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Dear Mark

In response to your letter of 25 March 2020, I am pleased to be able to offer a package of work which will continue the successful investment in the Kaipara Kickstart and PGF investment in the Twin Coast Discovery Route.

As one of the fastest growing Districts in NZ, we are acutely aware of the need to unlock developable land within the Northland to Auckland Corridor. Northland remains one of the untapped regions and the package we are proposing will enable us to realise this potential for the benefit of our community and the wider North Island. We are developing a spatial response to the Northland to Auckland Corridor in partnership with Ministry for Housing and Urban Design, NZTA, NRC and WDC. This investment package lays the foundation for supporting this growth, particularly in our fastest growing centre, Mangawhai.

Kaipara is a food bowl servicing Northland and our local market of Auckland. We are acutely aware of the pressures and opportunities across our Primary Industries and this package will relieve some of the pressures as well as support initiatives such as Kaipara Kai and the Water Storage project which will increase food productivity. The early economic reports are highlighting the value of farming and horticulture as the backbone of New Zealand's recovery and Kaipara is geared up to help with this.

Implementation of our Visitor Management Plan will support an outstanding visitor experience for New Zealanders as the domestic market grows post COVID-19. We need to manage the impact of visitors on our environment while enabling our communities to participate in the benefits tourism can bring. This investment is targeted at training and development of our most vulnerable communities, so they have the right skills and attitude to get involved.

We are fortunate to have a number of shovel ready projects – a lack of funding has meant too many of our schemes have sat on the shelf. Funding is not currently available and with limited ability of our 15,000 ratepayers to fund projects, these were not expected to be constructed until the next LTP at the earliest.



The five programmes below will provide significant community benefit in addition to providing immediate employment opportunities for our local contractors and suppliers.

- Mangawhai Community Plan \$18.9m
- Ancient Kauri Coast \$11m
- Stopbank enhancement \$74.8m
- Three waters programme \$36.2m
- Transport Network Improvements \$74.6m

A summary of the five projects and their construction readiness is attached together with the five Project Information Forms.

Ready to deliver

The projects identified are either in the current Annual Plan or were intended to be in the 2021 Long Term Plan. They are aligned with our Elected Members, our Iwi and our community's expectations.

Earlier this year we established the Kaipara Professional Services Panel and we are in the process of allocating the work included in this package. This will allow us to put in place the project planning, design and preparation whilst we are in Alert Level 4 restrictions.

Project Managers have been allocated for the projects including external contractors who provide the right expertise to deliver. This means we can absorb an increase a significant increase in workload.

A Procurement Plan for Physical Works is being developed and will be presented to MBIE for confirmation prior to execution. We will utilise the governance group already in place for Kaipara Kickstart to manage this which includes MBIE, Iwi (both Te Roroa and Te Uri o Hau).

We will use accelerated procurement options available to us

- Maintenance & Operations Contract Three Waters & Transport Projects
- Northland Bridges ECI Contract Transport Projects
- Water Package Contracts Three Waters
- Mangawhai Contract (in progress) Mangawhai Community Plan



Physical works can commence in each of the programmes within six months or earlier. This is because most of these programmes are within the road corridor or within Council owned parks.

Upskilling our workforce

The five programmes will be delivered through local contractors and by growing our own talent via training and employment opportunities in the region. We have a partnership with MSD through Te Ara Mahi Kaipara and training requirements will be co-ordinated through the Skills & Employment Working Group. MSD has training budgets and capability to fill skills gaps of its clients to move into the workforce. They can also coordinate the transition of labour from current, at-risk, employment to the programme.

