



Long Term Plan

November schedule update for the LTP 2021/2031

Schedule

Phase three and four

Phase three -Mid 2020

April

- Prepare engagement strategy
- Activity review (Session 1)√
- LoS review/ Performance Measures ✓
- Infrastructure Strategy ✓
- Policy review ✓
 - Ratings
 - Revenue and Financing
 - Significance and Engagement

May

- Maori contribution to decision making ✓
- Strategic Assets ✓
- Revenue and Financing Policy ✓
- Growth Assumptions ✓
- Engagement concepts Deferred June
- Remission Policies Deferred Aug
- Financial Strategy Deferred July

June

- Asset Management Plans (AMPs) including priorities
- S&E Policy ✓
- Climate Change ✓
- Engagement concepts ✓

Phase four - Late 2020

July

- Activity profiles (Session 2) ✓
- Infrastructure projects / AMPs
- Financial Strategy ✓
- Treasury policy ✓ (Seen by ARF Proposed adoption at August Meeting)

August

- Council workshop Direction and priorities (New)
- Draft Infrastructure strategy ✓ (Deferred to September)



Schedule

Phase three and four

September

- Activity Profiles (Session 4 -additional) ✓
- AMPs/ Infrastructure Strategy ✓
- Financial Strategy Final (Deferred to October)
- Revenue and Financial Policy Final (Deferred)
- Remissions Policies (Deferred to October)
- Comms update ✓
- Climate change ✓

October

- CD concepts ✓
- Financial forecasts√
- Rating How we rate ✓
- Remissions policies ✓
- Civic Building Strategy ✓
- CDEM ✓

November

- Financial Contributions (moved from July)
- Significant Forecasting Assumptions
- Dargaville Precinct
- Financial Strategy
- R&F Policy
- Pre engagement results and consultation dates
- Infrastructure Strategy update
- Water storage options
- Financial Strategy
- Financials V2
- Significance and Engagement policy for adoption (Council Meeting)

December

- CD concepts and draft
- DC Policy (moved from Sept)
- QV

Phase five -Early 2021

January

Audit CD and source documents

February

- Draft CD
- Review financial forecasts and statements
- Adopt source documents (Council Meeting)
- Adopt CD for consultation (Council Meeting)

March

Formal public consultation

April

- Submissions and Hearings
- Issues and Options papers briefing

Phase six -Mid 2021

May

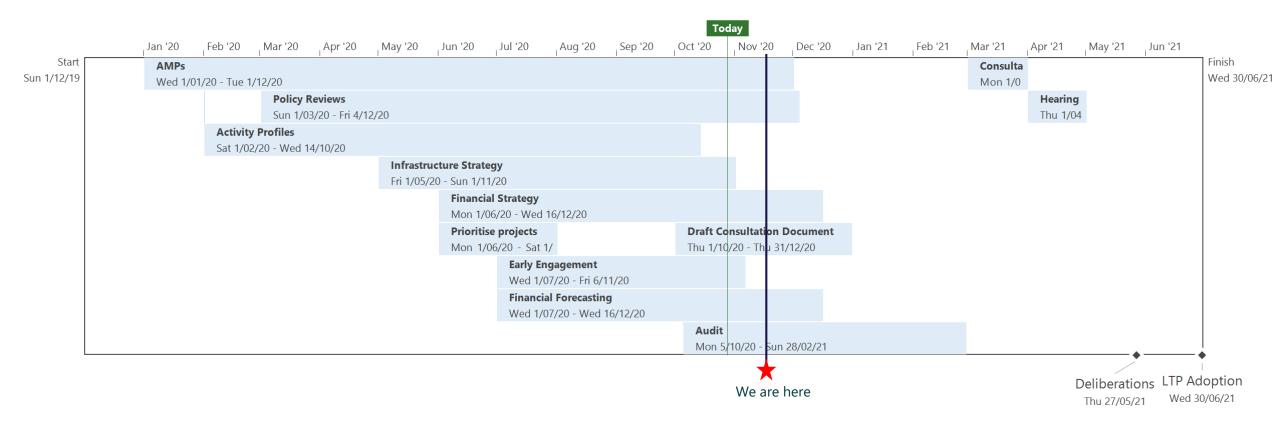
- Review budgets and update from consultation
- Deliberation Meeting
- Audit

June

Final LTP adopted (Council Meeting)



Timeline



Source Documents

Documents	Reviewed
Infrastructure Strategy	Υ
Financial Strategy	November
AMPs	Υ
Activity Profiles	Υ
R&F Policy	Υ
Remissions Policy	Υ
Treasury Policy	Y - Adopted
S&E Policy	Υ
Significant Forecasting Assumptions	November
FIS and Prospective Financial Statements	February
DC Policy	December
FC Policy	November



Long Term Plan Schedule 2021/2031



Prepared for Kaipara District by Resilio Studio_ AR & Associates

Dargaville Civic Facilities Options Assessment Elected Member Presentation

Rev 1| October | 2020

1. Strategic Context

The purpose of the Dargaville Civic Facilities Options Assessment is to articulate a clear strategy on how Council can invest in its Dargaville civic assets to help realise the Dargaville spatial plan vision and Council's community priorities.

In a way that strikes a balance between being future looking, is fit for purpose and provides value for money over the longer-term.

So that the community in particular the existing lease holders, community groups and customers have a base to enjoy and participate in civic and cultural activities.

Dargaville Summary of Options Process

The steps taken for undertaking this options assessment are broken up into the adjacent flowchart.

An understanding of the buildings and previous feasibility studies was carried out initially. Some of the information was then utilised in development of the draft multi criteria analysis. This was then tested at an internal stakeholder workshop where five shortlist options were evaluated. Three options were discounted due to cost or did not meet critical success factors. Two shortlist options were chosen for progressing into indicative designs to understand fully the pros and cons.

Evaluate Background Documents

- Civic Facilities Strategy (Property Group)
- Digital Hub report (Visitor Report)
- Seismic assessment and building condition reports

Options Assessment

- Matrix breakdown
- Used as a method to narrow down alternatives or options

Internal Stakeholder Workshop

- Representatives include library services, community advisors, planning and property
- Assessed longlist and narrowed down to shortlist of 2

Shortlist Option 1

- Convert existing Office Building into Library and Community Hub
- Seismic upgrade of Municipal Chambers
- Sell/lease Dargaville Library to help fund the upgrade

Shortlist Option 2

- Convert existing War Memorial Hall into Library and Community Hub
- Seismic upgrade of Municipal Chambers and enable accessibility through to the second floor of the community hub
- Sell/lease Dargaville Library and the existing Council offices to help fund the upgrade

Elected Member Workshop

- District wide community / civic facilities strategy required ahead of Dargaville Civic Options way forward
- October workshop with elected members to discuss / agree preferred option
- Inclusion in the Infrastructure Strategy as one of the significant decisions for consultation

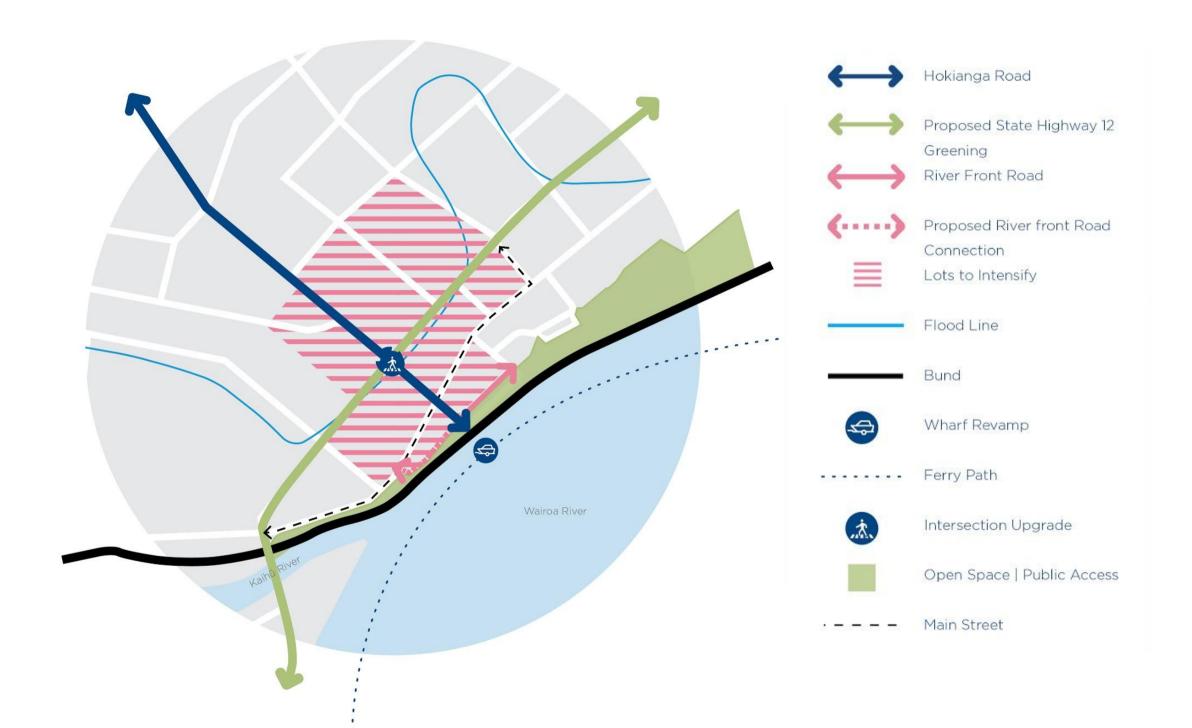
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Dargaville Civic Facilities Options Assessment

