remission for Miscellaneous Purposes.

#### Part Three - Addressing Matters Related to Wastewater Charges

- Rates Remission for School Sewerage Charges

#### Part Four - Other Schemes

- Water Supply Rates Remission for Excessive Water Rates due to a Fault.

## 1.2 Full details of each rates remission and postponement scheme

### Part One - Financial Assistance and Support Schemes

#### *Rates Postponement for Financial Hardship*

##### Objective

The objective of this scheme is to assist ratepayers experiencing financial hardship which affects their ability to pay rates.

##### Criteria

The ratepayer must meet the following criteria to be considered for rates postponement for hardship:

- 1 The ratepayer must be the current owner of the rating unit and owned the property for at least five years.
- 2 The rating unit must be used solely by the ratepayer as his/her residence.
- 3 No person entered on the Council's rating information database as the "ratepayer" must own any other rating units or investment properties (whether in the District, in New Zealand or overseas) or have significant interests or ownership of a businesses or shares.
- 4 The current financial situation of the ratepayer must be such that he/she is unlikely to have sufficient funds left over, after the payment of rates, for normal health care, proper provision for maintenance of his/her home and chattels at an adequate standard, as well as making provision for normal day-to-day living expenses.
- 5 The ratepayer (or authorised agent) must make an application to Council on the prescribed form (copies can be obtained from the Council Offices, at either Dargaville or Mangawhai, or on Council's website [www.kaipara.govt.nz](http://www.kaipara.govt.nz) ).

##### Conditions

The Council will consider, on a case-by-case basis, all applications received that meet the above criteria.

- 1 For the rates to be postponed, written confirmation of the ratepayer's financial situation must be provided from the ratepayer's budget advisor. Additionally, Council reserves the full right to have the question of hardship addressed by any outside agency with relevant expertise e.g. budget advisors or the like.
- 2 For the rates to be postponed, the Council will require a statutory declaration:
  - a) that the ratepayer does not own any other property or have significant interest in a business or shares; and
  - b) containing the value of the ratepayer's property insurance and the value of encumbrances against the property, including mortgages and loans.
- 3 For the rates to be postponed, the Council will require the ratepayer to first make acceptable arrangements for payment of future rates, for example by setting up a system for regular payments.

- 4 The Council will add a postponement fee each year to the postponed rates. The fee will cover the period from when the rates were originally due to the date that they are paid. This fee will not exceed the Council's administrative and financial costs of the postponement.
- 5 The postponement will apply from the beginning of the rating year in which the application is made, although the Council may consider backdating to before the rating year in which the application is made depending on the circumstances.
- 6 Any postponed rates will be postponed until:
  - a) the death of the ratepayer(s); or
  - b) the ratepayer/s cease/s to be the owner or occupier of the Rating Unit; or
  - c) the ratepayer/s cease/s to use the property solely as his/her residence; or
  - d) the postponed rates are 80% of the available equity in the property; or
  - e) a date specified by Council.
- 7 All or part of the postponed rates may be paid at any time. The applicant may also elect to postpone the payment of a lesser sum than that which they would be entitled to have postponed pursuant to this scheme.
- 8 Postponed rates will be registered as a statutory land charge on the rating unit title. This means that the Council will have first call on the proceeds of any revenue from the sale or lease of the rating unit.

#### **Delegation of decision-making**

Decisions relating to the postponement of rates will be made by the General Manager Finance or Chief Executive.

#### ***Rates Remission for Financial Hardship***

##### **Objective**

The objective of this Policy is to assist ratepayers experiencing extreme financial hardship which affects their ability to pay rates.

##### **Criteria**

The ratepayer must meet the following criteria to be considered for a rates remission for financial hardship:

- a) The ratepayer must be the current owner of the rating unit and owned the property for at least five years.
- b) The rating unit must be used solely by the ratepayer as his/her residence.
- c) No person entered on the Council's rating information database as the "ratepayer" must own any other rating units or investment properties (whether in the District, in New Zealand or overseas) or have significant interests or ownership of a businesses or shares.
- d) The current financial situation of the ratepayer must be such that s/he is unlikely to have sufficient funds left over, after the payment of rates, for normal health care, proper provision

for maintenance of his/her home and chattels at an adequate standard, as well as making provision for normal day-to-day living expenses.

- e) The ratepayer (or authorised agent) must make an application to Council on the prescribed form (copies can be obtained from the Council Offices, at either Dargaville or Mangawhai, or on Council's website [www.kaipara.govt.nz](http://www.kaipara.govt.nz)).

### **Conditions**

The Council will consider, on a case by case basis, all applications that meet the above criteria.

- a) For the rates to be remitted, the ratepayer's financial situation must be such that the ratepayer is eligible for, and has applied for, the Government rates rebate scheme. Additionally, Council reserves the full right to have the question of hardship addressed by any outside agency with relevant expertise e.g. budget advisors or the like.
- b) For the rates to be remitted, the Council will require a statutory declaration that the ratepayer does not own any other property or have significant interest in a business or shares.
- c) The remission will apply from the beginning of the rating year in which the application is made, although the Council may consider backdating to before the rating year in which the application is made depending on the circumstances.

### **Delegation of decision-making**

Decisions relating to the remission of rates for financial hardship will be made by the General Manager Finance or Chief Executive.

### ***Rates Remission of Penalties Only***

#### **Objective**

The objective of this scheme is to enable the Council to act fairly and reasonably in relation to penalties applied when rates have not been received by the due date.

#### **Criteria**

- 1 Where the ratepayer meets the payment conditions agreed with the Council to resolve a rates arrears, the Council can remit any part of the penalties already incurred or yet to be incurred.
- 2 The penalties incurred on the first instalment of each financial year will be remitted if the ratepayer pays the total amount of rates due for the year, excluding the penalty on the first instalment, but including any arrears owing at the beginning of the financial year, by the second instalment due date.
- 3 There are extenuating circumstances.
- 4 The ratepayer has paid after the penalty date, but has not received a rates penalty remission under this scheme within the past two years.

### **Conditions**

- 1 If the ratepayer stops paying rates then the Council is able to reinstate the penalties.

- 2 The remission will apply from the beginning of the rating period in which the application is approved and may not necessarily be backdated to prior years.

#### **Treatment of Penalties on Small Overdue Balances**

When a small balance is overdue which is uneconomical to collect, the Revenue Manager, the General Manager Finance or the Chief Executive may write-off the balance in line with other Council procedures. Penalties will not be applied in these circumstances.

#### **Delegation of decision-making**

Decisions relating to the remission of rates penalties will be made as follows:

- for meeting condition/criterion 1 (enters payment conditions to resolve rate arrears) - General Manager Finance or Chief Executive
- for meeting condition/criterion 2 (pays outstanding rates by instalment 2) - Revenue Manager, General Manager Finance or Chief Executive
- for meeting condition/criterion 3 (extenuating circumstances) - General Manager Finance or Chief Executive
- for meeting condition/criterion 4 (late payment but first in two years) - Revenue Manager, General Manager Finance or Chief Executive
- for meeting condition/criterion 6 (backdating remission to prior years) - General Manager Finance or Chief Executive.



## **Part Two - Addressing Anomalies**

### ***Rates Remission of Uniform Annual General Charges and other Uniform Charges on Rating Units***

#### **Objective**

To enable Council to act fairly and equitably with respect to the imposition of uniform charges on two or more separate rating units that are contiguous, and used jointly for a single residential or farming use but do not currently meet section 20 of the Local Government (Rating) Act 2002.

#### **Conditions and Criteria**

- 1 The Council may remit multiple sets of Uniform Annual General Charges and relevant targeted rates set as a fixed amount per rating unit or Separately Used or Inhabited Part of Rating Unit (SUIP) in the following circumstances:
  - a) Where a ratepayer owns and resides on two separate residential rating units that are contiguous and used jointly as a single residential property;
  - b) Where a farming operation consists of a number of separate Certificates of Title or rating units that are contiguous, the occupier of all rating units is the same and operated jointly as a single farm, but is owned by a number of separate owners. In some case the rating units may have different property categories.
- 2 Properties that have been subdivided for sale are not eligible for remission of Annual General Charges and relevant targeted rates.
- 3 Targeted rates set as a fixed amount for a service actually provided or made available to each separate part of the rating unit, such as water and wastewater rates, shall not be eligible for remission.
- 4 Owners wishing to claim a remission under this scheme may be required to make a written application or declaration using the appropriate application form and to supply such evidence as may be requested to verify that a remission should be granted under this scheme.

#### **Delegation of decision-making**

Decisions relating to the remission of rates will be made by the Revenue Manager, General Manager Finance or Chief Executive.

### ***Rates Remission for Community, Sporting and Other Organisations***

#### **Objective**

To enable Council to act fairly and equitably with respect to the imposition of rates on land used or occupied by societies or association of persons for organisations that have a strong community focus, but do not currently meet the 100% and 50% non-rateable criteria under Schedule 1 of the Local Government (Rating) Act 2002.

#### **Criteria**

- 1 Council may remit all or part of rates to land that is being used or occupied under the following

circumstances:

- a) Land owned or used by a society or association of persons, whether incorporated or not, for the purposes of a public hall, library, museum or other similar institution.
  - b) Land owned or used by a society or association of persons, whether incorporated or not, for games or sports other than galloping races, harness races and greyhound races, and does not meet the 50% non-rateable definition as a club licence under the Sale and Supply of Alcohol Act 2012 is for the time being in force.
  - c) Land owned or used by a society or association or persons, whether incorporated or not, the object or principal object of which is to conduct crèches or to conserve the health or well-being of the community or to tend the sick or injured.
  - d) Land owned or used by a society or associations of persons, whether incorporated or not for sporting, recreation, or community purposes that does not meet the 100% and 50% non-rateable criteria under Schedule 1 of the Local Government (Rating) Act 2002.
- 2 In all cases, land that is used for the private pecuniary profit of any members of the society or association shall not be eligible for a rates remission.

#### Conditions

- 1 The rates remission for the following uses is:

Land use	Remission
Public halls, libraries, museums	100%
Sports Clubs	50%
Other community groups	50%

- 2 The remission of rates does not extend to rates set for water supply, wastewater services and (if applicable) refuse services.

#### Delegation of decision-making

Decisions relating to the remission of rates will be made by the Revenue Manager, General Manager Finance or Chief Executive.

#### *Rates Postponement or Remission for Miscellaneous Purposes*

##### Objective

The objective of this scheme is to enable the Council to postpone or remit rates and/or penalties on rates in circumstances that are not specifically covered by other schemes in the Rates Postponement and Remission Policy, but where the Council considers it appropriate to do so.

##### Criteria

- 1 The Council may postpone or remit rates and/or penalties on rates on a rating unit where it considers it just and equitable to do so because:
  - a) There are special circumstances in relation to the rating unit, or the incidence of the rates (or a particular rate) assessed for the rating unit, which mean that the unit's rates are disproportionate to those assessed for comparable rating units;

- b) The circumstances of the rating unit or the ratepayer are comparable to those where a postponement or remission may be granted under the Council's other rates postponement or remission schemes, but are not actually covered by any of those schemes;
- c) There are exceptional circumstances that the Council believes that it is equitable to postpone or remit the rates and/or penalties on rates.

#### **Conditions**

- 1 Where the Council and the ratepayer have agreed to postpone rates and/or penalties on rates:
  - a) Applications must be received in writing by Council from the ratepayer.
  - b) Applicants may elect to postpone a lesser amount than the maximum they would be entitled to under the scheme.
  - c) Postponed rates will be registered as a Statutory Land Charge on the Certificate of Title.
  - d) Council will add a postponement fee to the postponed rates for the period between the due date and the date the rates are paid. This fee is to cover Council's administrative and financial costs and may vary from year to year.
  - e) Any postponement is valid for the year in which the application was made.
  - f) Ratepayers will be encouraged to obtain financial and/or legal advice about the rates postponement from an appropriate independent person.
- 2 The Council has the final discretion to decide whether to grant a rates postponement or rates and/or penalties on rates remission under this scheme.

#### **Delegation of decision-making**

Decisions relating to the remission of rates and/or penalties on rates will be made by the Chief Executive.

### **Part Three - Addressing Matters Related to Wastewater Charges**

#### ***Rates Remission for School Sewerage Charges***

##### **Objective**

To maintain the intent in providing relief and assistance to educational establishments that are subject to multiple pan charges for wastewater services as defined in the since repealed Rating Powers (Special Provision for Certain Rates for Educational Establishments) Amendment Act 2001.

##### **Conditions and Criteria**

- 1 This part of the scheme will apply only to educational establishments as defined in the repealed Rating Powers (Special Provision for Certain Rates for Educational Establishments) Amendment Act 2001. The scheme does not apply to any schoolhouse, or any part of a school used for residential purposes.
- 2 The calculated number of pans of any educational establishment in any one year subject to

the relevant wastewater targeted rate will be the lesser of:

- a) The **actual** number of toilet pans in the establishment, or
  - b) The **notional** number of toilet pans in the establishment. The notional number is calculated as one pan per 20 pupils/staff. A part thereof a notional pan will attract no charge.
- 3 The charging regime to apply to these educational establishments will be the same as for commercial ratepayers with multiple pans. That is a fixed amount per rating unit of the education establishment will apply for the first two pans, with the third or more pans attracting a charge for each pan at 50% of the corresponding fixed amount.

#### **Delegation of decision-making**

Decisions relating to the remission of rates will be made by the Revenue Manager, General Manager Finance or Chief Executive.

### **Part Four - Other schemes**

#### ***Water Supply Rates Remission for Excessive Water Rates due to a Fault***

##### **Objective**

The objective of this scheme is to provide relief to ratepayers who have excessive water rates due to a fault (leak) in the internal reticulation serving their rating unit.

