

Attachment D - Glinks Gully Water Safety Plan risk table

Stage	Event	No.	Cause	Likelihood	Consequence	Max Risk	Indicators	Preventive measures in place	Correction Actions	What to Check	Risk Managed	Likelihood	Consequence	Residual Risk	Acceptable	Certainty	Additional Measures	Resp
1. Spring recharge zone	Microbiological contamination	1.01	Surface contamination from farming/ag activities in the adjacent area	Unlikely	Catastrophic	High	High raw water E. coli results, Turbidity in raw water, Prolonged heavy rain, extreme weather events, Illness in community	Implementation of Resource Management Planning Rules ie Regional Policy Statement, NES for Sources of Human Drinking-water. Land use consents. Subsequent treatment barriers effective against microbiological contamination. Immediate area around spring is fenced and protected	Abstraction can be turned off and revert to treated water storage. Boil water notice can be issued. Incident response plan. Provision of tankered water	Effectiveness of disinfection barriers, source water monitoring results Land use changes. Weekly applications received from NRC for consents	Yes	Unlikely	Minor	Low	Y	Confident		WWM PDE
	Microbiological contamination	1.02	Surface contamination directly around infiltration gallery, ie animals/birds	Almost Certain	Catastrophic	Extreme	Animals and Birds in spring area. Illness in community	Infiltration gallery buried and not directly exposed to contamination Subsequent treatment barriers effective against microbiological contamination. Abstraction area fenced off	Abstraction can be turned off and revert to treated water storage. Boil water notice can be issued. Incident response plan. Provision of tankered water	Effectiveness of disinfection barriers, source water monitoring results Land use changes. Weekly applications received from NRC for consents Signs of animals/birds	Yes	Unlikely	Minor	Low	Y	Confident		WWM PDE
	Chemical Contamination	1.03	Surface runoff containing chemical contaminants from agricultural activities.	Unlikely	Moderate	Medium	Taste and or odour, information provided by Regional pollution hotline or public. Source water chemical screen indicates chemicals. Regional Council SoE reporting	Implementation of Resource Management Planning Rules , NES for Sources of Human Drinking-water. Subsequent treatment barriers oxidise some chemicals HSNO control on using and handling chemicals Regional Water Plan, Clean streams accord	Abstraction can be turned off and revert to treated water storage. Incident response plan. Consumers advise water cannot be consumed.	Chemical suite, trends in raw water composition Regional Council HAIL list	Yes	Rare	Minor	Low	Y	Reliable		WWM PDE
	Chemical Contamination	1.04	Chemical spill in recharge zone e.g traffic accident on Red Hill Road or Glinks Road above intake	Unlikely	Moderate	Medium	Notification or report to pollution hotline or emergency services call out pH of raw water	Roading set back from abstraction area Attenuation from area directly around spring	Abstraction can be turned off and revert to treated water storage. Incident response plan. Consumers advised water cannot be consumed. Provision of tankered water	Timeliness of Reporting	Yes	Rare	Minor	Low	Y	Confident	Develop notification procedures with NRC and Police and schedule any raw water sampling.	WWM PDE
	Chemical Contamination	1.05	Use of herbicides or pesticides in recharge zone	Possible	Moderate	Medium	Source water chemical screen indicates chemicals. Regional Council SoE reporting. Weed control or pesticide controls programme operating	Weed control programmes conducted in a manner to minimise run off. HSNO controls on use and certified operators used. Attenuation from area directly around spring	Abstraction can be turned off and revert to treated water storage. Incident response plan. Consumers advised water cannot be consumed. Defer or cease HSNO operation	Consents and approvals. Weekly applications received from NRC for consents	Yes	Unlikely	Minor	Low	Y	Confident		WWM PDE
	Loss of supply	1.07	Drought reduces quantity of water that can be abstracted	Unlikely	Catastrophic	High	Water levels and flow rates, weather conditions	Consent conditions prioritise water take. Visual checks. Regional Council monitoring programme provides for early detection. Treated water storage	Initiate water demand and conservation management Tanker supplies of treated water can be brought in during drought periods to overcome limitations of water source.	Catchment rainfall Monitor leakage and high flow rates, send contractor to investigate.	Partially	Unlikely	Moderate	Medium	Y	Reliable	Investigate options of increasing supply during peak through capacity of the raw water supply line or increasing storage	WWM PDE