Kaipara Key Urban Areas Spatial Plan - Dargaville Town Centre Key Moves Overview

The key moves proposed for Dargaville Town Centre involve:

- 1. Development of a revitalised and accessible public open space alongside the river to bring a new positive focus on the Wairoa River, providing the people of Dargaville further opportunity to engage and enjoy the river environment and embrace it as a unique element of their town centre
- 2. The creation of new pedestrian-focused streets that are safe and easy to navigate and enjoyable public spaces to be in
- 3. Upgrading and expanding development around Hokianga Road creating a more intensified commercial / civic area in Dargaville that also utilises and highlights Dargaville's unique built heritage

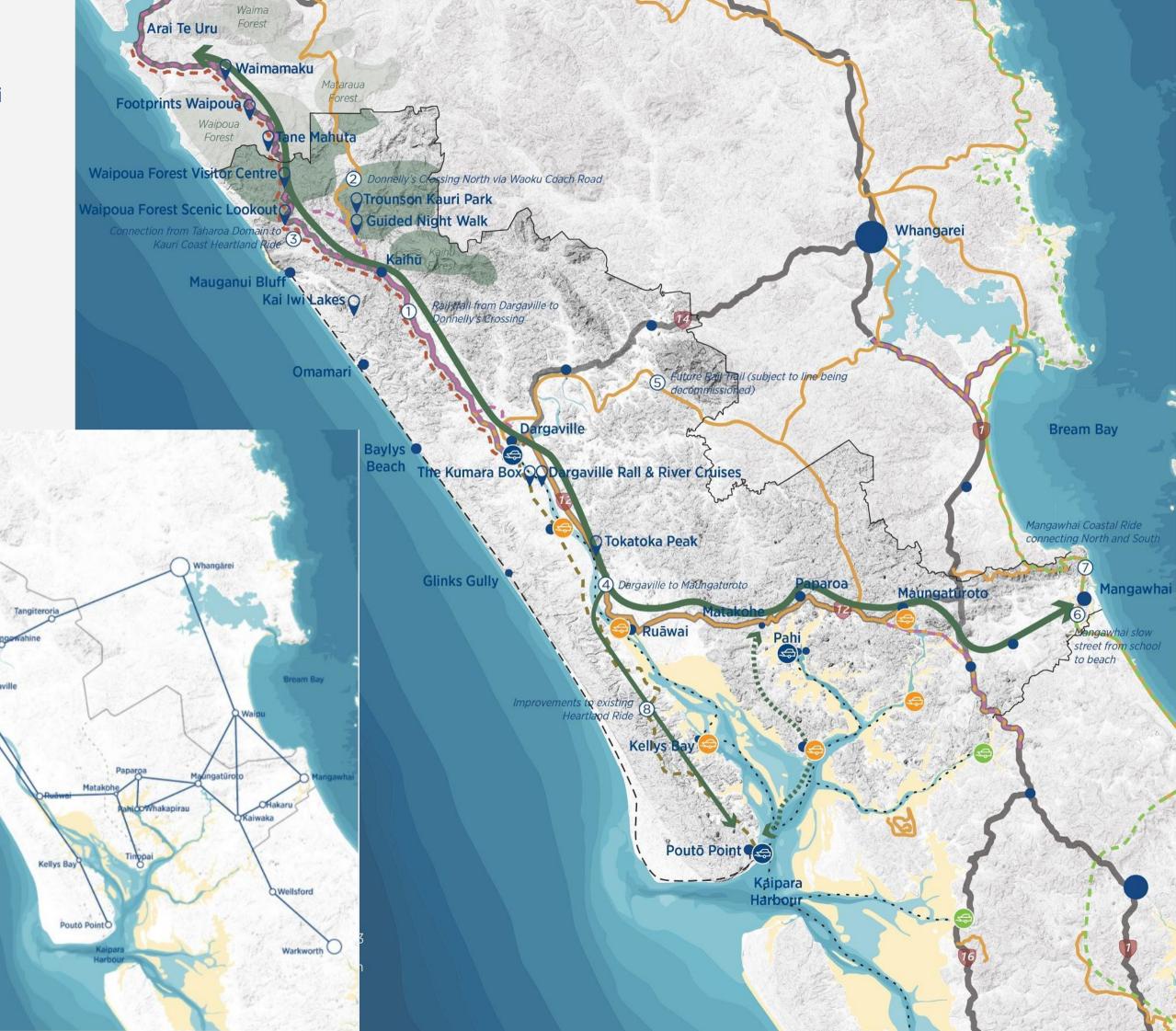


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Dargaville Civic Facilities Options Assessment

Infrastructure Strategy alignment Ancient Kauri Coast and Resilience Programmes

The Ancient Kauri Coast route is the part of telling the Kaipara District heritage story and showcasing the many special places that both domestic and international visitors are invited to discover. The next stage is to develop more experiences, improve and connected centres with richer stories and promotion of the Ancient Kauri Coast.



2. Civic Precinct Key Design Moves

Dargaville Civic Precinct Key Design Move 1

- Invest In Municipal Chambers
- Invest In Memorial Hall
- Invest In Council Offices
- Relocate the Library to either the old council offices OR a purpose built Community Hub

Investment Range: \$12.13 - 13M

- Council to move to New NRC building
- 1 Invest in ex-council offices
- Invest in Municipal Chambers
- 3 Invest in Memorial Hall