##### **Conditions and Criteria**

- 1 Definitions:
  - a) Remission means the partial or total write-off of water rates owed to the Council;
  - b) The boundary between the Council maintained water system and the privately maintained water system is taken as being the water meter.
- 2 Council may remit the whole or part of water rates where the application meets the following criteria:
  - a) A remission will only be considered where immediate action to repair or minimise water loss is taken on notification. Any remission will only apply up to the date the ratepayer became aware of or was notified of the leak.
  - b) A remission will not normally be granted where the leak is the result of poor workmanship or incorrect installation.
  - c) All applicants are requested to submit their application in writing, using an 'Excess Water Charges Remission Application Form'.
  - d) Details of the location and the repairs to the reticulation be submitted for verification (e.g. receipt or supplier's invoice) and information supplied showing due diligence in the repair of the leak.

- e) Any remission under this scheme is a "one-off" and any further remissions for subsequent leaks on the same reticulation supply line may only be granted if the full reticulation system is replaced. Where there are special circumstances which prevent this any remission will only be given at the discretion of the General Manager Finance.

**Delegation of decision-making**

Unless otherwise specified, decisions relating to the remission of rates will be made by the Revenue Manager, General Manager Finance or Chief Executive.

adopted

## Attachment C – Policy Summary

Policy	Criteria	Conditions	Delegation of decision-making	Remission during 2019/2020	
				Number	(\$)
Rates Postponement for Financial Hardship	Owner and resident for at least five years; No other significant investments or interests; and Financial hardship	Budgetary advisor: Statutory declaration: Payment arrangement for future rates: Statutory land charge and fees. Ceases if sold, owner dies, owner relocates or postponed rates become 80% of equity.	General Manager or Chief Executive	0	0
Rates Remission for Financial Hardship	Owner and resident for at least five years; No other significant investments or interests; and Financial hardship	Statutory declaration; Eligible for rates rebate	General Manager or Chief Executive	0	0
Rates Remission of Penalties Only	Payment arrangement for rates arrears; Annual rates paid by 20 November; Extenuating circumstance; Only remission in last two years	If stops paying rates, remission can be reinstated	General Manager, Chief Executive, Revenue Manager		222,000
Rates Remission of Uniform Annual General Charges and other Uniform Charges on Rating Units	Residential or farming; Contiguous and jointly used as one unit	Properties subdivided for sale not eligible Similar conditions to Section 20 of Local Government (Rating) Act, however ownership not necessarily the same	General Manager, Chief Executive, Revenue Manager	786 (includes properties that fall under s20 LGRA)	751,360 (includes properties that fall under s20 LGRA)
Rates Remission for Community, Sporting and Other Organisations	Public hall, library, museum or other similar institution; Games or sports club (not animal racing); Creche, healthcare; Community purposes and non-profit	100% for public halls, libraries, museums; 50% sports clubs and other.  Excludes targeted rates (water and wastewater)	General Manager, Chief Executive, Revenue Manager	69	101,000

Rates Postponement or Remission for Miscellaneous Purposes	Special circumstances; Disproportionate rates; Comparable circumstances to similar rating units with remission; Exceptional circumstances	Discretionary; Postponed rates: Statutory land charge and fees	Chief Executive	0	0
Rates Remission for School Sewerage Charges	School	Lesser of actual or 20 pupils/staff per pan	General Manager, Chief Executive, Revenue Manager	11	100,000
Water Supply Rates Remission for Excessive Water Rates due to a Fault	Immediate action to repair or minimise water loss is taken; Details of the location and repairs to the reticulation be submitted; "one-off"	Partial or total write-off	General Manager, Chief Executive, Revenue Manager	35	37,000
Postponement or Remission for Maori Freehold Land	Owner, trustee, Council or authorised occupier; Maori freehold land; Written application	Undeveloped and inaccessible; or To facilitate development or use of the land	General Manager or Chief Executive	2	3,438
			<b>Total Remissions</b>		<b>463,438</b>
			<b>Total including s20 contiguous properties and remissions</b>		<b>1,214,798</b>

## Rating Overview

**Meeting:** Council Briefing  
**Date of meeting:** 14 October 2020  
**Reporting officer:** Sue Davidson, GM Sustainable Growth and Investment

### Purpose/Ngā whāinga

To provide insight on the tools council uses to distribute the rates, which has been requested by elected members.

### Discussion/Ngā kōrerorero

This session will inform Council as to how rates are set, and explanations will be provided over the current policies and rating tools used. A presentation will be provided that will walk council through these.

By way of context, council has many documents it refers to when rating land parcels. The key policies are the Rates Remission Policy and the Revenue and Financing Policy.

Council uses land value as the key base to allocate general rates. It is not envisaged that this can be reviewed until the 2024 Long Term Plan as this will involve a high amount of consultation with the community.

There are a number of tools that will be described and discussed during this session, including;

- General rate
- Differentials on the General rate- Commercial, etc types of land
- UAGC and SUIP
- Targeted rate-fixed dollar or land value
- Targeted rate forestry (difficulties carbon farming)
- Differentials MCP
- Equalisation of Water and Wastewater
- Water by meter -fixed charge/ per cm

### Next steps/E whaiake nei

This session will give elected members a better understanding of our rates system and aid in finalising the Revenue and Financing Policy.



# Development of a Civic Facilities Strategy

**Meeting:** Council LTP Briefing  
**Date of meeting:** 14 October 2020  
**Reporting officer:** John Burt, Property, Procurement and Commercial Manager

## Purpose/Ngā whāinga

To seek feedback on a discussion paper regarding the provision of civic facilities in order to develop a draft Civic Facilities Strategy and associated delivery plan.

## Context/Horopaki

Civic functions in both Mangawhai and Dargaville are currently provided in a mixture of, Council owned, leased and community owned buildings. Over the last two years, Council has received several external reports, briefings and Council reports on our Civic Facilities. These include:

- October 2018 -Workshop with elected members regarding scope of The Property Group (TPG) facilities options assessment report that was requested by Council in September 2018.
- February 2019- Briefing on the contents of the TPG options assessment report for new Council offices and libraries in Dargaville and Mangawhai.
- March 2019- Report to Council regarding long term solutions to its Offices and libraries in Dargaville and Mangawhai
- May 2019- Report to Council recommending that a site at 191 Molesworth Drive be investigated for a potential Council office and Library.
- May 2019 – Report to Council recommending that space in the NRC Kaipara service centre be leased.

After consideration of the second report at its meeting of 30 May 2019, Council resolved to:

- a) Approves Kaipara District Council entering into an Agreement to Lease for 975m<sup>2</sup> of offices in the building Northland Regional Council is proposing to construct at 32 Hokianga Road, Dargaville.
- b) Delegates to the Chief Executive responsibility for negotiating the terms and conditions of the Agreement to Lease for an initial term of 15 years, subject to the lease costs being within the costs budgeted in the LTP.

In relation to the Mangawhai site investigation report, Council resolved:

- a) Approves the next step of further investigation into the feasibility of construction of new offices/library at 191 Molesworth Drive in Mangawhai Community Park and requests that the outcome of this investigation is reported to Council once completed

Subsequent to making this decision Council has received briefings on the condition of the town hall complex. These include:

1. February 2020 - Briefing on the weathertightness issues and details on the remediation options and high-level estimates of these costs.
2. September 2020 - Verbal briefing on the high levels of mould spores in the Town hall complex as a result of the buildings weathertightness defects and continued deterioration.

## Discussion/Ngā kōrerorero

Council is facing several issues and constraints regarding its existing Civic facilities:

### Libraries

The current Dargaville library is too small and no longer meeting community expectations so will need to be relocated to larger premises. The existing community run Mangawhai library is also inadequate and cannot meet the needs of this growing community. In both places there is a need for a longer-term solution which will provide improved, more suitable library buildings to meet customer and community needs.

### Existing Council Office (42 Hokianga)

There are weathertightness and asbestos issues throughout the building which will require remediation. When making its decision to lease space in the NRC Kaipara Service centre, a number of options were considered to address the issues with the current building to and allow Council to retain a presence at the current site. However, to continue using the building in any way in the future, Council would need to spend an estimated \$3.4 - 4.5 million on repairing and modernising it.

At least \$1.5 m would need to be spent on remediation even if the building was to be leased to other organisations. The property has a current CV of \$1.17 Million.

### Town Hall and Municipal Chambers (37 Hokianga)

#### *War Memorial Hall - 37 Hokianga Road*

This complex has weathertightness and asbestos issues which will require remediation. As a result of these issues, water ingress is now visible in portions of the 1999 extension and the building continues to deteriorate every time it rains and is now experiencing higher than acceptable levels of mould spores. Our Architect, Maynard Marks, estimated in Feb 2020 that the remediation will cost between \$4 - 5.5m. The lower figure relates to a like for like replacement whereas the upper figure relates to improvements to the design to eliminate fundamental flaws.

#### *Municipal Chambers - 37 Hokianga Road*

The building is defined as an earthquake prone building as it has a seismic performance of only 15% of new building standards. Seismic upgrades may therefore be required if leasing the site. Currently assessed as being in average condition, it will however require substantial expenditure on maintenance over coming years, e.g. exterior painting, replacement of floor joists. The building is currently used by the Dargaville Community Cinema, who pay a rental of \$12k per annum and Dargaville Arts who pay a peppercorn rental.

### Recent Developments

While it's only been just over a year since Council made its decision to lease space in the NRC Kaipara service centre building there have been several developments, including:

1. Leasing of additional office space in Mangawhai and the subsequent refresh/redesign of the office's layout. The organisation has also embraced the move to agile/flexible working style partly as a result of the Covid lockdown.
2. We have continued to develop digital online tools and self-service functionality to enable the community to interact with Council digitally. Again, the Covid lockdown has hastened this process.
3. Consequently, it is unlikely that we need to retain any office/administration functions at 42 Hokianga road when the NRC Kaipara Service centre is completed. Originally the mayoral office was to remain at 42 Hokianga so there is still a need to identify how this function will be provided for once Council staff have relocated.

4. The work previously completed on developing options for the remediation of weather tightness issues and the recent discovery of high mould spore counts in the town hall have highlighted the very high costs that will be involved in remediating this complex.
5. The current land assembly does not allow us to create the space and civic functionality that Elected Members have noted, nor does it enable us to deliver the library services that the community have requested.

### Strategy Development Process

As a result of these evolving matters, a staff workshop was held as a first step to look at the future provision of civic facilities. The purpose of the workshop was to develop a discussion paper for Council to consider and direct staff on future direction. The discussion paper is available at **Attachment A** and we are now seeking elected member feedback on its contents.

This briefing will be informed by a presentation.

### Next steps/E whaiake nei

- Take initial feedback and early thoughts from Council on the future content for a Civic facilities strategy.
- Based on the feedback a draft strategy and delivery plan will be brought back to a briefing
- Report to Council seeking confirmation/approval for the developed strategy and delivery plan.

### Attachments/Ngā tapiritanga

	Title
A	Discussion Paper-Developing a Civic Facilities Strategy 2020



# **Kaipara District Council**

## **Discussion Paper- Civic Facilities 2020**



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## 1 Purpose

The purpose of a Civic Facilities Strategy will be to:

Articulate a clear approach on how Council can realise its and the community priorities in a way that strikes a balance between being future looking, is fit for purpose and is financially sustainable over the longer term, so that the community and customers have excellent facilities in which to enjoy and participate in civic and cultural activities.

## 2 Kaipara District Council Mission

***Nurturing our people and place by inspiring a vibrant, healthy and caring community***

In particular:

*Vibrant communities - Kaipara communities offer an attractive place to live and visit*

- *Connect our towns and communities*
- *Promote Kaipara as an attractive place to live and visit*
- *Create an accessible Kaipara*
- *Support key events*
- *Provide sufficient sports and recreation areas*
- *Continue to improve and upgrade public facilities*
- *Celebrate our two harbours and two coasts*

*Celebrating diversity – our local heritage and culture are valued and reflected in the community*

- *Continue to build our Iwi and hapū relationships*
- *Support and develop Māori economic potential*
- *Support public galleries, libraries, archives and museums*
- *Embrace our bi-cultural values, principles and practice.*

## 3 The civic functions

When looking at developing a strategy it's important to identify the key civic functions. For the purpose of this discussion paper they have been identified as:

### 3.1 Council meeting and Civic ceremony (e. g citizenship).

There will always be a place required for governance to meet that is accessible to the community.

### 3.2 Elected member engagement with community.

There needs to be somewhere for the interface of the Office of the Mayor (and other elected members) with the community.

### 3.3 Provision of library and digital connectivity services.

Libraries and associated digital enablement services are an important function of local government.

### 3.4 Administration and Management.

Office space is required for Council staff to work flexibly, for collaboration between staff and for Customers who want to visit and have face to face interactions.



## 4 Context

This Civic Facilities Strategy discussion paper has been developed in response to specific conditions and issues faced by Kaipara in 2020. In summary these are:

- 4.1 Lack of a dedicated Council chamber and consequently Council has been meeting in community facilities across the district, which can lack digital connectivity and accessibility requirements.
- 4.2 The Northern Wairoa War Memorial Hall (Dargaville Town Hall), Municipal chambers and current offices all have significant issues and costs will collectively be in the order of \$10-15 million to remediate/upgrade. Details of these are:

### (a) Northern Wairoa War Memorial Hall - 37 Hokianga Road

**Key considerations and issues:** The Northern Wairoa War Memorial Hall was built in the 1950s, a further extension (the Annex) was added in the 1990s. There are weathertightness and asbestos issues which will require remediation in the short term. As a result of these issues, water ingress is now visible in portions of the 1999 extension. The building continues to deteriorate every time it rains and is now experiencing higher than acceptable levels of mould. This has required closure of some areas and impacted on our ability to hold Council meetings as well as our community users. The asset will require immediate repairs as well as ongoing maintenance costs. In addition, the physical structure isn't acoustically designed for Council meetings. The current building has issues with the physical connection to the Municipal Building and the aesthetics of the site detract from the character of the area.