2. Abstraction	Microbiological contamination	2.01	Infiltration gallery failure allowing for contaminated water getting into gallery from shallow depths	Possible	Catastrophic	High	Raw water reservoir level Positive E. Coli results from distribution system	Monthly inspections Asset management and maintenance	Treated water storage. Incident response plan. Consumers advised water cannot be consumed. Provision of tankered water	Raw water turbidity Visual inspection of abstraction area E. coli results	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Loss of supply	2.02	Cannot abstract water due consent conditions	Unlikely	Major	Medium	Volume and flow to plants. Expiry date of existing resource consents.	Implementation of Resource Management Planning Rules Current consent up to 100m3 /day	Renew before expiry.	Any changing Regional Council policy	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Loss of supply	2.03	Intentional vandalism or accidental damage to gallery	Unlikely	Major	Medium	Raw water reservoir level Volume and flow to plants. Visible damage, threats, reported suspicious activity	Monthly inspections. Site is remote Legal deterrents. Gallery can withstand some damage. Subsequent treatment barriers Treated storage.	Repairs, consumer advisory to conserve water	Raw water turbidity Access to red hill springs	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
3. Raw Water Main	Microbiological contamination	3.01	Ingress of surface/ground water into raw water line	Possible	Major	High	Raw water reservoir level Turbidity Positive E. Coli results from distribution system Signs of leaks of surface	Land use around raw water main provides some protection (mostly reserve land) Maintenance & repairs Treated water storage. Subsequent treatment barriers	Treated water storage. Incident response plan. Consumers advised water cannot be consumed. Provision of tankered water Plant shut down	Line between gallery and treatment plant	Yes	Unlikely	Minor	Low	Y	Reliable		OEWS WO&M
	Loss of supply	3.02	Raw water main failure	Possible	Catastrophic	High	Reduced/no flow to treatment plant Low storage tank levels Condition and type of materials of main Condition assessment of raw main shows materials in poor condition	Maintenance & repairs Treated water storage	Incident response plan. Provision of tankered water	Line between gallery and treatment plant Records of rising main failures and repairs	Yes	Unlikely	Minor	Low	Y	Reliable		OEWS WO&M
4. Pretreatment	Particles not removed	4.01	Pressure Multi Media Sand Filter - insufficient filtration of suspended solids, particles (15 micron)	Likely	Moderate	High	Pressure differential Flows Clogging of next filters in series Treated water turbidity	Treated water back wash when filter pressure differential reaches set point or weekly backwash Subsequent treatment includes filtration barrier Trained operators	Plant shut down Repairs, consumer advisory to conserve water	Maintenance records Pressure differential weekly NTU weekly	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Particles not removed	4.02	Jumbo Filter - insufficient filtration of suspended solids, particles (5 micron)	Likely	Major	High	Pressure differential Flows Clogging of next filters in series Treated water turbidity	Previous filtration Treated water storage Subsequent treatment includes filtration barrier Trained operators. Spare cartridges onsite	Replace filter cartridge Repairs, consumer advisory to conserve water	Maintenance records Pressure differential weekly NTU weekly	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Particles not removed	4.03	Filterite Filter - insufficient filtration of suspended solids, particles (1 nominal/1 absolute)	Likely	Major	High	Pressure differential Flows Clogging of next filters in series Treated water turbidity	Previous filtration Treated water storage Subsequent treatment includes filtration barrier Trained operators Spare cartridges onsite	Replace filter cartridge Repairs, consumer advisory to conserve water	Maintenance records Pressure differential weekly NTU weekly	Yes	Unlikely	Minor	Low	Y	Confident	Investigate options of installing inline turbidity monitoring equipment	OEWS WO&M