Dargaville Civic Precinct Key Design Move 3 10 Years

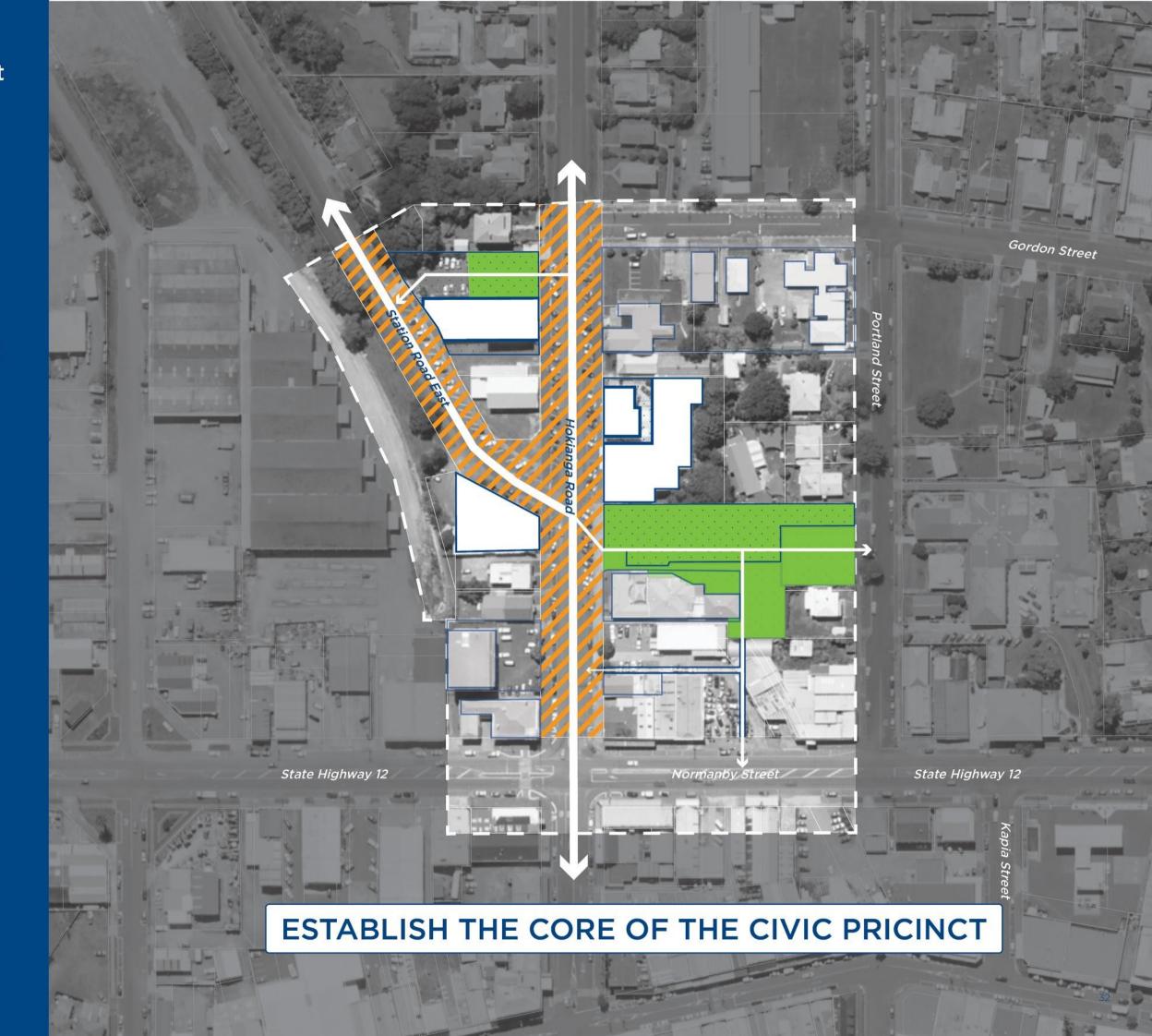
- Restore/Remediate/ Reappropriate Council Assets
- Develop Public Realm Laneways and facades
- Extend Open Space / Reserve
- Create Laneway
 Connections
 Between Reserve and
 Normanby
- Develop Streetscape to fit new Public realm needs

Investment Range: **\$5 - 8M**



Council to move to New NRC building

Invest in ex-council offices
Invest in Memorial Hall



Dargaville Civic Precinct Potential 10-30 years

- Redevelop /
 Rejunvinate /
 Repurpose Police and
 Court Structures
- Redevelop /
 Rejunvinate /
 Repurpose RSA and
 Plunket Buildings
- Stimulate Private
 Development
- Develop and lease Chorus / Vector Building for alternate use
- Restore and lease
 Heritage Post Office

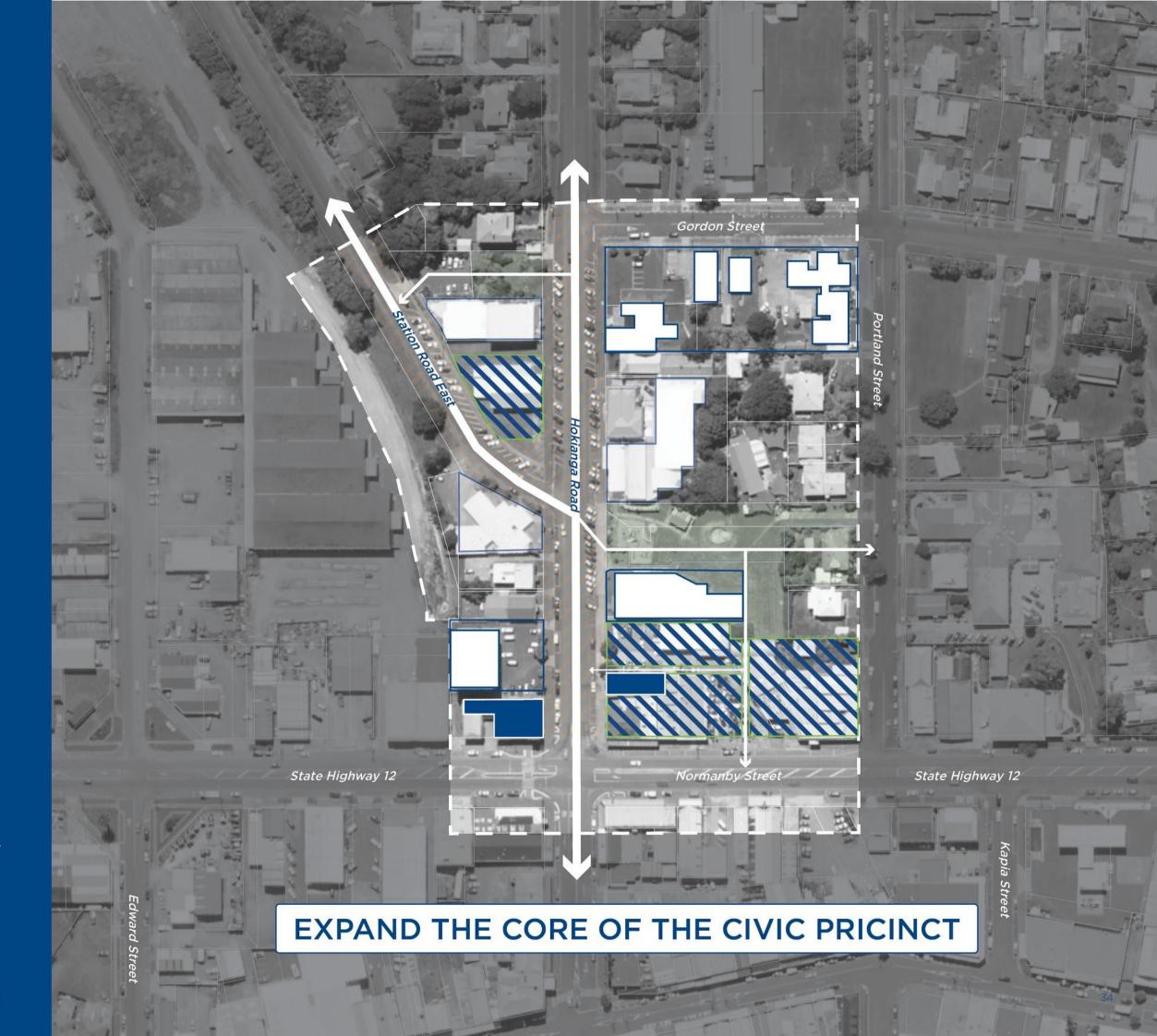
Investment Range:

\$3 - 10M



Emphasis put on Character
/ Heritage Buildings

Key Buildings for
Consideration - Old Post
Office and Lions Centre



4. Options Assessment

Dargaville - Key Civic Facilities Main Council Building

The Council office building is an 1950s era building, comprised of three floors and an 1990s addition.

1. Main Council Building 42 Hokianga Road Key Considerations & Issues:

- Kaipara District Council is moving out of this building in 2021
- Weather tightness issues with 1990s addition
- Access issues between floors if alternative use is public
- Retrofit for alternative use - Library, External Lease, Public Space

Condition report

- 55%NBS (IL2) Grade C Old Section
- 100%NBS (IL2) Grade A New Section
- Weather tightness issues need to be addressed

Cost for Remediation: \$1-1.5m + GST Plus Additional Cost for Upgrade:

\$6.5 - 8.5m + GST



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Dargaville - Key Civic Facilities Municipal Chambers

The Municipal Chambers are a Heritage NZ listed building from 1923.

It is currently leased to an arts trust and utilised as an art gallery space, with no permanent use on the second floor.

2. Municipal Chambers 37 Hokianga Road Key Considerations & Issues:

- Seismic upgrades required
- Uncomfortable connection to War Memorial Building
- Retrofit for alternative use - second floor has large footprint & views to river

Condition report

- Less than 33%NBS
- Seismic upgrade would move assessment to 67%NBS

Cost for Remediation: \$500-600k + GST Plus Additional Cost for Upgrade: \$200-400k + GST



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Dargaville

Memorial Hall

- Key Civic Facilities Northern Waiora War

The War Memorial Hall houses the foyer of the movie theatre, Citizens Advice Bureau, commercial kitchen, large foyer space and conference room in the 1990s addition. It also has the original 1950s hall contained within it that is used for large community events and theatre shows.