**Cost for remediation:** \$5 million or more + GST \* Maynard Marks estimate February 2020

**Cost for rebuild:** \$5-8m + GST

**Cost for upgrade:** \$3m + GST \* Property Group Estimate February 2019

### (b) Municipal Chambers - 37 Hokianga Road

**Key considerations and issues:** The building was built in the early 1920's by one of Council's predecessors and does provide a heritage contribution to the current civic area of Dargaville. Whilst it is no longer used directly by Council, it now houses a cinema, gallery spaces and has some areas (upstairs) which are leased to the Dargaville Arts Association but are currently under-utilised. The site could be retrofitted for an alternative use but would require investment if it was to be leased, used for public or a private workspace. The building is defined as an earthquake-prone building due to its seismic performance of only 15% of the new building standards and therefore seismic upgrades may be required if we were to lease the site. Currently assessed as being in average condition, it will however require substantial expenditure on maintenance over coming years.

**Cost for remediation:** \$450-600k + GST

**Cost for upgrade:** \$200-400k + GST

**(c) Main Council building - 42 Hokianga Road**

**Key considerations and issues:** The current Council office was built in the 1960s. In the 1990's a further extension was added to house the Council Chambers which has alternative access from Station Road. There are weathertightness and asbestos issues throughout the building which will require remediation. As a result of these issues, water ingress is now visible in portions of the 1990's extension. The building continues to deteriorate every time it rains. Water ingress has been observed in the computer server room with dampness in the building potentially resulting in the deterioration of paper archives before there has been a chance to digitise these.

**Cost for remediation:** \$1-1.5m + GST\* Maynard Marks estimate February 2020

- 4.3** Council has a need for larger libraries in both Mangawhai and Dargaville which has been noted in the current LTP and in feedback from our communities.

**(a) Dargaville Library – 71 Normanby Street**

**Key considerations and issues:** In 2010 the Dargaville Library was relocated to 71 Normanby Street. This building was built around 1940 to house the Northland Power Board offices and has several physical constraints. The existing floor area of the library is only 266m<sup>2</sup>, which is small in comparison to most libraries, and is of inadequate design. It does not meet LIANZA standards due to crowded shelves, lack of walking space between shelves with wheelchair access being extremely difficult. Additional digital hardware, services and training cannot be accommodated. Health and safety concerns have been identified due to specific incidences and the fact it is only registered through its building Warrant of Fitness to have 21 people in the library at any one time. Whilst immediate work has and continues to be done to address these issues, the site significantly limits the offers that we can provide to our community. The space cannot be made fit for purpose and requires ongoing maintenance costs. Whilst the building provides a heritage contribution to the local area, it is disjointed from the creation of a civic precinct with our other council facilities. There is an opportunity for alternative use for the asset which could include; Mayors Office, meeting rooms and/or elected member's lounge

The long-term use of this site for the library is not recommended due to the size limitation, the constraints on the range of services and support the library can provide.

**Cost for small upgrade:** \$150k + GST (minor improvements to improve safety and usability)

**(b) Mangawhai Public Library/Hall - 45 Moir Street**

**Key considerations and issues:** Mangawhai Library operates from the Mangawhai Public Hall. The floor space utilised for the library is approximately 129m<sup>2</sup>. The building is community-owned, and it and the library service are run entirely by volunteers. The library is only open for around 14 hours a week but does provide free 24-hour Wi-Fi access. The library does not provide any computers/digital devices or meet LIANZA standards for a community the size of Mangawhai currently and which will continue to grow.





- 4.4 Offices for administration and management are leased and will be adequate for medium (Mangawhai and Whangarei) to long term (Dargaville)

**Key considerations and issues:** The Mangawhai service centre at The Hub is leased until October 2021 with a further two by three year right of renewals available. In Whangarei, our NTA staff share offices in Walton Plaza leased by the Whangarei District Council (WDC). WDC have commenced building new offices but it will be a few years before completion. In Dargaville, Council will lease part of the Kaipara Service Centre currently under construction by the NRC. The initial term of the lease will be for 15 years.

## 5 Existing Council policy and key influencing factors

When developing this discussion paper, the key influencing factors considered were:

1. The district's halls (with the exception of the Northern Wairoa War Memorial Hall) are community-owned. Many of the halls were handed back to community ownership between 2009 and 2015. The Community Halls policy is the overarching document.
2. Council is restrained in its ability to access capital as it wants to reduce debt. The current Long Term Plan (LTP) has a focus on the reduction of debt to more prudent levels and this is expected to be a continued focus in the upcoming one, albeit that debt will potentially rise in the initial years of LTP 2021-2031.
3. In accordance with the Treasury Policy, Council will only retain property/buildings where they have a purpose or meet a need. Council must review its portfolio regularly to confirm the above and is expected to apply this approach in respect of any acquisition.
4. Property Sale and Acquisition Policy - Council ownership versus other options: The decision whether to own property must be considered against other options (e.g. partnerships and/or joint ventures, leasing, acquiring an easement etcetera) in order to ensure it is an efficient and effective use of resources having regard to existing and anticipated future opportunities and needs.
5. Digital connectivity is the key to improving Council services to the community. By empowering the community digitally, residents will develop skills that are essential today. Within the district, the way services are delivered needs to be enhanced and improved to have the greatest possible impact e.g. more online and self-service options, streaming of Council meetings.
6. Agile/flexible working is our preference going forward with a distributed workforce across the district/region. We envision a future workplace that supports an agile way of working. Being agile at Council means; we will solve problems and work on projects across teams. Our specialists share their knowledge, opportunities and support others to grow. By working in this way, we will; create a modern working environment that encourages collaboration, accountability and develop a trusted culture that empowers our people, which will attract and retain talent.



## 6 Kaipara civic facilities objectives

In the recent workshop, staff identified potential objectives in order to assist Council to provide direction. These are:

1. Community-owned/multi-purpose facilities across the district, but particularly in Dargaville and Mangawhai, that are able to host a range of civic functions as required.
2. Larger Council-run and staffed libraries in Mangawhai and Dargaville.
3. Establishment of a mid-Kaipara location service centre incorporating community library/meeting rooms and drop-in office space for staff.
4. Flexible quality working space across the district/region for performing administration/management functions. Equality of status for each administration facility.

## 7 Possible outcomes

Possible outcomes for elected member discussion and feedback:

1. Council will continue to hold its meetings in community facilities (outside of Dargaville e.g. Mangawhai) and will support and encourage community organisations to obtain investment to allow for improved digital functionality.
2. Implement an enhanced maintenance programme for the Northern Wairoa War Memorial Town Hall complex and continue to utilise its meeting room for civic functions for as long as its condition is adequate (while acknowledging it will continue to deteriorate unless remediated).
3. Consider the future use or otherwise of the building at 42 Hokianga Road and current library building situated at 71 Normanby Street.
4. Investigation into the establishment of mid-Kaipara service centre/library/community hub.
5. Northern Wairoa War Memorial Town Hall to be handed over to a community organisation. The community organisation, with Council's support, will lead redevelopment/funding of the complex which will include a library/community hub (similar to the Te Ahu Centre). Once completed Council will lease a library and other space from community organisation.
6. In later part of the LTP 2021-2031 Council will seek partner(s) (community, iwi or local government) to develop new library and Council offices in Mangawhai, which it will lease once completed from the development partner(s).

## 8 Implementation/next steps

A strategy will be developed, with associated delivery plan. The Project Management Office (PMO) will have visibility of the activity (or group of activities) through the lifecycle of projects from commencement to execution. The Programme Oversight Group will have the oversight to check that this is happening in the right way and that the project teams have the correct level of support to be successful.



The Property Team (which sits within Infrastructure Services) will be responsible for the strategy and the implementation of the delivery plan. The strategy and delivery plan will be developed as a project with GM Infrastructure as the project sponsor and Property and Commercial Manager as the project manager.

# LTP Consultation Document Update

**Meeting:** Council Briefing  
**Date of meeting:** 14 October 2020  
**Reporting officer:** Ben Hope, Senior Communications Advisor

## Purpose/Ngā whāinga

To update Council on draft consultation document topics and provide the draft key issues that will form the basis of consultation on the Long Term Plan 2021/2031 (LTP).

## Context/Horopaki

### Consultation

The consultation process, alongside pre-engagement, provides opportunities for Elected Members to gather information, thoughts and views of the public to include in their decision-making process.

While a consultation is a conversation about options and possible outcomes, the ultimate decision around budget requirements and what is best for the community is decided by elected members in the post consultation phase (April/May/June).

There are also requirements around providing “a reasonable opportunity to present views to the local authority in a manner and format that is appropriate to the preferences and needs of those persons<sup>1</sup>.” This can be achieved through the standard post submission process or could be incorporated into the engagement period of March 2021 removing the need for post submission hearings.

Consultation can be a confusing term, The Court of Appeal decision around Wellington Airport v Air New Zealand in 1993 came up with some principles around consultation including the idea that “consultation is not to be equated with “negotiation”. The word “negotiation” implies a process that has as its objective arriving at agreement. However, “consultation” may occur without those consulted agreeing with the outcome.<sup>2</sup>”

### Consultation Document

The first formal step with engaging our community on the 2021/31 LTP is the release of our Consultation Document (CD). Its purpose is to provide an effective basis for public participation in local authority decision-making processes relating to the content of an LTP. A CD is “expected to concisely and clearly present the significant issues, plans, and projects that councils intend to include in their LTPs. Key issues should be presented in a way that is easy for people to understand and respond to.<sup>3</sup>”

It shouldn't just be a summary LTP, but should describe the key issues proposed, the choices on offer and the implications for the community.

The CD is also subject to audit, to meet legislative requirements and ensure it presents the community with clear, relevant and accurate options. We will be working with our auditors to achieve this with the adoption of the CD scheduled for the February 2021 Council meeting. As part of this work we will also be seeking a high level ‘name’ or ‘direction’ for the LTP. The last CD was entitled “A bright future”, for example.

## Discussion/Ngā kōrerorero

### Themes

As the high-level focus of the LTP is still being defined, we have established some key themes

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<sup>1</sup> <http://www.legislation.govt.nz/act/public/2002/0084/latest/DLM172327.html#DLM172327>

<sup>2</sup> Office of Auditor General, <https://oag.parliament.nz/1998/public-consultation/docs/public-consultation.pdf>

<sup>3</sup> Audit NZ, <https://auditnz.parliament.nz/good-practice/ltps/ltps-consultation>

- Increased emphasis on unsealed network, bridges and footpaths,
- Maintaining and renewing all other current aging infrastructure,
- 'New' projects will require a majority of outside funding to proceed

These high-level themes will be included in the CD. Coupled with these themes, the Auditor General has advised that climate change and the impacts of COVID-19 will be specific focus areas for the auditors in this LTP.

There will be some clarifying and background information included in the document to give a fair and accurate presentation of Council's roles, responsibilities and response to Climate Change. Likewise, the impacts of COVID-19 will be specifically discussed in the CD.

## **Consultation Document Questions**

There are seven draft questions currently planned for the Consultation Document. These are larger direction setting questions, rather than operational decisions that can be managed under Activity Profiles and business as usual decisions. The basic questions are provided here, but further contextual information will be provided.

### **Waste Minimisation**

Background – Following on from an earlier survey and community feedback there is appetite for a change to the way we collect rubbish and recycling. While 'wheelie bins' are a popular option, there are significant costs and logistical issues involved in the urban to rural spread of Kaipara. The options provided include a change to the collection of recycling in line with a new waste minimisation plan, while the contract changes allow for personal household bin usage to be arranged.

#### **1) How should Council continue to manage its waste collection?**

- a) Option One (Preferred) – A weekly collection of user pays bags, with contractor making bins available via private contract. A weekly alternating receptacle for glass then mixed plastics.
  - i) Funded by a targeted rate across all of the District
- b) Status Quo
  - i) User pays bags, recycling managed through transfer stations

#### **2) Water Rates Equalisation – Should all connected users across the district pay an equal amount for the operating expenses of Council provided water schemes?**

Background – Currently the capital costs involved with the Water Supply, Wastewater, Storm Water networks of Kaipara are distributed across the district, with connected users paying shared costs for works. In order to align costs, it's proposed to harmonise the operating expenses across those who are connected to the networks. This would allow for a more even share of expenses and reduce a number of various targeted rates.

- a) Option One (Preferred) – Yes, all connected users across the district pay an equal amount
- b) Option Two – No. Ring fence every network, where connected users pay the full cost of all operating expenses for that specific scheme.
- c) Option Three – Status Quo. What each ratepayer currently pays.

#### **3) Water Security – How do we secure additional water supply in Dargaville?<sup>i</sup>**

Background – As part of the PGF funded Tai Tokerau Water Storage Trust, there is an opportunity for Council to contribute to the programme in order to secure additional municipal supply to lessen the impacts of drought.

- a) Option One (Preferred) – Fund a contribution of \$4 million to the Water Storage Project for municipal supply
- b) Option Two – Status Quo

#### **4) Climate Change – How much should Council contribute financially to being Climate Smart (across 10 years)?**

Background – This section introduces a minimum budget required to incorporate a climate change work programme into the LTP in order to meet current and forthcoming climate change adaptation and mitigation obligations. There are also three additional options to expand on the minimum budget and deliver a more comprehensive degree of climate change work.

- a) Option One (Preferred) – Partial Climate Smart Outcomes \$1,821,000
- b) Option Two – Strong Climate Smart Outcomes \$3,042,000
- c) Option Three – Best Practice \$3,327,000
- d) Option Four – Minimum required to meet government requirements \$1,506,000

**5) CCTV – Do you support the implementation of a targeted rate, administered by the Dargaville Community Development Board, to increase the CCTV network across Dargaville and Ruawai?**

Background – The DCDB have approached Council staff to administer an extension to the CCTV network, funded through a targeted rate. This information has not yet been received from the DCDB but it is anticipated that the targeted rate would be charged to western ratepayers only.

- a) Option One – Yes
- b) Option Two – No

**6) Regional Economic Development CCO (Northland Inc.)**

Wording for this question is being formulated by a region-wide council staff group so that there is consistency in messaging/wording across the participating Council's. This will be provided at a future briefing.