n	Inadequate disinfection	5.01	Inadequate contact time	Possible	Major	High	Calculation of retention time determines contact time is inadequate FAC levels. E. Coli or elevated coliforms trends in verification testing	Contact time provided by reservoir and mains Groundwater source lower microbiological risk Pretreatment controls chlorine demand	Chlorine dose point is set to 0.8 mg/L	Contact time. Microbiological quality, Flow rates, Post treatment FAC and pH weekly	Yes	Unlikely	Minor	Low	Y	Unsure		OEWS WO&M
	Inadequate disinfection	5.02	Sodium hypochlorite supply exhausted	Possible	Catastrophic	High	Illness in community. FAC is less than 0.2 mg/L or E. coli detected in water in the distribution system.	Supply agreement with IXOM Maintain 3 months chemical supply on-site Groundwater source lower microbiological risk Pretreatment controls chlorine demand	Abstraction can be turned off and revert to treated water storage. Incident response plan. Consumers advised water cannot be consumed. Provision of tankered water	Post treatment FAC - 2x weekly Containers onsite/turnover	Yes	Rare	Moderate	Low	Y	Confident		OEWS WO&M

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5. Glinks Treatment Plant - Chlorination	Inadequate disinfection	5.03	Dosing system failure	Likely	Catastrophic	Extreme		FAC is less than 0.2mg/L or E. coli detected in water in the distribution system.	Operator visits plant at least 2x week Groundwater source lower microbiological risk Pretreatment controls chlorine demand Supervised & trained operators	Repair and return to service All staff trained in dosing operation. Revert to treated water storage. Incident response plan. Consumers advised water cannot be consumed. Provision of tankered water	Operation of chlorine dosing pump Post treatment FAC - 2x weekly Containers onsite/turnover	Yes	Unlikely	Minor	Low	Y	Confident	Investigate option of installing inline chlorine monitoring equipment	OEWS WO&M
	Inadequate disinfection	5.04	Automated chlorine dose rate incorrect	Likely	Catastrophic	Extreme		FAC is less than 0.2 mg/L or higher or E. coli detected in water leaving the WTP	Chlorine dose rate is flow paced Operator visits plant at least 2x week	If FAC sampling indicates incorrect FAC level, adjust dose rate as required	Post treatment FAC	Yes	Unlikely	Minor	Low	Y	Confident	Update Operations and Maintenance manuals to reflect actual FAC target values.	OEWS WO&M
	Inadequate disinfection	5.05	Lack of chlorine due to dosing line failure or leak.	Possible	Catastrophic	High		FAC is less than 0.2mg/L or E. coli detected in water leaving the WTP Strong chlorine smell at treatment plant	Maintenance Operator visits plant at least 2x week	Repair chlorine dosing line Revert to treated water storage. Incident response plan. Consumers advised water cannot be consumed. Provision of tankered water	Post treatment FAC	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Over Chlorination	5.06	Dosing system failure.	Possible	Moderate	Medium		FAC level exceeds 2 mg/L. Odour and taste complaints	Maintenance Operator visits plant at least 2x week	Advise consumers if high chlorine FAC is delivered to the distribution zone	Post treatment FAC Operation of chlorine dosing pump FAC alarms, on-line data and in distribution zone	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Over Chlorination	5.07	Chlorine dose rate incorrect	Possible	Moderate	Medium		FAC is more than 1.6 mg/L in water leaving the WTP Odour and taste complaints	Maintenance Operator visits plant at least 2x week	Advise consumers if high chlorine FAC is delivered to the distribution zone	Post treatment FAC Operation of chlorine dosing pump FAC in reticulation system downstream of plant	Yes	Unlikely	Minor	Low	Y	Confident	Test for Disinfection by-products after moderate to heavy rainfall at the end of the reticulation network	OEWS WO&M
6. Glinks Treatment Plant - UV	Inadequate disinfection	6.01	UV intensity insufficient due to build-up of deposits on sleeve	Likely	Catastrophic	Extreme		E. coli detected in water leaving the plant or illness in the community. Visible build-up of deposits on sleeve and sensor lens	Routine cleaning and maintenance schedule for lamp sleeves and UV sensor. Regular replacement of UV lamp. UVI reference sensor checked regularly and calibrated annually	Clean UV sleeves, Undertake cleaning and maintenance Change lamps, isolate faulty lamp Incident Response plan. Increase chlorine dosing in reservoir	UV Intensity weekly UV hours weekly	Yes	Unlikely	Moderate	Medium	Y	Confident		OEWS WO&M