3. War Memorial Hall

39 Hokianga Road

Key Considerations & Issues:

- Weather tightness issues from 90s addition could be a health and safety issue (i.e. back mould spores)
- Not fit for purpose cold & leaky
- Ongoing maintenance cost
- Unknown cost/extent of repairs
- Building detracts from character in the area
- Building is difficult to heat and limited in its uses

Condition report

- Full reclad required to address water egress issues in 1990s addition
- Replacement of some worn out sections in 1950s War Memorial section

Cost for Remediation:

\$5m + GST

OR

Cost for Upgrade:

\$10-12m + GST



Dargaville - Key Civic Facilities Dargaville Library

Ex North Auckland Electric Power Board office building, constructed circa 1940s era. Library running out of space for staff & customers. Not suitable for wheelchair users. Limited areas for computer uses and training.

4. Dargaville Library 71 Normanby Street Key Considerations & Issues:

- Space not fit for purpose
 & does not comply with
 NZ library standards for population size
- Disjointed from Civic Precinct
- Heritage contribution to local area
- Opportunity for alternative use - Cafe or offices

Building condition:

- 46%NBS, Grade C
- Good condition with regular maintenance carried out

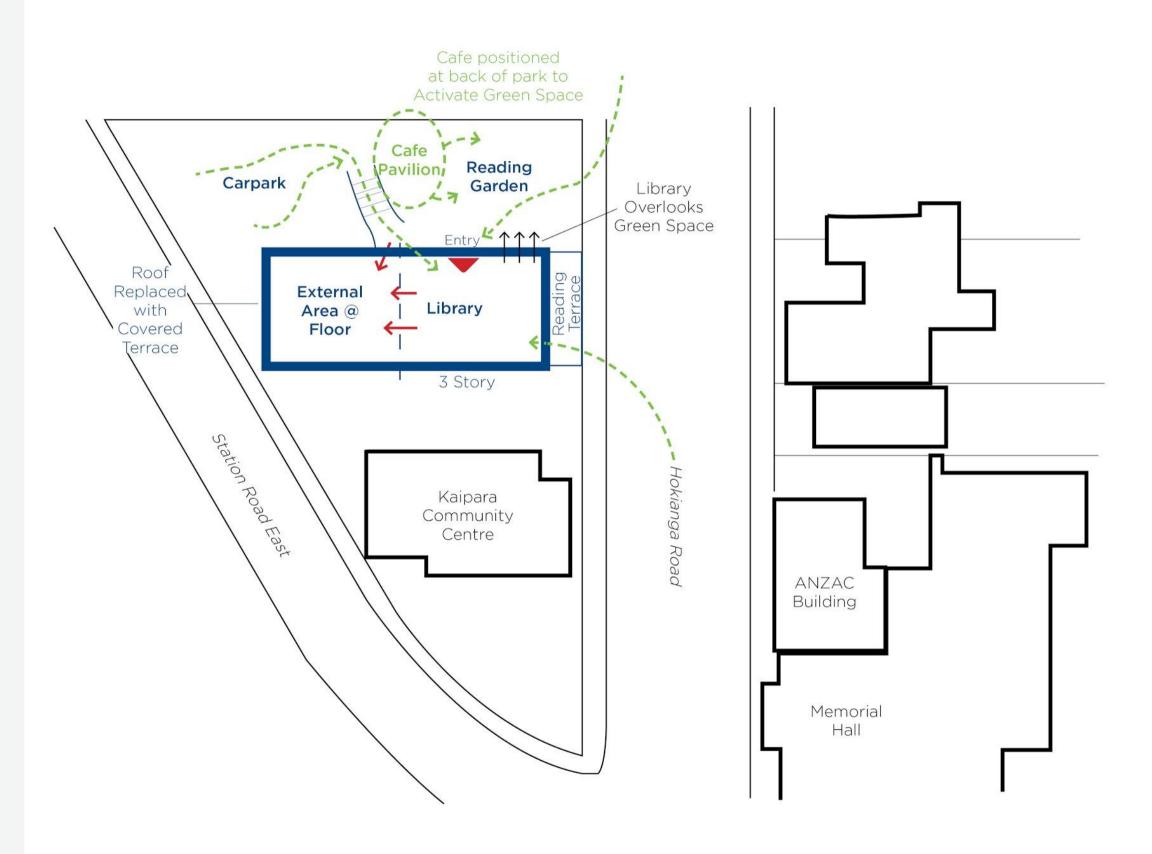
Cost for Remediation: \$150,000 + GST Plus Additional Cost for Small Upgrade: \$300-500k + GST



DARGAVILLE CIVIC PRECINCT _ OVERVIEW OPTION 1

42 Hokianga Road Retrofit

Reusing the existing Council office building as a library and community space.



Dargaville Civic Precinct OPTION 1 COSTING

High Level Costs:

Remediation \$1-3M

Additional Building \$1.5M

Services Infrastructure \$300K

Fitout \$1.2M

Landscaping \$500K

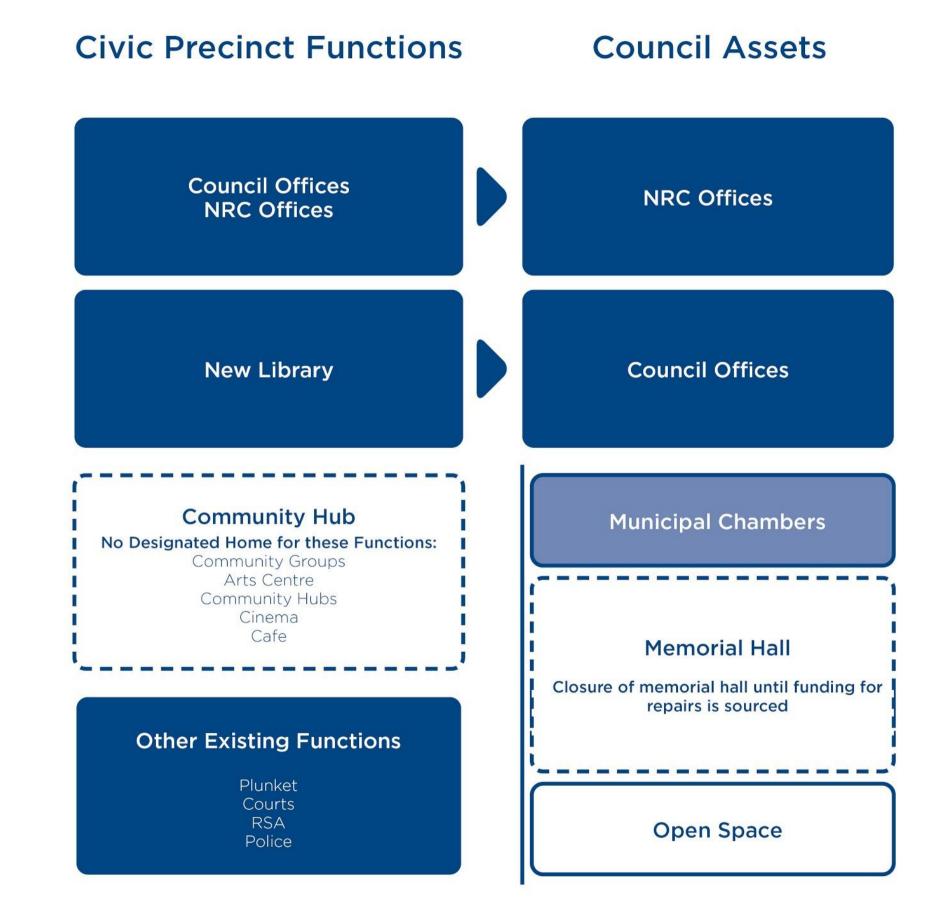
Sustainability Features \$600K

Consultants \$1M

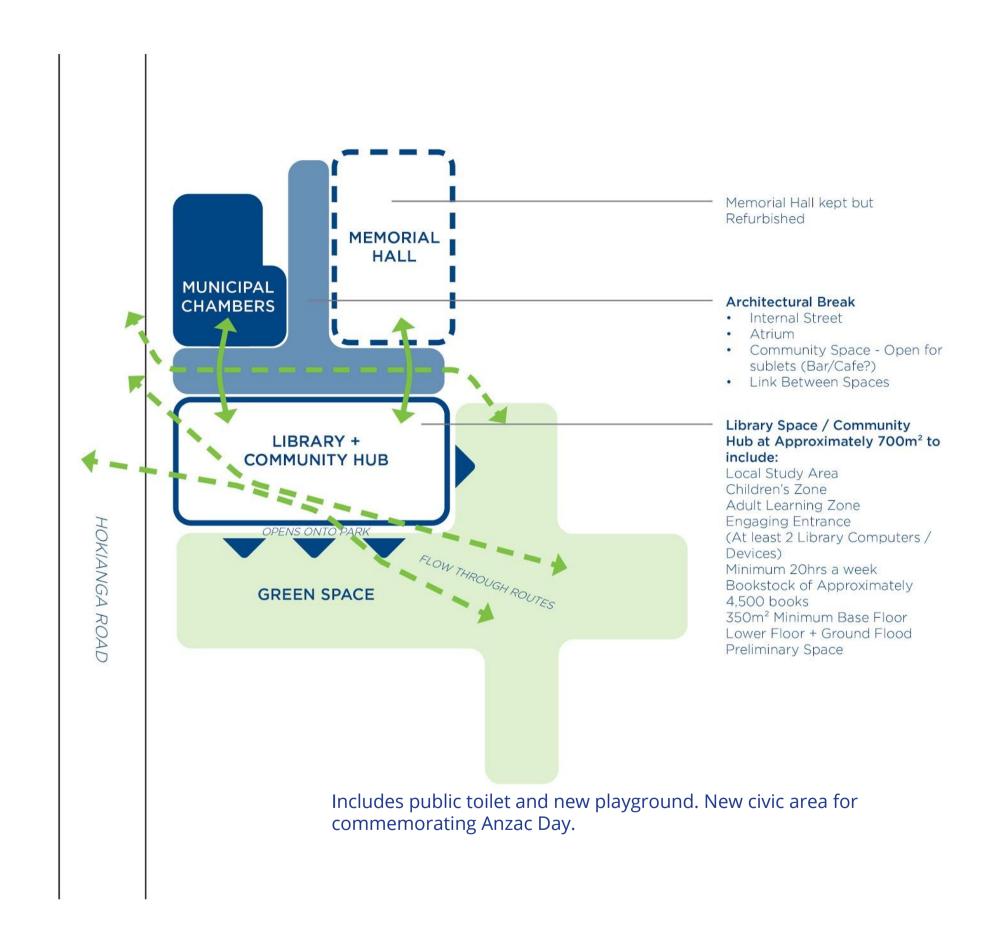
Contingency \$10K

TOTAL: \$6.5-8.5M

Note: High level costings have been worked out to round figures using square metre rates from the mpm projects Dargaville community hub feasibility study. 6% has been added to account for inflation and high level figures have been rounded up. Costings provided are high level and indicative.



Option 2 Site Sketch - Overview + Requirements



Dargaville Civic Precinct OPTION 2 COSTING

High Level Costs:

Demolition \$400K

Additional Building \$5.165M

Services Infrastructure \$700K

Fitout \$1.2M

Landscaping \$500K

Sustainability Features \$1M

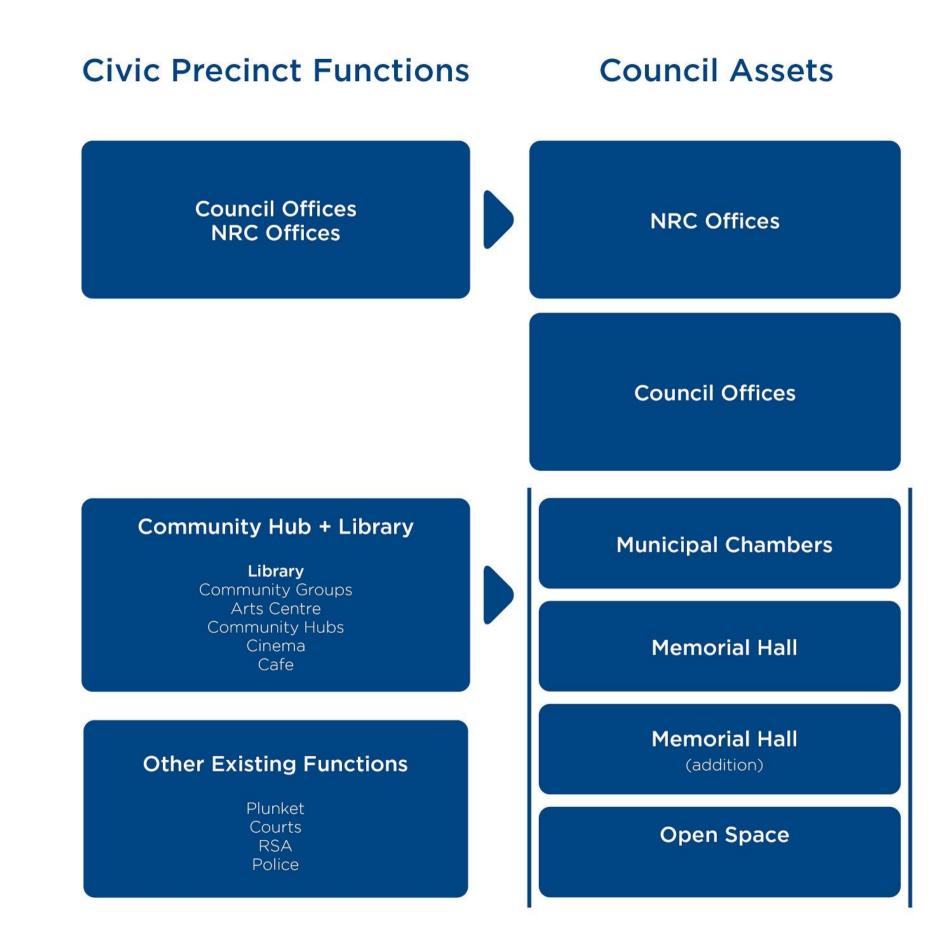
16% Consultants Fee \$1.43M

= \$10.4*.1M

10% Contingency \$1.03M

TOTAL: \$11.43M

Note: High level costings have been worked out to round figures using square metre rates from the mpm projects Dargaville community hub feasibility study. 6% has been added to account for inflation and high level figures have been rounded up. Costings provided are high level and indicative.



6. Next Steps

Dargaville Funding the Preferred Option

The adjacent one page flowchart is guide to how Council could enable a group to spearhead the funding and design processes needed to secure a new community hub for Dargaville and the wider west Kaipara catchment.

The recommendation is to establish a charitable trust similar to the Dargaville Sportville and swimming pool community led projects to enable external sources of funding to be applied for and empower community ownership.

It will require considerable funding from Council, government and large community funding organisations.

CREATION OF FUNDRAISING GROUP TO SPEARHEAD FUNDING

Representatives from:

- Friends of the Library
- Dargaville Arts Group
- Dargaville Movie Theatre
- Dargaville Development Board
- RSA
- Mana whenua
- Young people's rep
- KDC Community Advisor (to assist with funding applications)

FUNDING BREAKDOWN

- Community Facilities Lotteries Fund (\$1m)
- Lottery Heritage and Environment grant (\$250kg)
- Tourism Infrastructure Fund public toilet component (\$175k)
- Ministry of Youth Development(\$500K)
- Provincial Growth Fund (\$3m)
- KDC Partnership Funding (\$5m)
- Foundation North (\$1m)
- Other funding applications and local fundraising (\$1.5m
- Development Contributions

MUNICIPAL BUILDING UPGRADE-\$450+\$200K

Seismic and structural upgrade. Provide improvements to heating and fit out for meeting facilities.

NEW COMMUNITY HUB - \$12M

Replace 90s additions with new hub that includes library, meeting and training rooms, commercial cafe, courtyard with ANZAC commemoration, external public toile and relocated playoround.

OPERATING STRUCTURE

New trust would be established with some members of the fundraising group (including one Council representative) to govern the operation of the joint facility. Each Trustee would contribute to the cost of the operation & renewals programme (based on ability to pay).

User agreements would be encouraged with other agencies and leaseholders to utilisate the facilities and reduce the overall cost of operation.

Overall marketing and promotion would be encouraged especially in the wider Kaipara west catchment

Council would lease specific spaces such as the War Memorial Hall and new library.