**Other Possible Topics (pending further briefings)**

**7) Civic Precinct/s – What is the best option for Council/Civic Building across Kaipara?**

**Next steps/E whaiake nei**

1. Provide ideas around potential names of the Long Term Plan
2. Staff will report back to the November and December briefings with updates to the Consultation Document questions
3. A draft Consultation Document will be provided to the February Council briefing and the final audited version will be presented to the February Council meeting for adoption.

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<sup>i</sup> Should the decision be made to harmonise OpEx costs, the contribution by the connected Dargaville & Baylys Beach would be shared across the district.

# Long Term Plan post workshop financial alterations

**Meeting:** Council Briefing  
**Date of meeting:** 14 October 2020  
**Reporting officer:** Jim Sephton - General Manager, Infrastructure Services  
 Sue Davidson, General Manager Sustainable Growth and Investment

## Purpose/Ngā whāinga

To report on changes made to Activity Budgets following the 2021/31 Long Term Plan (the “LTP”) workshop and to seek further feedback from Council where applicable.

## Context/Horopaki

The LTP is the blueprint for our community’s future. It is the strategic document for future projects that are going to occur, sets service levels and confirms the financial budgets for the 10 years. The LTP needs to balance the ‘needs’ of the community alongside what it can ‘afford’.

Elected members have had one workshop where all projects and aspirations of Council were included. Based on initial feedback, these have now been refined and the rates for the first year of the LTP are based on the desire to have some plans being developed to go forward with, coupled with the need to support investment in our aging infrastructure.

In future years investment occurs for growth, however, this impacts on our debt and the development contributions we will charge per subdivision. This is the first time we have been able to bring these together for elected members to discuss.

The rates change for the first year is estimated as follows:

	<b>20/21 Current year</b>	<b>21/22 LTP Year 1</b>	<b>Difference</b>	<b>% change</b>
<b>General Rates</b>	25,479,897	27,363,808	1,883,911	7.39%
<b>Targeted Rates</b>	9,154,835	10,793,523	1,638,688	17.9%
<b>Total rates</b>	34,634,732	38,157,331	3,522,599	10.17%
<b>Water by Meter</b>	3,145,071	3,932,360	787,289	25.03%

Once input is provided by elected members on the first year, then the remaining years will be able to be aligned.

Unfortunately, because of changes needed to the financial parameters in the software package, it is not possible to provide rate increases for the 10 years in this document, but we should be able to give you the longer term annual changes in rates for the ten years at the meeting itself.

## Discussion/Ngā kōrerorero

### Tactical Direction

Staff have made recommendations which have been supported by Elected Members through the LTP workshops:

- **Look after what we have** – first and foremost we need to do our renewals and there will be fewer capital projects or community projects in the first few years
- **Year 1 – Focus on getting the plans (DP etc) done and less on capital.** Having invested considerably in parks and water in 2020/21, there is a proposed reduction in capital projects for the first three years. Infrastructure have reduced their expenditure in some areas which

will mean a higher exposure to risk, for example, less catchment management plans provided for.

- **Delay township improvement projects** – other than budgeted FC projects, township improvements will be delayed until the fourth year.
- **Protecting productive land** – Confirmed that we will support Kaipara Kai and general economic development with regards food productivity and therefore will need to protect productive food areas. This would include Raupo and the area to the south of Dargaville within the irrigation area.
- **Maximising external funding including Development Contributions** – To achieve this we need to focus on completing business cases and defining projects in LTP year 1. Note that the implications of this are that there will be an increased spend in professional services in the early years of the LTP.
- **Civic Buildings** - The costs of making the two Council Buildings in Dargaville watertight is prohibitive. There will be costs allowed to keep the premises safe and sanitary but with a view to creating a Trust to develop a community hub (including chambers, library etc) in LTP year 2 or 3. In Mangawhai a new library funded partly through FCs has been allowed for. There is a report on this agenda regarding the costs and implications for civic buildings which will be taken into account.

Since the last meeting we have prioritised what we do and when. The emphasis is on firstly responding to aging infrastructure of Three waters and Roding, then creating plans to meet future planning needs, for example, reserve management plans, then invest in preparing for growth.

The implications of the decisions to take out some projects from that initially presented will be to alter the risk profile and reduce level of service, therefore Elected Member direction for the decisions is sought. Further information is provided in Attachment C.

Debt is impacted by the larger investment in capital projects and in growth capital projects and the level that the current plan presented today would see debt rise to approximately \$80 million at the end of the 10 year period. This is still within the limits of our treasury policy but may not be considered financially prudent by our elected members or community. The risk is that in these figures we have accounted for \$38 million in development fees to offset large capital investment. This has to be balanced with the cheaper cost of debt and what we can provide to improve three waters given there is likely to be changes in its management in the near future.

What we have prepared and will go through at the meeting to help with your understanding are:

- Assumptions (**Attachment A**)
- Drivers of the rate increase in 21/22 -General, Targeted, and Water by Meter (**Attachment B**)
- Key Changes from initial meeting with elected members (**Attachment C**)
- Capital Expenditure Summary and Funding (**Attachment D**)
- Capital Expenditure individual items and their funding for 10 years (**Attachment E**)
- First Estimates of Development Contributions (**Attachment F**)
- Projects relating to Community Outcomes (**Attachment G**)

## Next steps/E whaiake nei

Staff need direction on the financials to be provided after discussion has occurred on the risks of not providing. Once this is completed the financial strategy can be finalised and supporting figures can be input for a next revision of the LTP.

## Attachments/Ngā tapiritanga

	Title
A	Assumptions
B	Drivers of the rate increase in 21/22 -General, Targeted, and Water by Meter
C	Key Changes from initial meeting with elected members



D	Capital Expenditure Summary and Funding
E	Capital Expenditure individual items and their funding for 10 years
F	First Estimates of Development Contributions
G	Projects relating to Community Outcomes

## Attachment A

### Assumptions

**Externally funded projects** - Recent new externally funded projects are not included and will have a further impact on depreciation costs and maintenance costs. Some of the water projects may reduce capital expenditure needed.

**Depreciation** - The emphasis is on providing for renewals on aging infrastructure and in most areas overall the depreciation funded will cover the renewals being anticipated. In water there are insufficient renewals so general rates will fund 20% of the depreciation costs as the investment in aging infrastructure is a priority

**Revenue & Finance Policy** – Until this policy has been finalised the details have not been reflected in the LTP e.g. there could be some funding changes between general and targeted rate

Example proposed	%GR	%TR	Previously
Water	15%	85%	All targeted rate
Sewer	10%	90%	All targeted rate

**Increased subsidy** – Waka Kotahi subsidy has increased from 61% to 62%.

There have also been more employees appointed and increased capitalisation of salaries as a result of the external funding

**Premier Parks** – Funding for capital projects will be from General Rates and will be based on specific project requests through the LTP process.

**Reserve and Community projects** will be taken out of reserves where they can be either out of the relevant catchment or the 20% district where this has been agreed. Renewals will be out of depreciation and Council will provide for coastal renewals since it will have built a number of wharves and have others it should be providing for. Loans have been taken out for Te Kopuru, various parks expenditure, Pahi toilets, Mangawhai Community Park, Selwyn park and Memorial park drainage and Dargaville office fit out

Mangawhai Office has not been provided for in the LTP as yet but there is offsets with rentals that could be utilised if there is Council wish to provide for this in this LTP

**Cycle trails** - To be funded entirely (min 95%) through external funding

**Stop Banks** - will only be constructed if subsidies are gained 100%

**Solid Waste** - There will be a different model for Solid Waste To date we have taken into account the likelihood of recycling bins (general and glass). Costs are being finalised with consultants and may alter upwards a further \$200,000 - \$300,000. The extra costs of recycling will be slightly offset by not have to purchase recycling bags and reduce personal household expenditure of \$1.50 per week = \$78pa (1 bag a week-some people use more) and also any charges for residential households at the transfer station. Capital cost of bins needs to be added as well but these could well be funded by a subsidy.

**Investigating new water and wastewater** – There are areas which do not have water or wastewater systems but have issues. This includes environmental contamination in coastal communities and

water supply requirements in Mangawhai. A District wide activity code that allows for the investigation of solutions through a General Rate has been provided for

**Financial Contributions** – FCs are taken from developments and applied in accordance with policy. The \$100k allocated to all primary parks comes to an end this LTP as does the \$300k for grants to community projects. The 20% district spread is continued so that there can be improvements to Community Parks in areas without growth. Some projects have been funded by loan rated over the whole community

**Inflation** – The new BERL inflation figures haven't been added to these figures. This will be updated in the next run.

## Attachment B

### Drivers of the General Rate Increase 21/22

<b>Increases in General Rate</b>	<b>\$000</b>	
Loss of forestry income	200	No thinning occurring this year
Unbudgeted expenditure	234	Cleaning new toilets 60 Insurance 64 Phones 50 HR legal 60
Provision for Internal Audits	30	Audit, Risk & Finance request
Provision for rental new Dargaville building	165	6 months
LOS MEA and MOU iwi	100	
Economic development	29	Northland Inc. Large increases in future years
LTP forward planning and District planning	438	Potential plan change 160 Year 1
Solid Waste refuse new contracts	1203	New contracts and potential loss of recyclables income
Climate change	195	
New staff	420	Iwi liaison, fleet and facilities, PA, waste officer, sharepoint administrator, project coordinator
Land drainage	112	Condition assessment, overland flow path and some catchment management plan
Additional Roding Capital Works Programme	740	Focus on unsealed network, footpaths and bridges
Complete reserve management plans	70	
Catchment management plan	50	Balance of \$377k taken out
Environmental capital (reserves)	50	
Water and Sanitary assessments	50	Needs to be completed generally every 6 years
Roto slip	99	
Additional operations roding costs -our share	152	
<b>Key drivers</b>	<b>4337</b>	
<b>Offset by Reductions</b>		
Increased roding subsidy 1% to 62%	185	Capital 10000k= 100k Operations 8500 =85k
MWW GR loan	300	Loan will have been repaid by 2021 but still ongoing 50% interest relating to MWW development contributions (583k pa)
Placemaking costs transferred to capital expenditure	180	
Reduced rental Mangawhai building	105	
No further Community grants ex reserves	300	
Recycling transferred	1275	Transferred costs to targeted rate
<b>Total difference accounted for general rates</b>	<b>1992</b>	<b>Appendix A 1884 difference</b>

NB Also to come CCTV and Raymond Bull Rd

### Drivers of the Targeted Rates increase 21/22

<b>Increases in Targeted Rate</b>	<b>\$000</b>	
Mangawhai wastewater	416	New contract 100, CCTV, consultants 78, R & M and depreciation
Dargaville wastewater	(346)	Desludge reduced as completed
Maungaturoto wastewater	134	Design projects associated with spatial plan 100, CCTV and smoke testing 42
Te Kopuru wastewater	66	Desludge and loans
Stormwater	228	48k catchment plan Kaiwaka
Raupo drainage scheme	50	
Recycling costs	1275	
<b>Total difference accounted for Targeted rates</b>	<b>1823</b>	<b>Appendix A 1638 diff</b>

### Drivers of the Waters Increases 21/22

<b>Increases in Water by Meter Rate</b>	<b>\$000</b>	
Mangawhai water		
Dargaville water	392	R&M 231, consultants 48, electrical and chemicals 53, depreciation NB note Roto slip 188pa next 3 years
Maungaturoto water	313	R &M 38, purchase of water prev unbudgeted 90, plant operations 32 chemicals electricity 21, depreciation
<b>Total difference accounted for Water by meter</b>	<b>705</b>	<b>Appendix A 787 diff</b>

## Attachment C

### Key Changes from Initial LTP 2020/21

Following the September LTP workshop key changes have been made which have reduced the impact on rates but, have a consequential impact on risk or reducing level of service.

#### Community Activities

Change	Risk / LoS	Impact	Mitigation
Reduced environmental protection (\$100k to \$50k)	LoS		
Reduced water rehab to \$500k in years 1 to 3	Risk	Increased risk of leaks	Improve operational response time
No capital projects in Pou to o te Rangi for the next three years recognising that there has been substantial investment through Redeployment Package and the need to update the RMP at PToTR before commencing any more projects are undertaken			
Only the bioprotection works at Taharoa Domain			
Only car park works at Mangawhai Community Park			
No Mountain Bike Parks to be funded by Council (other than grants)			
Reduced budget for Mangawhai Coastal Walkway to \$2.1m			
Removed Mangawhai Heads Car Park. More cost effective to focus on demand management	LoS	Demand at peak periods may exceed capacity	Free bus service

#### Flood Protection and Control Works

Change	Risk / LoS	Impact	Mitigation
Kaipara Stopbanks included as 100% subsidised (\$6m)	Risk	Only construct if get funding so no surety for residents	
Catchment Management Plans have been significantly reduced (\$250k to \$50k)	Risk & LoS	Only intervening where property is affected Absence of CMPs will prevent projects being identified	

## Sewerage and the Treatment and Disposal of Sewage

Change	Risk / LoS	Impact	Mitigation
Creating a new 'Kaipara Coastal Community Waste Water Scheme' activity code to investigate projects in Paparoa, Pahi, Tinopai etc. This would be funded through General Rates	LoS	Rates	
Avoid need to move to coastal outfall at Mangawhai Wastewater System by managing demand and optimising the plant and disposal system			Increased focus on disposal to progress golf course option

## Solid Waste

Change	Risk / LoS	Impact	Mitigation
No significant projects in early years of LTP other than composting facilities	LoS	No major reductions in landfill above what can be achieved through composting	Focus on education programme
Recycling bin service included as a targeted rate			
Contract will be restructured to allow focus on refuse and recycling streams. This will result in an increase cost			
No Centralised Transfer Station or Recycling Centre	LoS	Affects ability to achieve waste minimisation targets	Look towards a regional function

## Stormwater

Change	Risk / LoS	Impact	Mitigation
We are spending less than is desirable on the design and improvement of our stormwater system	Risk	Increased flooding	
Wood Street improvements put into Transport Project. Assumes NZTA subsidy	Risk	Subject to NLTF funding	