	Inadequate disinfection	6.02	Flow rate through UV unit too rapid for effective treatment	Likely	Catastrophic	Extreme		Flow rate through plant greater than UV unit maximum	Restricted to 75L/min	Slow plant flow rate to that which is optimal for UV units Recalculate dose rates and change flow settings	Flow rates Maintenance records of flow rate controller	Yes	Rare	Moderate	Low	Y	Confident		OEWS WO&M
	Inadequate disinfection	6.03	Excessive turbidity/colour in water decreasing the effectiveness of the UV treatment (UVT too low)	Likely	Catastrophic	Extreme		High turbidity levels detected in raw water E. coli detected in water or illness in the community	Water receives filtration. Setpoints within validation conditions and are controlled by the supplier Regular replacement and maintenance of filters	Clean filters Replace filter cartridge	NTU, UVT Filter maintenance schedule	Yes	Unlikely	Minor	Low	Y	Confident	Develop a system of internal checking of important procedures such as calibration	OEWS WO&M
	Inadequate disinfection	6.04	Power failure resulting in UV unit being unable to work	Possible	Catastrophic	High		Alarms	Alarm to indicate power failure Regular maintenance of UV power supply	Replace faulty equipment Close the supply until power is restored and arrange for another supply of water Consider manual dosing of chlorine	Power supply maintenance schedule Maintenance log and schedule for equipment	Yes	Possible	Minor	Medium	Y	Confident	Investigate agreement for priority allocation of generators	OEWS WO&M
7. Storage	Micro contamination	7.01	Leakage through reservoir roof or other parts of structure or access by birds or vermin.	Likely	Moderate	High		Visual evidence of leakage E. coli in water leaving reservoirs	Reservoir is covered and all entry hatches are locked against unauthorised access Regular inspection of reservoirs is carried out. Asset condition assessment Chlorine residual	Repair any reservoir leaks or bird and vermin access points without delay. Take out of service. Install replacement liners where feasible	Post reservoir FAC Leakage from reservoir Access points for birds and vermin Evidence of birds or vermin inside reservoir	Yes	Unlikely	Minor	Low	Y	Confident	Review measures for protecting reservoirs from foreign matter	OEWS WO&M
	Micro/chem contamination	7.02	Vandalism or unauthorised entry to the storage reservoir	Possible	Moderate	Medium		E. coli in water leaving reservoir Reports from the public Evidence of damage or tampering with reservoir	Reservoir is a large concrete structure with all entry hatches locked against unauthorised access Reservoir is located on land with restricted access. Chlorine residual Operator site visits	Inspect reservoir in response to reports of suspicious activity	Post reservoir FAC Access hatches	Yes	Unlikely	Minor	Low	Y	Confident	Improve documentation and audit process for contractors working on reservoirs or other treated water services	OEWS WO&M
	Microbiological contamination	7.03	Sediment accumulation within reservoir	Likely	Moderate	High		Visible suspended matter in water in distribution system Visible sludge in bottom of reservoir Complaints from consumers	Source has low sediment load and turbidity below 1 NTU Regular inspection of reservoir is carried out and cleaning undertaken if required	Isolate and clean reservoir as required	Post reservoir FAC Check accumulation of sediment in reservoir every 5 years	Yes	Unlikely	Minor	Low	Y	Reliable	Implement regular reservoir cleaning/scouring at a five year interval	OEWS WO&M
	Loss of supply	7.04	Failure of reservoirs	Unlikely	Catastrophic	High		Complaints from consumers about loss of supply or pressure Obvious signs of leakage or failure at reservoir site	Asset condition assessments. Reservoirs are constructed of concrete and steel.	Isolate damaged or failing reservoir and supply directly from treatment plant or use other reservoirs	Visual assessment. Structural integrity of reservoir	Yes	Rare	Minor	Low	Y	Confident	Installation of seismic valves storage reservoirs	OEWS WO&M
	Loss of supply	7.05	Insufficient storage for peak demand	Possible	Catastrophic	High		Loss of water or pressure in reticulation Frequent low reservoir level	Planning controls on new development and connections Treated water storage provides 228m3 Designed to achieve 2 days peak flow storage	Introduce conservation and efficiency measures	Reservoir level	Yes	Likely	Minor	Medium	Y	Confident		OEWS WO&M