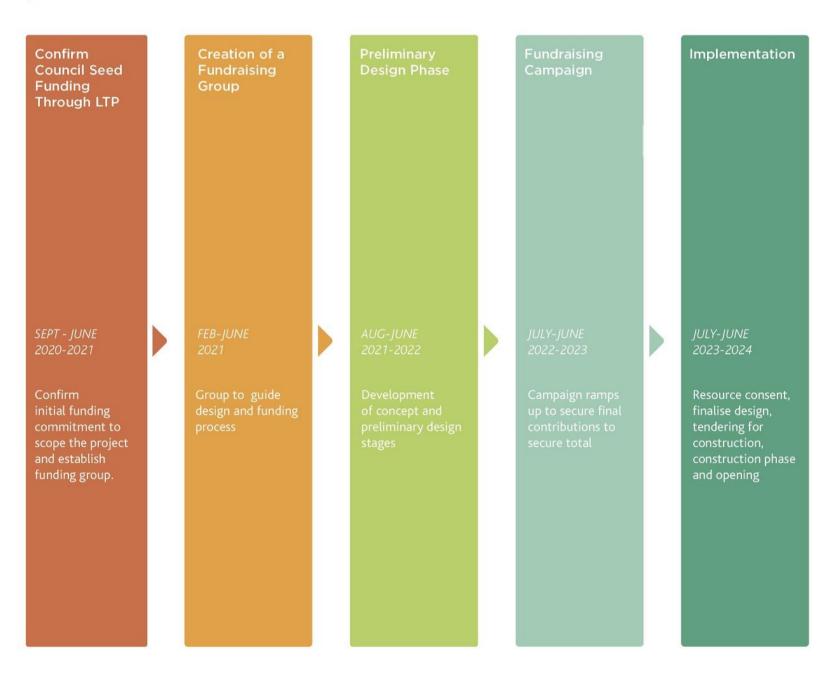
Appendices

Dargaville Potential Timeline for Implementation

The indicative timeframe for undertaking a project of this size and securing the necessary funding at key stages is outlined adjacent. This could be fast tracked depending on availability of funding.

The next immediate steps are to agree the preferred option, consult on the significant decision within the LTP, establish a fundraising group and agree on a functional brief with the group.

INDICATIVE TIME-LINE



5. Precedents

Te Ahu Centre -Kaitaia

Services and Facilities

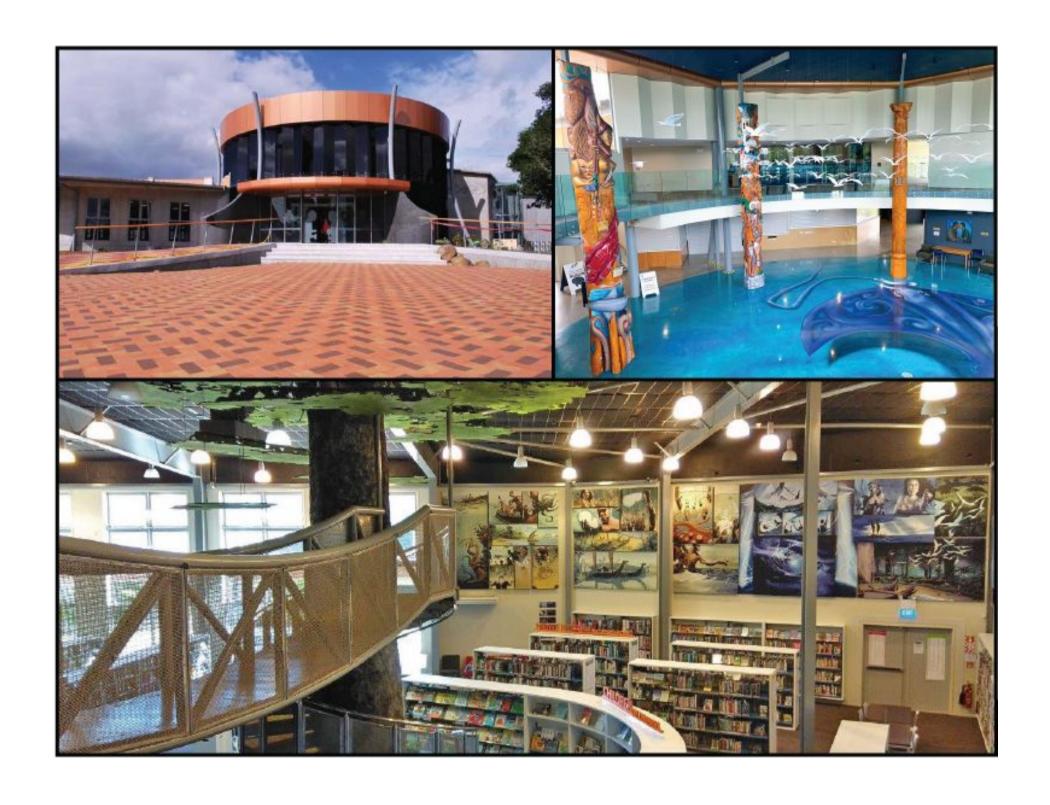
- Library
- Museum
- Cinema
- Hall
- i-SITE visitor information centre
- Council customer services
- Cafe
- Meeting rooms

Population

Kaitaia - 5871 (2018 census) 400m pedshed ~ 624 (2013 census)

Cost to build

\$14.8 million in 2011



25

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Hokianga Road

LIBRARY OVERVIEW Option 1_ LOWER GROUND FLOOR PLAN

Room Function - Area (m2)

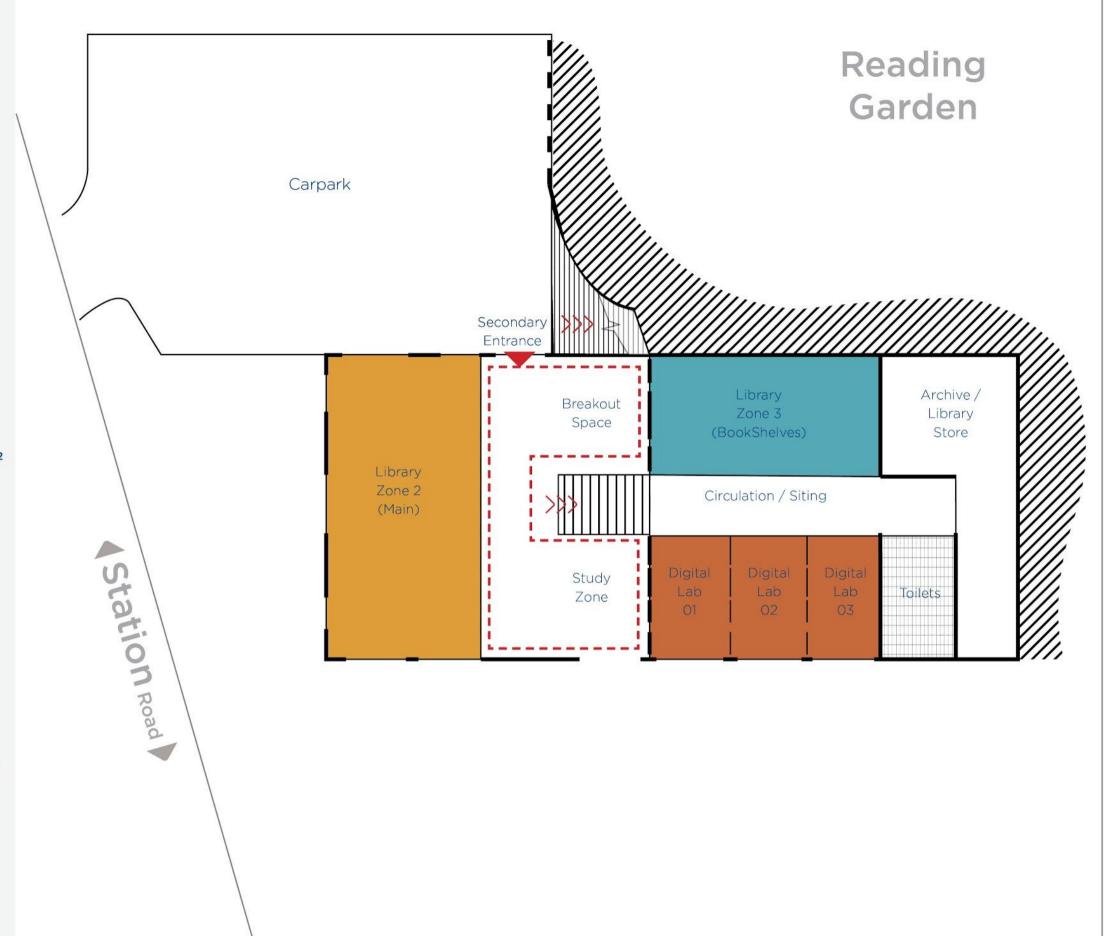
- Main Library Zone 194m²
- Breakout/Study Space 64m²
- Library Zone Bookshelves 120m²
- Library Labs 77m²

Archive + Storage 95m²

Toilets 26m²

Total 576m²

Note: The functional brief informing spaces provided, layout and floor areas in this concept is indicative. It is anticipated that a full functional brief will be established with project partners and key stakeholders as part of the design phase for any chosen option.