## Transport

Change	Risk / LoS	Impact	Mitigation
Focus on unsealed network and bridge maintenance – less on sealed network and improvements	LoS	Delayed benefit to community	
Kaiwaka-Mangawhai bridge upgrade delayed for ten years. Will just do what we need to do to maintain a safe road for the interim	LoS	Alternative route to SH1 will be safe but not fully capable	Alter detour routes with NZTA
Continue roading policy not to seal roads as an unsubsidised activity, other than situations where communities are willing to pay for this.	LoS	Expectation of new residents increasing	
Safety funding has been constrained – circa 50% of what has been recommended is included in the budget	Risk		Reduce speeds
Footpath funding has been increased but still constrained in terms of what we need to do	LoS		
Township Improvement Plans delayed	LoS		Costs allowed for business cases to develop programme of work in Kaiwaka and Maungaturoto

## Water Supply

Change	Risk / LoS	Impact	Mitigation
No water storage to be explored in Mangawhai or Kaiwaka	Risk	Growth cannot be accommodated with	
Reduced water rehab to \$500k in years 1 to 3	Risk	Increased risk of leaks	Improve operational response time



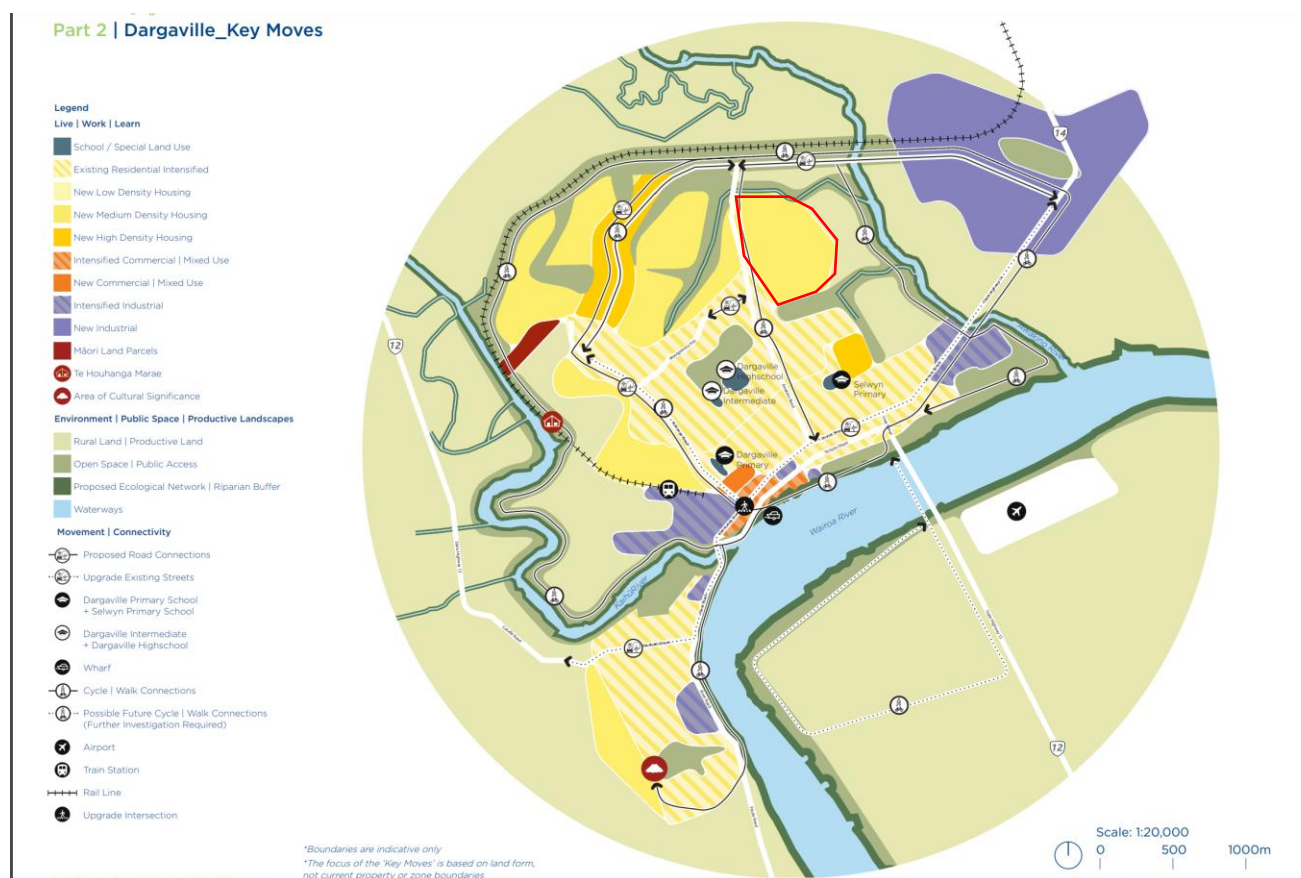
## Growth

The Spatial Plan sets out the Councils response to growth. From an LTP perspective, we need to

- Design the infrastructure ahead of the growth so that it is included in the DC Policy and provides developers with the right information
- Allow for projects which will start when the development starts

## Dargaville

- Connection to water storage project [Water Supply]
- Design Extensions to Waste and Water to service immediate growth areas [RED]



## Maungaturoto

- Three areas have been identified which are likely to commence once the new District Plan is in place [RED]
- Extension of waste water and potable water to high/med growth areas
- Upgrade of plants to suit
- No increase in water storage at this stage

### Part 3 | Maungatūroto\_Key Moves



## Kaiwaka

- No planning of water supply at this stage. Assumed all tanks
- Transport investigations for intersections and Oneriri Road connection (to be confirmed with NZTA)
- No other growth planning

THE SPATIAL PLAN\_Kaiwaka

### Part 4 | Kaiwaka\_Key Moves

#### Legend

##### Live | Work | Learn

- School / Special Land Use
- Existing Residential Intensified
- New Low Density Housing
- New Medium Density Housing
- New High Density Housing
- Intensified Commercial | Mixed Use
- New Commercial | Mixed Use
- Intensified Industrial
- New Industrial

##### Environment | Public Space | Productive Landscapes

- Rural Land | Productive Land
- Open Space | Public Access
- Proposed Ecological Network | Riparian Buffer
- Waterways

##### Movement | Connectivity

- Proposed Road Connections
- Upgrade Existing Streets
- Kaiwaka School
- Wharf
- Cycle | Walk Connections
- Possible Future Cycle | Walk Connections (Further Investigation Required)
- Train Station
- Rail Line
- Upgrade Intersection



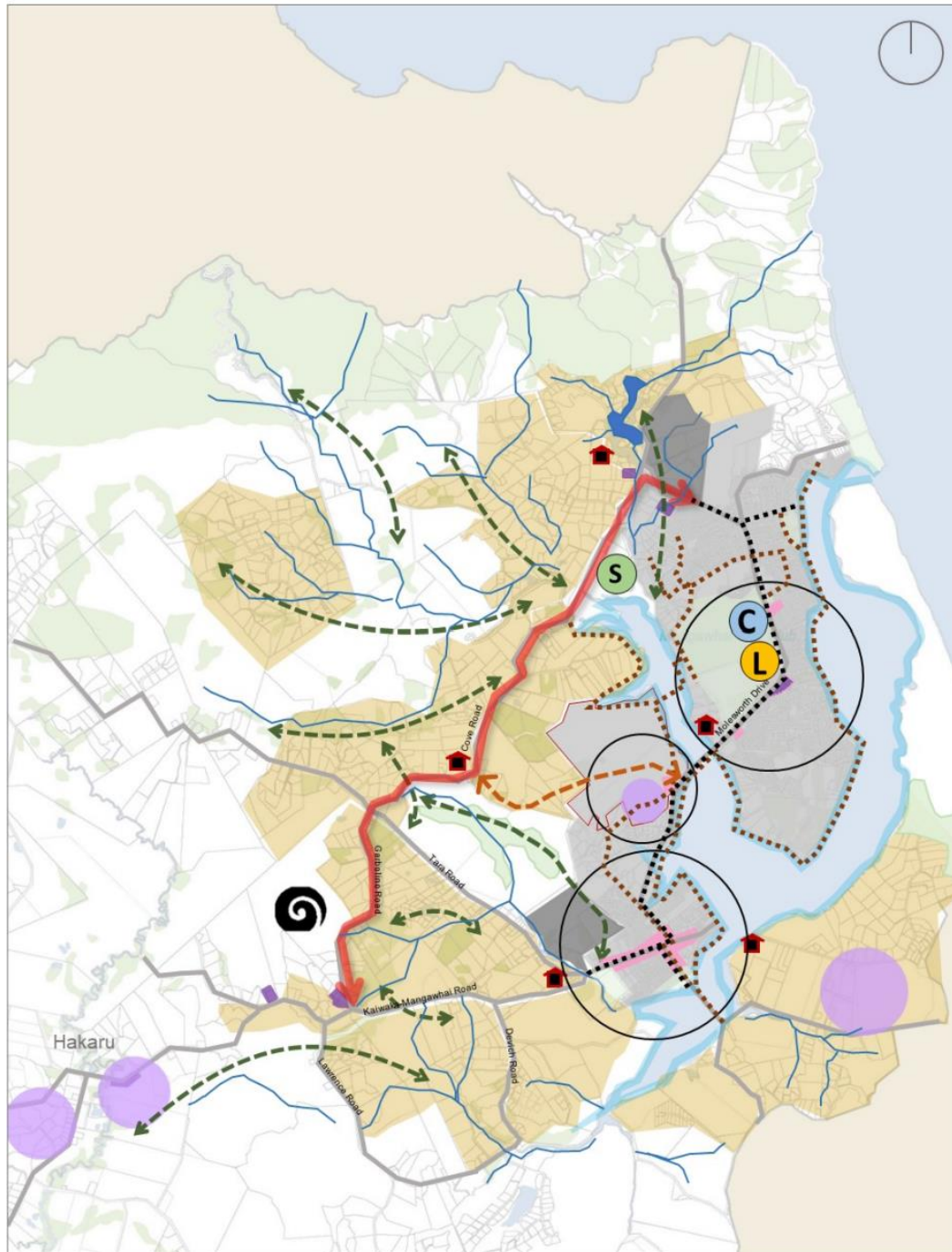
\*Boundaries are indicative only

\*The focus of the 'Key Moves' is based on landform, not current property or zone boundaries

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## Mangawhai

- Transport - Cove Road improvements
- Waste water plant – upgrades and disposal options
- No water supply – other than that being developed by developers





Attachment D  
Capital Projects summary and funding

Capital works (no inflation)	202007 Current Year	202107	202207	202307	202407	202507	202607	202707	202807	202907	203007
Community Activities	1,721,830	2,048,000	2,013,000	5,718,000	2,784,000	3,906,000	1,692,000	991,000	1,416,000	716,000	616,000
District Leadership, Finance and Internal Audit	3,810,000	1,886,000	830,000	450,000	1,080,000	330,000	330,000	430,000	330,000	330,000	330,000
Flood Protection and Control Works	155,000	6,000,000	160,000	60,000	7,290,000	220,000	60,000	60,000	10,063,000	10,140,000	10,400,500
Regulatory Management		100,000									
Sewerage and the Treatment and Disposal	3,095,500	2,810,000	1,350,000	345,000	1,258,000	3,059,956	3,405,000	8,035,000	6,568,136	591,000	4,025,000
Solid Waste		50,000	250,000	0	1,050,000	2,400,000	1,000,000	650,000			900,000
Stormwater Drainage	496,000	239,000	345,000	270,000	810,000	3,660,000	2,471,000	4,700,000	5,540,000	2,275,000	1,825,000
The Provision of Roads and Footpaths	17,148,365	21,020,619	16,859,619	14,814,619	17,549,319	18,354,319	15,701,336	29,366,886	17,450,966	34,530,916	31,905,916
Water Supply	1,395,796	773,000	5,380,000	1,145,000	1,727,400	2,003,000	2,050,000	2,300,000	1,940,000	2,030,000	1,400,000
<b>Grand Total</b>	<b>27,822,491</b>	<b>34,926,619</b>	<b>27,187,619</b>	<b>22,802,619</b>	<b>33,548,719</b>	<b>33,933,275</b>	<b>26,709,336</b>	<b>46,532,886</b>	<b>43,308,102</b>	<b>50,612,916</b>	<b>51,402,416</b>

Capital funding (no inflation)	202007 Current Year	202107	202207	202307	202407	202507	202607	202707	202807	202907	203007
Development Contributions	-2,227,357	-3,186,508	-2,163,690	-2,227,000	-2,060,966	-6,405,000	-4,671,481	-17,943,531	-8,164,581	-16,497,428	-15,427,228
Depreciation	-5,427,348	-1,197,000	-2,750,800	-1,828,000	-3,086,500	-2,622,456	-2,366,000	-2,522,500	-2,636,536	-2,196,800	-2,356,500
Financial Contributions	-1,575,830	-1,100,000	-200,000	-780,000	-500,000		-100,000			-100,000	
Loan	-2,281,641	-2,497,732	-4,148,710	-2,660,000	-3,932,034	-7,006,500	-3,082,620	-6,318,370	-4,661,920	-4,943,970	-3,446,770
Rates	-1,229,213	-4,671,941	-5,175,541	-4,816,641	-5,553,641	-5,619,641	-5,570,741	-5,664,750	-5,557,201	-5,688,101	-5,657,201
Retained earnings - Prior periods		-100,000									
Subsidy	-15,081,102	-22,173,438	-12,748,878	-10,490,978	-18,415,578	-12,279,678	-10,918,494	-14,083,735	-22,287,864	-21,186,617	-24,514,717
<b>COST</b>	<b>27,822,491</b>	<b>34,926,619</b>	<b>27,187,619</b>	<b>22,802,619</b>	<b>33,548,719</b>	<b>33,933,275</b>	<b>26,709,336</b>	<b>46,532,886</b>	<b>43,308,102</b>	<b>50,612,916</b>	<b>51,402,416</b>