Kaipara Acceleration Package

Name of the project	Cost (\$k)	Land / Property	Consents	Design
N2A - Mangawhai Community Plan	\$ 19,860			
Mangawhai Heads to Village Shared Path	Business case	Most sections on KDC owned land / road corridor	Limited requirements	Business Case completed. Design commenced on some sections
Wood Street Improvements	LTP estimate	Most sections on KDC owned land / road corridor	Limited requirements	Concept design tested. Design underway
Insley Street Intersections	Engineer estimate	Some land required however not critical to project commencing	Limited requirements	Detailed design complete
Ancient Kauri Coast	\$ 11,000			
TCD - Kaihu Valley Rail Trail	Business case	KDC/DoC/lwi + Private	Limited requirements	Can be completed in 3 months
TCC - Dargaville to Maungaturoto Trail	Business case	Stopbanks + Private land	Limited requirements	Can be completed in 3 months
Kai lwi Lakes - Lake Taharoa Boat Ramp Bio security and boat ramp	Masterplan estimate	KDC	NRC Consents	Complete
Premier Parks - Mountain Bike Parks	Tendered price + estimates	KDC	None	Harding Park Tendered
Stopbank Enhancement	\$ 74,785			
Stop bank improvements - TK to Dargaville/Awakino	Estimate	KDC/Private	Permitted activity	Standard design in place but will need some geotech
Stop bank improvements - Hoanga to Tokatoka	Estimate	KDC/Private	Permitted activity	Standard design in place but will need some geotech



Name of the project	Cost (\$k)	Land / Property	Consents	Design
Stop bank improvements - Raupo	Estimate	KDC/Private	Permitted activity	Standard design in place but will need some geotech
Three Waters Programme	\$ 36,252			
Mangawhai WWS Disposal Extension to farm / golf course	Investigation estimate	Council Park & Willing seller	Some work required but no significant issues	Concept design – 3 months to complete
Mangawhai Outfall Pump Station Replacement	Estimate	KDC	none required	D&C through M&O Contract
Planting of Mangawhai Irrigation Disposal Farm	AP estimate	KDC	None required	Complete
Fencing of Wastewater Ponds	Estimate	KDC	Permitted Activity	Design and Build package
Extend Dargaville WWS reticulation	Engineer estimate	KDC	None required	Complete
Paparoa Wastewater System	Estimate	Private but landowners are agreeable and involved in process	Discharge Permit	Design and build package
Replace at risk pipes - including asbestos	Estimate	KDC	some	Can be done within 3 months - replacing same diameters
Dargaville raw water main	Estimate	KDC/Private	Some	Can be done within 3 months - replacing same diameters
Extend Dargaville Water Plant to connect with Water Storage	Estimate	KDC	Some	Can be done within 4 months
Pohutukawa Place stormwater pond	Estimate	KDC	Earth moving consent required	Can be done within 4 months
Rotu Intake & Retaining Wall works	Estimate	Private with Council rights to the water take and Pump station	Permitted Activity	Engaged designers. Preliminary Geotech assessment done
Transport Network Improvements	\$ 74,570			
District Wide unsealed improvements - acceleration of BAU	\$ 22,000	Existing road corridor	None	Ready for some sites, other sites can be designed within three months



Name of the project	Cost (\$k)	Land / Property	Consents	Design
Water storage road corridor improvements and resilience west of Pouto	\$ 4,000	Existing road corridor	None	3 month design programme
Kaiwaka Mangawhai Bridge upgrades for SH detour resilience	\$ 22,500	Existing road corridor	Limited as replacing existing bridge	concept for bridge one completed. Utilise Northland Bridges Contract to accelerate
Network wide safety projects - high risk rural roads	\$ 8,500	Existing road corridor	None	Accelerated design & construct
Dargaville Township Improvement	\$ 4,870	KDC/NZTA	Some required	Consultant to be appointed through Panel
TCC - Kaiwaka Bridges	\$ 700	KDC/DoC	Some required	Concept plans done. Design in 6 months
Access to developable land - Marae, Wharves and tourism	\$ 12,000	Existing road corridor	Within road corridor	3 month design programme

We are ready to deliver

Kaipara has shown it is a small council that is now placed to unlock the potential of Northland. A Professional Services Panel was established in anticipation of work over the next LTP period. Project Planning and early engagement was already being advanced. All we need is the funding to make this happen.

Yours sincerely

and.

Louise Miller Chief Executive