LIBRARY OVERVIEW Option 1_ UPPER GROUND + FIRST FLOOR PLAN

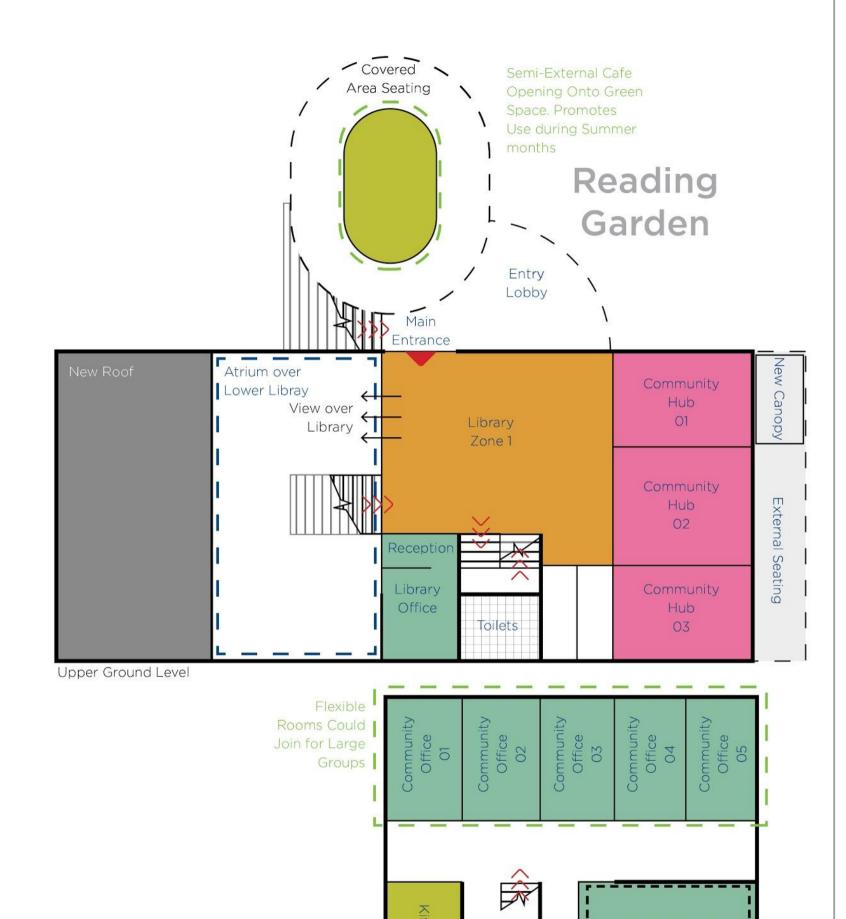
Room Function - Area (m2)

- Reception + Lib Office 26m²
- Upper Lib Zone 115m²
- Com Hubs + Front Terrace 167m²
- Cafe Pavilion 100m²
- Toilets 25m²
- Meeting Rm/Gathering 61m²
- Circulation/Community Ofc
 184m²

Total 678m²

Note: The functional brief informing spaces provided, layout and floor areas in this concept is indicative. It is anticipated that a full functional brief will be established with project partners and key stakeholders as part of the design phase for any chosen option.

Station Road



First Floor

Toilets

Meeting Room
/ Gathering
Space

LIBRARY OVERVIEW Option 2_ GROUND FLOOR PLAN

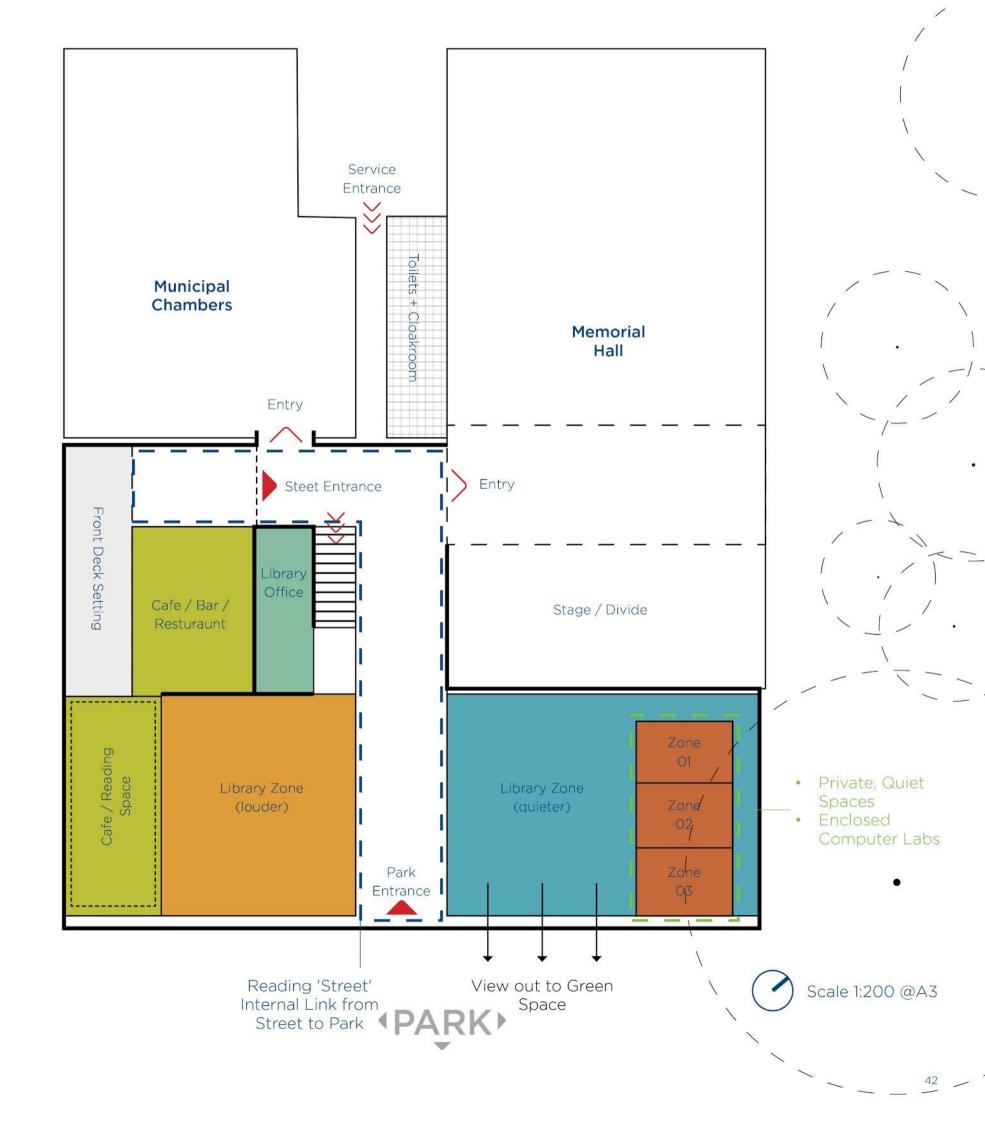
Room Function - Area (m2)

- Café **56m²**
- Library Zone (Quiet) 120m²
- Library Zone (Loud) 110m²
- Library Labs 72m²
- Reading Space/Attrium 181m²
- Library Office 26m²
- Front Deck 51m²
- Café Reading Space **60m²**
- Toilets and Services 60m²

Total 736m²

Note: The functional brief informing spaces provided, layout and floor areas in this concept is indicative. It is anticipated that a full functional brief will be established with project partners and key stakeholders as part of the design phase for any chosen option.