Attachment E  
Capital Projects total list

Capital projects (no inflation)	Gro	Ren	LoS	202107	202207	202307	202407	202507	202607	202707	202807	202907	203007
Community Activities													
100 Kai Iwi Lakes - Camp Ground													
11055 Kai Iwi Camp ground facilities	100	0	0										
			COST										
			FC										
114 Development Programme													
12000 Wood Street - Mainstreet redevelopment	33	33	34										
			COST										
			DEPN										
			FC										
			LOAN										
122 Mangawhai Public Toilet Amenities													
9999 122 Wood Street development toilets	50		50										
			COST						200,000				
			FC						-200,000				
155 District Halls													
9999 155 Mangawhai Library	50		50										
			COST						4,000,000				
			DC						-2,000,000				
			LOAN						-2,000,000				
9999 155 Northern Wairoa Hall			100										
			COST						0				
			LOAN						0				
166 District Parks & Reserves													
10179 Playgrounds New	100	0	0										
			COST										
			FC										
10180 Playgrounds renewals	0	100	0										
			COST										
			DEPN										
11004 Parks and Reserves - hard surface renewal pro	0	100	0										
			COST										
			FC										
11035 Playgrounds renewals	0	100	0										
			COST										
			FC										
11053 Park Improvements (furniture/bollards/lighting/p	0	0	100										
			COST										
			FC										
12004 Community Infrastructure - District	0	0	100										
			COST										
			FC										
9999 166 Carpark sealing			100										
			COST			0			0				
			LOAN			0			0				
	100												
			COST			300,000			500,000				
			FC			-300,000			-500,000				
9999 166 Coastal Structures as per wharves program	100												
			COST						300,000				
			SUBSIDY						-300,000				
9999 166 Coastal structures renewals		100											
			COST							100,000		100,000	
			DEPN							-100,000		-100,000	

9999 166 Environmental protection and enhancement			100									
				COST	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
				RATE:	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
9999 166 Kaiwaka Rangiora Rd park development	100											
				COST	0	200,000						
				FC	0	-200,000						
9999 166 New playgrounds		100										
				COST			100,000		100,000		100,000	
				FC			-100,000		-100,000		-100,000	
9999 166 Parks hard surface renewals		100										
				COST	70,000	70,000	70,000	50,000	50,000	50,000	50,000	50,000
				DEPN	-70,000	-70,000	-70,000	-50,000	-50,000	-50,000	-50,000	-50,000
9999 166 Parks infrastructure renewals		100										
				COST	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
				DEPN	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000
9999 166 Playground renewals		100										
				COST	50,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
				DEPN	-50,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000
9999 166 Te Kopuru BMX track			100									
				COST	0							
				LOAN	0							
9999 166 Te Kopuru parks			100									
				COST				50,000	50,000			
				LOAN				-50,000	-50,000			
9999 166 Track upgrades			100									
				COST				50,000	50,000	50,000	75,000	100,000
				RATES				-50,000	-50,000	-50,000	-75,000	-100,000
172 District Public Toilet Amenities												
11017 Public Toilets - Renewal	0	100	0									
				COST								
				DEPN								
9999 172 Pahi toilet replacements		100										
				COST	250,000							
				LOAN	-250,000							
9999 172 Parks wastewater renewals		100										
				COST					100,000		100,000	
				DEPN					-20,000		-20,000	
				LOAN					-80,000		-80,000	
183 Libraries												
11069 Library book replacement	0	100	0									
				COST								
				DEPN								
9999 183 Library - Dargaville and Community building			100									
				COST					2,000,000			
				LOAN					-2,000,000			
				SUBSIDY					0			
9999 183 Library - Mangawhai	50		50									
				COST			0	0				
				DC			0	0				
				LOAN			0	0				
9999 183 Library replacements (Books and equipment		100										
				COST	58,000	58,000	58,000	58,000	58,000	58,000	58,000	58,000
				DEPN	-58,000	-58,000	-58,000	-58,000	-58,000	-58,000	-58,000	-58,000
9999 183 Mangawhai Library book replacements			100									
				COST					58,000	58,000	58,000	58,000
				DEPN					-58,000	-58,000	-58,000	-58,000
9999 183 Mangawhai Library Initial book inventory			100									
				COST				290,000				
				LOAN				-290,000				

[illegible]



				COST	0							
				FC	0							
9999 194 Mangwhai Coastal Walkway			100	COST	200,000	200,000	200,000	500,000	500,000	500,000	0	0
				LOAN	-200,000	-200,000	-200,000	-500,000	-500,000	-500,000	0	0
9999 194 MAZ Skate Bowl			100	COST	800,000							
				FC	-400,000							
				SUBS	-400,000							
9999 194 Moir Street historic wharf			100	COST			200,000					
				FC			-200,000					
B11095 Community Infrastructure - Mangawhai - esplanade	100	0	0	COST								
				FC								
199 Dargaville Halls												
11032 Renewal/Rectification/Seismic works for Town Hall	100	0	0	COST								
				DEPN								
9999 199 Town hall remediation - allowance for design			100	COST	20,000							
				RATE	-20,000							
209 Taharoa Domain												
11019 Implement Reserve Management Plan	0	0	100	COST								
				FC								
9999 209 Premier parks - Kai Iwi Lakes			100	COST	0	350,000	0	306,000	300,000	271,000	100,000	100,000
				RATE	0	-350,000	0	-306,000	-300,000	-271,000	-100,000	-100,000
214 Dargaville Public Toilet Amenities												
9999 214 Dargaville toilet replacements		100		COST				20,000	200,000		200,000	
				DEPN				-2,000	-20,000		-20,000	
				LOAN				-18,000	-180,000		-180,000	
240 Harding Park												
11023 Pou Tu Te Rangi Harding Park	0	0	100	COST								
				FC								
9999 240 Premier parks - Pou tu te Rangi			100	COST				110,000	125,000	145,000	60,000	60,000
				RATES				-110,000	-125,000	-145,000	-60,000	-60,000
249 Dargaville Parks & Reserves												
11003 Cycleway/walkway - implement strategy	0	0	100	COST								
				FC								
13023 Community Infrastructure - Dargaville	0	0	100	COST								
				RATES								
9999 249 Memorial Park drainage			100	COST						250,000	250,000	
				LOAN						-250,000	-250,000	
9999 249 Selwyn Park Drainage			100	COST								
				LOAN				20,000	150,000	150,000		
								-20,000	-150,000	-150,000		
9999 249 Selwyn Park improvements			100	COST								
				LOAN				60,000				
								-60,000				
<b>District Leadership, Finance and Internal Services</b>												
9999 157 CAPEX increase for new IT equipment			100									

			COST	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
			RATE:	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000
9999 157 CAPEX increase for replacement IT equipment	100											
			COST	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000
9999 157 Chat bots and AI	100		DEPN	-80,000	-80,000	-80,000	-80,000	-80,000	-80,000	-80,000	-80,000	-80,000
			COST			20,000						
			LOAN			-20,000						
9999 157 Cybersecurity CIS control implementation	100											
			COST	170,000								
			LOAN	-170,000								
9999 157 Data analytics (predictive analytics)	100					100,000						
			LOAN			-100,000						
9999 157 Replace MagiQ ERP	100											
			COST		0		0					
	100		LOAN		0		0					
			COST		500,000		500,000					
			DEPN		-500,000		-500,000					
9999 157 Smart City pilot	100											
			COST				0					
			LOAN				0					
9999 157 Smart City project	100											
			COST					0				
			LOAN					0				
9999 157 Smart Forms	100											
			COST	50,000								
			LOAN	-50,000								
9999 157 Upgrade and renew SCADA	100											
			COST	0			250,000					
			LOAN	0			-250,000					
9999 157 Website rebuild	100											
			COST						0			
			LOAN						0			
	100											
			COST						100,000			
			DEPN						-100,000			
9999 157 WiFi refresh and rebuild	100											
			COST			0						
			LOAN			0						
	100											
			COST	100,000								
			DEPN	-100,000								
204 Council Vehicles												
9999 204 New vehicle (CE)	100											
			COST	0								
			LOAN	0								
9999 204 Replacement vehicles (7 p.a.)	100											
			COST	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000	210,000
			DEPN	-210,000	-210,000	-210,000	-210,000	-210,000	-210,000	-210,000	-210,000	-210,000
244 Council Offices - Dargaville												
13021 Leashold improvements - NRC building	0	0	100									
			COST									
			LOAN									
9999 244 Dargaville offices - Hard fitout	100											
			COST	623,000								
			LOAN	-623,000								
9999 244 Dargaville offices - Soft fitout	100											

[illegible]

[illegible]

[illegible]

11036 Environmental Compliance	0	0	100																
				COST															
				LOAN															
12027 Pump Stations SCADA Upgrade	0	0	100																
				COST															
				LOAN															
9999 219 Kaiwaka wastewater growth	100																		
				COST															
				DC															
9999 219 Kaiwaka wastewater renewals		100																	
				COST	0	250,000		250,000		250,000		250,000							
				DEPN	0	-100,000		-100,000		-100,000		-100,000							
				LOAN		-150,000		-150,000		-150,000		-150,000							
232 Maungaturoto Wastewater Scheme																			
11062 Environmental Compliance	0	0	100																
				COST															
				LOAN															
13020 Pump Stations and Rising Mains	0	100	0																
				COST															
				DEPN															
9999 232 Connec Maungaturoto Rail Village to Maung 60			40																
				COST															
				DC															
				LOAN															
9999 232 Maungaturoto wastewater growth - Bickersta 100																			
				COST															
				DC															
9999 232 Maungaturoto wastewater growth - connectio 100																			
				COST	75,000														
				DC	-75,000														
9999 232 Maungaturoto wastewater growth - Judd Roa 100																			
				COST															
				DC															
9999 232 Maungaturoto Wastewater Renewals		100																	
				COST	50,000	150,000	60,000	150,000	193,956	60,000									
				DEPN	-50,000	-150,000	-60,000	-150,000	-193,956	-60,000									
253 Glinks Gully Wastewater Scheme																			
13025 Pump stations and rising Mains	0	100	0																
				COST															
				DEPN															
9999 253 Glinks Gully Wastewater discharge consent		100																	
				COST		5,000													
				DEPN		-5,000													
9999 253 Glinks Gully Wastewater Renewals		100																	
				COST		10,000		13,000	12,000		5,000	30,000	30,000	30,000					
				DEPN		-5,000		-6,500	-6,000		-2,500	-15,000	-15,000	-15,000					
				LOAN		-5,000		-6,500	-6,000		-2,500	-15,000	-15,000	-15,000					
280 Mangawhai WW development																			
11040 Upgrade WWTP	75	0	25																
				COST															
				DC															
				LOAN															
11041 Upgrade Existing Reticulation	87.5	0	12.5																
				COST															
				DC															
				LOAN															
13028 Extend Reticulation (8years)	100	0	0																
				COST															
				DC															

9999 280 Extensions to reticulation including new disposal	100											
		COST	1,000,000	0		0		750,000	2,250,000	2,250,000		2,650,000
		DC	-1,000,000	0		0		-750,000	-2,250,000	-2,250,000		-2,650,000
9999 280 Mangawhai Wastewater small extensions rig	100											
		COST	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
		DC	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000	-40,000
9999 280 Plant upgrades	100											
		COST	1,450,000	650,000	0	500,000	2,500,000	2,000,000		2,500,000		
		DC	-1,450,000	-650,000	0	-500,000	-2,500,000	-2,000,000		-2,500,000		
B11034 Additional Capacity for Growth- Council Contribution	100	0										
		COST										
		DC										
<b>Solid Waste</b>												
227 District Closed Landfills												
9999 227 Dargaville Landfill Wetland Renewal (to be replaced)	100											
		COST										300,000
		LOAN										-300,000
9999 227 Dargaville Sdw - Composting Plant	75	25										
		COST	0	250,000								
		DC	0	-93,750								
		LOAN	0	-31,250								
		SUBS	0	-125,000								
9999 227 Dargaville Transfer Station	75	25										
		COST	50,000									
		DC	-37,500									
		LOAN	-12,500									
9999 227 Glinks Gully Landfill Cap renewal	100											
		COST					300,000					
		LOAN					-300,000					
9999 227 Hakaru Landfill	100											
		COST						600,000				
		LOAN						-600,000				
9999 227 Kaipara Solid Waste - Climate Change Upgrade	100											
		COST				600,000			600,000			600,000
		LOAN				-600,000			-600,000			-600,000
		RATES										
9999 227 Kaiwaka closed landfill	100											
		COST	0	0				350,000				
		LOAN	0	0				-175,000				
		SUBS	0	0				-175,000				
9999 227 Maungaturoto SdW and Paparoa Transfer Station	75	25										
		COST				0	0					
		DC				0	0					
		LOAN				0	0					
9999 227 Maungaturoto SdW Centralised Recycling Centre	75	25										
		COST				200,000	2,000,000					
		DC				-150,000	-1,500,000					
		LOAN				-50,000	-500,000					
9999 227 Solar powered compacting	100											
		COST	0	0	0	50,000	100,000	50,000				
		LOAN	0	0	0	-25,000	-50,000	-25,000				
		SUBS	0	0	0	-25,000	-50,000	-25,000				
9999 227 Transfer Station sound proofing	100											
		COST				200,000			50,000			
		LOAN				-200,000			-50,000			
<b>Stormwater Drainage</b>												
101 Dargaville Stormwater Scheme												
11098 Dargaville SW	0	50	50									
		COST										

9999 101 Dargaville SW - climate change network upg	100	DEPN LOAN										
9999 101 Dargaville SW - Urban Floodgates upgrades	50	50 COST LOAN										
9999 101 Dargaville SW - Urban Stopbank upgrades	50	50 COST SUBSIDY				200,000	200,000	200,000	200,000	200,000	200,000	200,000
						-200,000	-200,000	-200,000	-200,000	-200,000	-200,000	-200,000
						200,000	200,000	200,000	200,000	200,000	200,000	200,000
						-200,000	-200,000	-200,000	-200,000	-200,000	-200,000	-200,000
9999 101 Dargaville SW Growth	100											
		COST DC						50,000	200,000	100,000	100,000	50,000
								-50,000	-200,000	-100,000	-100,000	-50,000
9999 101 Dargaville SW Renewals	100											
		COST	50,000	50,000	50,000	50,000	50,000	195,000	1,000,000	950,000	195,000	195,000
		DEPN	-50,000	-50,000	-50,000	-50,000	-50,000	-195,000			-195,000	-195,000
		LOAN	0	0	0	0	0	0	-1,000,000	-950,000	0	0
110 Kaiwaka Stormwater Scheme												
9999 110 Kaiwaka SW growth Capital Works	100											
		COST DC							50,000	500,000	500,000	
									-50,000	-500,000	-500,000	
9999 110 Kaiwaka SW renewals	100											
		COST DEPN			50,000				50,000			
					-50,000				-50,000			
131 Baylys Stormwater Scheme												
12037 Chases Gorge	6	94										
	0	94 COST										
		COST DC										
		LOAN										
9999 131 Baylys Beach SW - Cynthia Place Stormwat	70	30										
		COST				20,000	100,000	100,000				
		DC				-14,000	-70,000	-70,000				
		LOAN				-6,000	-30,000	-30,000				
9999 131 Baylys SW renewals	100											
		COST DEPN			50,000				50,000			
					-50,000				-50,000			
171 Other Stormwater Scheme												
9999 171 Maungaturoto Paparoa SW growth Capital V	100											
		COST DC						50,000	1,000,000	1,000,000		
								-50,000	-1,000,000	-1,000,000		
9999 171 Maungaturoto Paparoa SW renewals and Lo	100											
		COST	40,000	40,000	40,000	40,000	40,000	30,000	30,000	30,000	30,000	30,000
		LOAN	0	0	0	0	0	0	0	0	0	0
		RATE	-40,000	-40,000	-40,000	-40,000	-40,000	-30,000	-30,000	-30,000	-30,000	-30,000
9999 171 Pahi SW network improvements	100											
		COST LOAN			30,000	100,000						
					-30,000	-100,000						
246 Mangawhai Stormwater Scheme												
13022 Mangawhai SW	6	24	70									
		COST DC										
		DEPN LOAN										
9999 246 Managwhai SW - Pohutukawa Place SW Poi	100											
		COST							50,000	410,000		
		LOAN							-50,000	-410,000		



9999 246 Mangawhai SW - North of Mangawhai Head 100		COST																		
		DC																		
9999 246 Mangawhai SW - 130-138 Mangawhai Head 80	20	COST	50,000	200,000																
		DC	-40,000	-160,000																
		LOAN	-10,000	-40,000																
9999 246 Mangawhai SW - Catchment 9 stormwater n	100	COST									50,000	1,000,000								
		LOAN									-50,000	-1,000,000								
9999 246 Mangawhai SW - Jack Boyd drive SW resilie 80	20	COST				80,000	1,000,000	1,000,000												
		DC				-64,000	-800,000	-800,000												
		LOAN				-16,000	-200,000	-200,000												
9999 246 Mangawhai SW Coastal outfalls upgrade- OI	100	COST				50,000	1,800,000													
		LOAN				-50,000	-1,800,000													
9999 246 Mangawhai SW Growth 100		COST									100,000	100,000						100,000		
		DC									-100,000	-100,000						-100,000		
9999 246 Mangawhai SW Lincoln and Cheviot street n	100	COST																		
		LOAN								50,000	1,170,000									
9999 246 Mangawhai SW Secondary Flow path to outl	100	COST																		
		LOAN																		
9999 246 Mangawhai SW Taranui culvert capacity upg 20	80	COST	49,000																	
		DC	-9,800																	
		LOAN	-39,200																	
9999 246 Mangawhai SW Taranui increase upstream c 20	80	COST				30,000	50,000													
		DC				-6,000	-10,000													
		LOAN				-24,000	-40,000													
9999 246 Mangawhai Town Plan Wood St and surrou 50	50	COST								296,000	500,000	1,000,000	1,000,000	1,000,000						
		DC								-148,000	-250,000	-500,000	-500,000	-500,000						
		LOAN								-148,000	-250,000	-500,000	-500,000	-500,000						
257 Te Kopuru Stormwater Scheme																				
9999 257 Te Kopuru SW - Open drain upgrades -fix W 100		COST	50,000																	
		DEPN	0																	
		LOAN	-50,000																	
9999 257 Te Kopuru SW Open drain upgrades 100		COST				50,000	250,000	250,000												
		DEPN				0	0	0												
		LOAN				-50,000	-250,000	-250,000												
9999 257 Te Kopuru SW Renewals 100		COST				20,000	20,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000						
		DEPN				0	0	0	0	0	0	0	0	0						
		LOAN				-20,000	-20,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000						
<b>The Provision of Roads and Footpaths</b>																				
106 Bridges and Structures																				
9999 106 BOB TAYLOR ROAD 100		COST																		
		RATES																		
		SUBSIDY																		
9999 106 bridge replacements 100		COST	1,000,000	650,000	389,000	334,000	650,000	1,000,000										1,000,000	790,000	

			RATE:	-380,000	-247,000	-147,820	-126,920	-247,000	-380,000		-380,000	-300,200
			SUBS	-620,000	-403,000	-241,180	-207,080	-403,000	-620,000		-620,000	-489,800
9999 106 Kaiwaka Mangawhai Road	100		COST	0	0							
			RATE:	0	0							
			SUBS	0	0							
9999 106 MAMARANUI ROAD	100		COST							1,080,000		
			RATES							-410,400		
			SUBSIDY							-669,600		
9999 106 MONTEITH RD	100		COST		350,000							
			RATES		-133,000							
			SUBSIDY		-217,000							
9999 106 OMANA ROAD	100		COST			311,000						
			RATES			-118,180						
			SUBSIDY			-192,820						
9999 106 PUKEHUIA ROAD	100		COST			300,000						
			RATES			-114,000						
			SUBSIDY			-186,000						
9999 106 Structures component replacements	100		COST	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,030,000	1,030,000	1,030,000
			RATE:	-380,000	-380,000	-380,000	-380,000	-380,000	-380,000	-391,400	-391,400	-391,400
			SUBS	-620,000	-620,000	-620,000	-620,000	-620,000	-620,000	-638,600	-638,600	-638,600
9999 106 Structures Component Replacements 20/21 0	100	0	COST									
			DEPN									
			SUBSIDY									
9999 106 SWAMP ROAD	100		COST									210,000
			RATES									-79,800
			SUBSIDY									-130,200
9999 106 TAIPUHA ROAD	100		COST				666,000					
			RATES				-253,080					
			SUBSIDY				-412,920					
9999 106 WAOKU ROAD	100		COST					350,000				
			RATES					-133,000				
			SUBSIDY					-217,000				
B11054 Internal professional services	0	100	0	COST								
			DEPN									
			SUBSIDY									
120 Road Works - Unsealed												
13002 Heavy Metalling 20/21	0	100	0	COST								
			DEPN									
			RATES									
			SUBSIDY									
9999 120 Forestry Related Metalling 20/21	0	100	0	COST								
			DEPN									
			SUBSIDY									
9999 120 Unsealed road metalling	100			COST	3,044,000	3,044,000	3,044,000	3,044,000	3,044,000	3,135,320	3,135,320	3,135,320
			RATE:	-1,156,720	-1,156,720	-1,156,720	-1,156,720	-1,156,720	-1,156,720	-1,191,422	-1,191,422	-1,191,422

B11088 Internal professional services	0	100	0	SUBS	-1,887,280	-1,887,280	-1,887,280	-1,887,280	-1,887,280	-1,887,280	-1,887,280	-1,943,898	-1,943,898	-1,943,898
				COST										
				DEPN										
B12036 Heavy Metalling 19/20	0	100	0	SUBSIDY										
				COST										
				RATES										
				SUBSIDY										
135 Road Works - Minor Improvements														
11125 Insley/Moir Intersection (Intersection 1)	60	0	40											
				COST										
				DC										
				LOAN										
				RATES										
				SUBSIDY										
11146 Moir/Molesworth Intersection (Intersection 2)	60	0	40											
				COST										
				DC										
				LOAN										
				RATES										
				SUBSIDY										
12000 Wood Street - Mainstreet redevelopment	33	33	34											
				COST										
				DEPN										
				FC										
				LOAN										
12050 KAIWAKA MANGAWHAI RD Construction 464_0		0	100											
				COST										
				RATES										
				SUBSIDY										
12103 High risk curves	0	0	100											
				COST										
				RATES										
				SUBSIDY										
12117 Pouto School	0	0	100											
				COST										
				RATES										
				SUBSIDY										
12118 St Joseph's School	0	0	100											
				COST										
				RATES										
				SUBSIDY										
12119 Tomarata Road (RP0-185) Slip remediation	0	0	100											
				COST										
				RATES										
				SUBSIDY										
12120 Kaiwaka Mangawhai Rd Slip remediation (RP650		0	100											
				COST										
				RATES										
				SUBSIDY										
12121 Drainage Improvements - Kaipara Network	0	0	100											
				COST										
				RATES										
				SUBSIDY										
13004 New Footpath 20/21	25	0	75											
				COST										
				DC										
				LOAN										

13005 Paparoa Oakleigh Road RP3500 - Barrier imprc	0	0	SUBSIDY 100									
			COST									
			RATES									
13006 Paths; Walkways and Cycleways 20/21	25	0	SUBSIDY 75									
			COST									
			DC									
			LOAN									
13007 POUTO RD (RP32410-32700) in association v	0	0	SUBSIDY 100									
			COST									
			RATES									
13008 Resilience on Reseal Sites	0	0	SUBSIDY 100									
			COST									
			RATES									
13009 ROBERTSON RD (RP2512-2897) in associatic	0	0	SUBSIDY 100									
			COST									
			RATES									
13010 ROBERTSON RD (RP4638-5620) in associati	0	0	SUBSIDY 100									
			COST									
			RATES									
13011 WAIHUE RD 269_26007 Bridge Replacement	0	0	SUBSIDY 100									
			COST									
			RATES									
13012 WHAKAPIRAU RD (RP6263-6766) in associat	0	0	SUBSIDY 100									
			COST									
			RATES									
9999 135 ALCAM Report of all crossings			SUBSIDY 100									
			COST	20,000								
			SUBS	-20,000								
9999 135 Associated improvements for Rehab and Re		100										
			COST	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
			RATE:	-95,000	-95,000	-95,000	-95,000	-95,000	-95,000	-95,000	-95,000	-95,000
			SUBS	-155,000	-155,000	-155,000	-155,000	-155,000	-155,000	-155,000	-155,000	-155,000
9999 135 Barrier removal			100									
			COST	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
			RATE:	-7,600	-7,600	-7,600	-7,600	-7,600	-7,600	-7,600	-7,600	-7,600
			SUBS	-12,400	-12,400	-12,400	-12,400	-12,400	-12,400	-12,400	-12,400	-12,400
9999 135 Bridge Replacements20/21	0	0	100									
			COST									
			RATES									
			SUBSIDY									
9999 135 CPTED Lighting (Walkways)			100									
			COST			20,000			10,000			20,000
			RATES			-7,600			-3,800			-7,600
			SUBSIDY			-12,400			-6,200			-12,400
9999 135 Cycle friendly sumps			100									
			COST	20,000			20,000			20,000		
			RATE:	-7,600			-7,600			-7,600		
			SUBS	-12,400			-12,400			-12,400		
9999 135 Dargaville / Tangiteroria			100									
			COST			500,000						



		COST									
		RATES									
		SUBSIDY									
9999 135 Modify & improve delineation	100										
		COST	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
		RATE	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900
		SUBS	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100
9999 135 Otamatea Christian School	100										
		COST						70,000			
		RATES						-26,600			
		SUBSIDY						-43,400			
9999 135 Paparoa Village	100										
		COST							15,000	85,000	
		RATES							-5,700	-32,300	
		SUBSIDY							-9,300	-52,700	
9999 135 Paroe St (Dargaville)	100										
		COST					15,000	85,000			
		RATES					-5,700	-32,300			
		SUBSIDY					-9,300	-52,700			
9999 135 Portland St (Dargaville)	100										
		COST				15,000	85,000				
		RATES				-5,700	-32,300				
		SUBSIDY				-9,300	-52,700				
9999 135 Remove, replace with delineation	100										
		COST	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
		RATE	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900	-1,900
		SUBS	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100	-3,100
9999 135 Remove, replace with Guardrail	100										
		COST	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
		RATE	-11,400	-11,400	-11,400	-11,400	-11,400	-11,400	-11,400	-11,400	-11,400
		SUBS	-18,600	-18,600	-18,600	-18,600	-18,600	-18,600	-18,600	-18,600	-18,600
9999 135 Ruawai / Mungaturoto	100										
		COST		250,000							
		RATES		-95,000							
		SUBSIDY		-155,000							
9999 135 Ruawai Village	100										
		COST						15,000	85,000		
		RATES						-5,700	-32,300		
		SUBSIDY						-9,300	-52,700		
9999 135 Selwyn Park School	100										
		COST						70,000			
		RATES						-26,600			
		SUBSIDY						-43,400			
9999 135 Slip repair	100										
		COST	1,000,000	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	2,000,000	2,000,000
		RATE	-380,000	-380,000	-380,000	-570,000	-570,000	-570,000	-570,000	-760,000	-760,000
		SUBS	-620,000	-620,000	-620,000	-930,000	-930,000	-930,000	-930,000	-1,240,000	-1,240,000
9999 135 St Joseph's School	100										
		COST									70,000
		RATES									-26,600
		SUBSIDY									-43,400
9999 135 Tangowahine School	100										
		COST							70,000		
		RATES							-26,600		
		SUBSIDY							-43,400		
9999 135 TBC	100										
		COST		100,000	100,000	100,000	100,000	30,000		30,000	
		SUBSIDY		-100,000	-100,000	-100,000	-100,000	-30,000		-30,000	
9999 135 Te Kopuru School	100										