♦ Hokianga Road ▶



LIBRARY OVERVIEW Option 2_ FIRST FLOOR PLAN

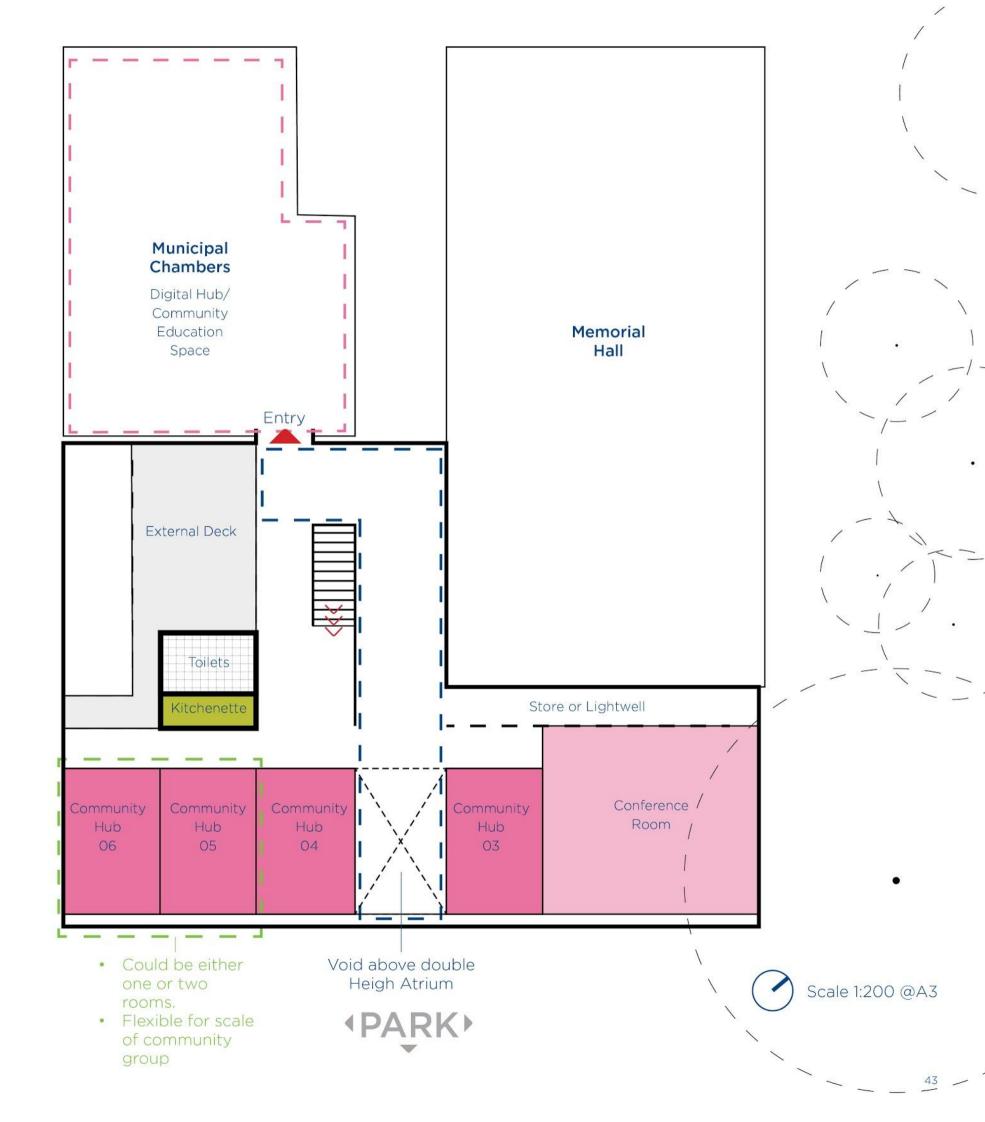
Room Function - Area (m2)

- Community Hub Offices 301m²
- Kitchenette 20m²
- Toilets 20m²
- Raised Deck 70m²

Total 411m²

Note: The functional brief informing spaces provided, layout and floor areas in this concept is indicative. It is anticipated that a full functional brief will be established with project partners and key stakeholders as part of the design phase for any chosen option.

■ Hokianga Road



42 Hokianga Road

1. Mothball & Sell Off

 42 Hokianga is sold with funds used to supplement development of other assets

2. Simple Fitout

- Retain existing interior layout
- Upgrade is focused on remediation works only

3. Extensive Fitout

- Refresh of interior layout for commercial / council use
- Remediation works to resolve building issus
- Reclad to refresh architectural style

1. Mothball & Sell Off

FOR SALE

Pro's

- Funds available to support other development
- Council released from ownership of building that could become unsafe to inhabit

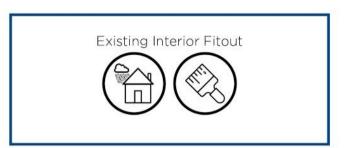
Con's

- Loss of 42 Hokianga Road from council assets
- Building unlikely to bring much return based on known existing issues.

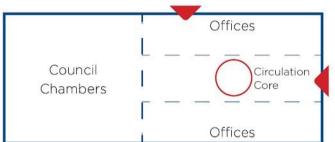
Revenue

\$0.5-1M

2. Simple Fitout



3. Extensive Fitout



Pro's

- Cheaper cost to achieve functional building
- 42 Hokianga retained in council ownership

Con's

- Interior is old and not fit for purpose for many uses
- Accessibility + compliance issues for commercial Tenants

Cost

\$2-3M

Pro's

- Suitable for commercial tenants
- 42 Hokianga retained in council ownership
- New commercial space for Civic Precinct

Con's

- More expensive to renovate
- renovation cost vs. return on asset may not stack up

Cost

\$3-5M

Dargaville Civic Facilities_Options Assessment

Option 4 Removal of 1990's addition to the War Memorial Hall + Upgrade of Municipal Chambers

Function/Usage Locations

Seismic Upgrade

Removal

Recladding

Park Exisiting

Park Extension

High Level Costs:

Demolition \$400k

Seismic Upgrade \$400-500K

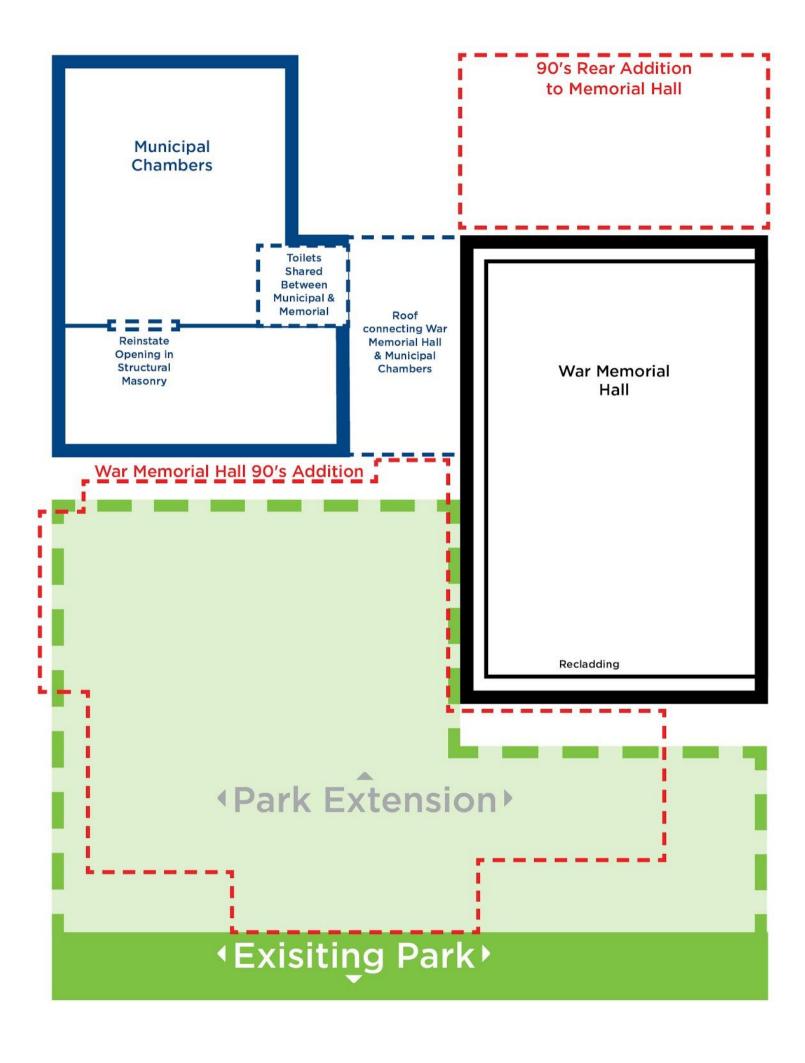
Other Alterations \$500k-1M

Reclading \$1-2M

Park Extension \$500k

TOTAL: \$2.8-4.6M +GST

◀ Hokianga Road ▶



31