				COST									70,000	
				RATES									-26,600	
				SUBSIDY									-43,400	
9999 135 Te Kopuru Village			100											
				COST									15,000	85,000
				RATES									-5,700	-32,300
				SUBSIDY									-9,300	-52,700
9999 135 Tunatahi St (Dargaville)			100											
				COST				15,000		80,000				
				RATES				-5,700		-30,400				
				SUBSIDY				-9,300		-49,600				
9999 135 View Street K&C and Associated works			100											
				COST	50,000									
				RATE	-19,000									
				SUBS	-31,000									
9999 135 West Coast & Pouto Peninsula			100											
				COST			250,000							
				RATES			-95,000							
				SUBSIDY			-155,000							
9999 135 Whakapirau Rd			100											
				COST	300,000									
				SUBS	-300,000									
B11102 Internal professional services	20	0	80											
				COST										
				DC										
				RATES										
				SUBSIDY										
B12052 FC Programme	100	0	0											
				COST										
				FC										
164 Emergency Works and Preventative Maintenance														
13015 Emergency Works (local share only) 19/20	0	100	0											
				COST										
				RATES										
13015 Emergency Works (local share only) 20/21	0	100	0											
				COST										
				RATES										
9999 164 Emergency works (Provision for local share c			100											
				COST	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
				RATE	0	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000
				RE	-100,000									
B11028 Emergency Works (local share only) 20/21	0	100	0											
				COST										
				RATES										
B11028 Internal professional fees	0	100	0											
				COST										
				RATES										
252 Road Works - Drainage														
11045 Drainage Renewals 20/21	0	100	0											
				COST										
				DEPN										
				SUBSIDY										
11045 Internal professional fees	0	100	0											
				COST										
				DEPN										
				SUBSIDY										
12022 Drainage Renewals 19/20	0	100	0											
				COST										
				DEPN										

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			RATE:	-760,000	-760,000	-760,000	-760,000	-760,000	-760,000	-760,000	-782,800	-782,800	-782,800
			SUBS	-1,240,000	-1,240,000	-1,240,000	-1,240,000	-1,240,000	-1,240,000	-1,240,000	-1,277,200	-1,277,200	-1,277,200
275 Road Works - Sealed													
13027 Rehabs 20/21	0	100	0										
			COST										
			DEPN										
			SUBSIDY										
9999 275 Sealed road pavement rehabilitation		100											
			COST	1,300,000	1,300,000	1,300,000	1,800,000	1,800,000	1,800,000	1,800,000	1,854,000	1,854,000	1,854,000
			RATE:	-494,000	-494,000	-494,000	-684,000	-684,000	-684,000	-684,000	-704,520	-704,520	-704,520
			SUBS	-806,000	-806,000	-806,000	-1,116,000	-1,116,000	-1,116,000	-1,116,000	-1,149,480	-1,149,480	-1,149,480
B11048 Internal professional services	0	100	0										
			COST										
			DEPN										
			SUBSIDY										
B11048 Rehabs 20/21	0	100	0										
			COST										
			DEPN										
			SUBSIDY										
278 Roding Infrastructure - New and Improved													
9999 278 Cove Rd / Mangawhai Heads Roundabout	50		50										
			COST										50,000
			DC										-9,500
			LOAN										-9,500
			SUBSIDY										-31,000
9999 278 Cove Road Connection to Mangawhai Centre	100												
			COST		250,000					10,000,000			
			DC		-250,000					-10,000,000			
9999 278 Dargavillie Community Plan		100											
			COST				500,000	500,000	500,000	500,000	500,000	500,000	500,000
			LOAN				-190,000	-190,000	-190,000	-190,000	-190,000	-190,000	-190,000
			SUBSIDY				-310,000	-310,000	-310,000	-310,000	-310,000	-310,000	-310,000
9999 278 investigate new connection, property acquisition	60		40										
			COST				200,000						2,000,000
			DC				-45,600						-45,600
			LOAN				-30,400						-304,000
			SUBSIDY				-124,000						-1,240,000
9999 278 Kaiwaka Eastern Link Road	100							300,000					11,000,000
			DC					-300,000					-11,000,000
9999 278 Kaiwaka township improvement plan	50		50										
			COST				500,000	500,000	500,000	500,000	500,000	500,000	500,000
			DC				-95,000	-95,000	-95,000	-95,000	-95,000	-95,000	-95,000
			LOAN				-95,000	-95,000	-95,000	-95,000	-95,000	-95,000	-95,000
			SUBSIDY				-310,000	-310,000	-310,000	-310,000	-310,000	-310,000	-310,000
9999 278 LED Infill lighting programme	50		50										
			COST	1,000,000									
			DC	-190,000									
			LOAN	-190,000									
			SUBS	-620,000									
9999 278 Mangawhai Community Plan Implementation	100												
			COST										500,000
			DC										-190,000
			SUBSIDY										-310,000
9999 278 Mangawhai Head, Molesworth & Moir		100											
			COST										
			LOAN										
			SUBSIDY										
9999 278 Mangawhai Heads footpaths - Cullen Street	20		80										

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9999 278 Maungatouroto Township Plan			SUBS	-12,400													
			100														
			COST						100,000	100,000	100,000	100,000	100,000	100,000	100,000		
			LOAN						-38,000	-38,000	-38,000	-38,000	-38,000	-38,000	-38,000		
9999 278 Network Wide Footpath Projects			100	SUBSIDY						-62,000	-62,000	-62,000	-62,000	-62,000	-62,000	-62,000	
			COST	150,000	150,000	150,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000			
			DC	-57,000	-57,000	-57,000	-76,000	-76,000	-76,000	-76,000	-76,000	-76,000	-76,000	-76,000			
			SUBS	-93,000	-93,000	-93,000	-124,000	-124,000	-124,000	-124,000	-124,000	-124,000	-124,000	-124,000			
9999 278 Oniriri Road Intersection Upgrade			80	20													
			COST						250,000						18,000,000		
			DC						-200,000						-14,400,000		
			LOAN						-50,000						-3,600,000		
9999 278 Pouto Road Second Coat Sealing			100														
			COST						500,000	500,000							
			SUBSIDY						-500,000	-500,000							
9999 278 Smaller Communities			100														
			COST											100,000	100,000	100,000	100,000
			LOAN											-38,000	-38,000	-38,000	-38,000
			SUBSIDY											-62,000	-62,000	-62,000	-62,000
9999 278 Wood Street Urban Improvements			80	20													
			COST						2,000,000	2,000,000							
			DC						-608,000	-608,000							
			LOAN						-152,000	-152,000							
PGF105 Pouto Road sealing			0	0	100												
			COST														
			SUBSIDY														
281 Traffic Services																	
11060 Internal professional services			0	100	0												
			COST														
			DEPN														
			SUBSIDY														
11060 Traffic Services Renewals 20/21			0	100	0												
			COST														
			DEPN														
			SUBSIDY														
13029 Traffic Services Renewals 20/21			0	100	0												
			COST														
			DEPN														
			SUBSIDY														
9999 281 Traffic services renewals			100														
			COST	185,000	185,000	185,000	185,000	185,000	185,000	185,000	190,550	190,550	190,550	190,550			
			RATE:	-70,300	-70,300	-70,300	-70,300	-70,300	-70,300	-70,300	-72,409	-72,409	-72,409	-72,409			
			SUBS	-114,700	-114,700	-114,700	-114,700	-114,700	-114,700	-114,700	-118,141	-118,141	-118,141	-118,141			
<b>Water Supply</b>																	
127 Dargaville Water Supply																	
11037 Water Take Consent Compliance			0	0	100												
			COST														
			LOAN														
11101 Compliance with Drinking Water Standards			0	0	100												
			COST														
			LOAN														
12003 WTP			0	100	0												
			COST														
			DEPN														
12122 Lorne St: Replace 335m of 100mm ID water ma			0	100	0												
			COST														
			DEPN														

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				COST	75,000								0
				DC	-75,000								0
9999 154 Maungaturoto water renewals		100											
				COST	0	150,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
				DEPN	0	-50,000	-300,000	-300,000	-300,000	-300,000	-300,000	-300,000	-300,000
				RATES		-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000	-100,000
9999 154 Maungaturoto Water Reservoirs on Griffin Rd		100											
				COST		250,000							
				DEPN		-250,000							
158 Mangawhai Water Supply													
11001 Take Consent Compliance	0	0	100										
				COST									
				LOAN									
13013 Reticulation	0	100	0										
				COST									
				DEPN									
9999 158 Mangawhai Distribution Watermain from 115 100													
				COST	0								0
				DC	0								0
9999 158 Mangawhai Water Growth - Watermain 180n 100													
				COST									0
				DC									0
9999 158 Mangawhai water renewals		100											
				COST	18,000		65,000		50,000				
				DEPN	-18,000		-65,000		-50,000				
9999 158 Mangawhai Water storage project		100											
				COST	0		0						
				DC	0		0						
161 Ruawai Water Supply													
11026 NZDWS Compliance	0	0	100										
				COST									
				LOAN									
12001 WTP and reservoir	0	100	0										
				COST									
				DEPN									
9999 161 Ruawai water renewals		100											
				COST	0	350,000	20,000	150,000	150,000	100,000			
				DEPN	0	-350,000	-20,000	-150,000	-150,000	-100,000			
239 Glinks Gully Water Supply													
11039 Water take Consent Compliance	0	0	100										
				COST									
				LOAN									
9999 239 Glinks Gully water renewals		100											
				COST		50,000	160,000	10,000	25,000	10,000			
				DEPN		-25,000	-80,000	-5,000	-12,500	-5,000			
				LOAN		-25,000	-80,000	-5,000	-12,500	-5,000			

Development Contributions													
Attachment F													
Current Development Contributions													
Baylys Beach Stormwater	312	Mangawhai Stormwater	444										
		Wastewater	22113										
Roading East	693	Mangawhai Roding	799										
All other roading	106												
Proposed extra - rough estimate		Mangawhai		Maungaturoto New		Dargaville( Future population numbers under review)		Kaiwaka New					
All Solid Waste	856	WW	21551	WW	7986	WW	?	WW	3559				
All Library	961	Water	0	Water	5227	Water	?	Water	0				
All Roding ?	12635	Stormwater	4671	Stormwater	9234	Stormwater	?	Stormwater	3737				
Baylys Beach stormwater	??	Roding	14201	Roding	1198	Roding	?	Roding	2367				
			\$40,423		\$23,646		0		\$9,662				
Comparisons with Whangarei DC													
Roding	9000-12000												
Wastewater	18000 +												
Water	6000-11000												
Parks	2000												
Libraries	350												

## Attachment G

### Projects related to Community Outcomes

Outcomes	Capital Works	Operations	\$	Funding
Climate Smart	Environmental protection and enhancement		50pa	Gen rates
	Stop banks		60.5m	Subsidy
	Climate change upgrades to closed landfills		1.8m	loan
		Land drainage catchment plans	50	GR
		Climate change adaptation	212	GR
Celebrating Diversity (Culture and heritage)	Northern Wairoa Hall gifted to trust to rebuild community building including library		0	
	Dargaville Library-fitout		2m	Loan GR
	Mangawhai Library		4m	2m DC 2mLoanGR
Vibrant Communities (attractive)	Playgrounds, skate bowl and shared path? walkway, sealing Mangawhai car parks		8.8m	FC
	Coastal walkway		7m	loan
	Mangawhai shared path		11.6m	Subsidy11m and FC
	Premier parks (Harding and Kaiwi)		350 to 160pa	Gen rates from yr 2
	Dargaville community plan		3.65m from yr3	1.4mloan 2.26 subsidy
	Mangawhai community plan		1m	380 DC 620 subsidy
	Kaiwaka township plan		3.65m	700 loan 700 DC 2.26msubsidy
	Wood St		4m	1.2 DC, loan 300 subsidy 2.5m
Healthy Environment (natural)	Dargaville Composting plant and wetland renewal		550	Loan and subsidy
	Maungaturoto centralised recycling		2.25	Loan550 Subsidy1.650m
	Solar powered compacting		200	Subsidy/loan



		Recycling bins	1.3m	Targeted rate
		District Plan - additional commitment	1m	Yr1-4 GR 499 additional
Prosperous Economy	Raupo water storage		2.5m	subsidy
	Growth projects Dargaville WW		3.2m 1.432m	Loan by TR DC
	Growth projects Maungaturoto WW		240 1.773m	Loan by TR DC
	Growth projects Mangawhai WW		18.5m	DC
	Growth projects Kaiwaka WW		1m	DC
	Growth projects stormwater Maungaturoto, Kaiwaka, Baylys Beach		3.2m	DC and some loan by GR
	Pahi SW improvements		130	Loan by GR
	Mangawhai SW,		5.6m	Mainly DC and some loan by GR
	Dargaville stormwater		2.8m	subsidy
	Mangawhai coastal outfall		1.85m	Loan by GR
	Bridge replacements		8.6m	GR and subsidy 62%
	Kaihu Trail		9.1m	subsidy
	Other trails		7m	subsidy
	Dargaville water supply		4.1m	800DC 3.2 loan
	Growth projects Dargaville reticulation		2.1m	1.656m Dc Bal depn
	Growth projects Maungaturoto		1.16m	DC
		Contribution to Regional economic devpt growing	29	GR
		Future water supply investigations	197	GR yr2
	Roading Growth projects	Cove Road Kaiwaka Eastern Link Oneriri rd intersection	10m 11m 18m	DC DC DC14.4 Loan 3.6
Trusted Council	IT upgrades (cyber security, data analytics analysed and new budgeting/ERP? System		1.3m	Loan by GR

	Website rebuilt and scada renewed		350	depn
		Contributions to iwi MEA, MOU	100	GR
		Water and sanitary assessments	50	GR