8. Reticulation	Loss of water	8.01	Pump failure	Possible	Major	High		Frequent low reservoir level	Asset management, certified maintenance staff.	Incident management plan. Demand restrictions imposed	Reservoir level	Yes	Unlikely	Moderate	Medium	Y	Confident	Pumping- upgrade to duty and standby arrangement for pumping. Hold spares allowing for repair/replace <24hrs	OEWS WO&M
	Micro/Chem contamination	8.02	Inadequate controls on maintenance and construction work	Likely	Major	High		Complaints from consumers about taste or odour. E. coli present in reticulation system	Maintenance and replacement work is undertaken by trained qualified and experienced contractors. Specialist contractors used when required. Council audit of contractors	Implement a boil water notice as outlined in the contingency plan if the quality of the water supplied cannot be assured	Sanitation procedures and sanitation practices of contractors.	Yes	Unlikely	Minor	Low	Y	Reliable	Review repairs for hygiene practice	OEWS WO&M
	Micro/Chem contamination	8.03	Backflow from consumer connections.	Likely	Moderate	High		Contaminants identified in the reticulation system. Taste or odour complaints from consumers.	Implementation of bylaw. Maintain pressure in the supply	Implement a boil water notice as outlined in the contingency plan if there is evidence of a backflow event	Land-use and building use changes	Yes	Unlikely	Minor	Low	Y	Unsure	Improve backflow protection programme. Check pressures during high demand	OEWS WO&M
	Loss of water	8.04	Unidentified leakage or illegal connections	Likely	Minor	Medium		Water loss	Known breaks and leaks repaired as a priority. Illegal connections identified	Repair leaks as priority. Disconnect or legitimise illegal connections	Suspicious of illegal connections	Yes	Unlikely	Insignificant	Low	Y	Unsure		OEWS WO&M

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9. Other	Inadequate Supply of Water	8.05	Poor quality workmanship or inappropriate materials used for reticulation pipes and fittings	Likely	Moderate	High	Contaminants identified in the reticulation system. Taste and odour complaints from consumers	Materials used in reticulation to meet standard specifications. Asset management and pipe replacement programme. GIS management of network and materials	Redo work that has been poorly undertaken. Replace any materials that do not meet minimum specifications. Initiate incident management plan	Quality of work undertaken. Types of material used	Yes	Unlikely	Minor	Low	Y	Confident		OEWS WO&M
	Sediment/biofilm formation	8.06	Silt build up or biofilm within reticulation pipes	Likely	Minor	Medium	Reduced flows in reticulation. Complaints from consumer about quality of water. Low FAC readings in network. Reticulation NTU	Flushing undertaken in response to complaints. Regular dead end mains flushing	Undertake flushing as required	Dirty water complaints	Yes	Unlikely	Minor	Low	Y	Unsure		OEWS WO&M
	Operator error mismanagement	9.01	Inadequate training, professional development and up-skilling of operators	Likely	Major	High	Staff not provided with adequate ongoing training. Poor operation of plant. Plant compliance failure. Loss of supply.	Experienced staff employed. Operators have or are completing the National Cert or Dip in Drinking Water Treatment. Appropriately experienced and qualified engineering personnel. Active preventive maintenance programme in place	Review documentation. Provide in-house training where abilities are in deficit. Standard Operating Procedures, O&M manuals available for staff	Documentation. Operator abilities, knowledge and training qualifications	Yes	Possible	Moderate	Medium	Y	Reliable	Create an O&M Manual for the Glinks Gully Water Supply Develop a quality assurance system for monitoring and instrument calibration	OEWS WO&M
	Op's error mismanagement	9.02	Inadequate supply planning and management	Likely	Major	High	Lowering levels of service. Consents not renewed. Capital costs uncontrolled. Failing infrastructure strategy. 3rd party audits e.g OAG. Reduction in funding	Relevant statutory obligations ie LGA, RMA, Council policies. Sub regional three waters strategy. Infrastructure planning team	Apply contingencies for changes in legislation or other key planning considerations	New Legislation, regulations or Standards. Residential and industrial growth/connections	Yes	Unlikely	Moderate	Medium	Y	Reliable		OEWS WO&M
	Sampling Failure	9.03	Inadequate sampling programme or sample collection error.	Likely	Moderate	High	DWSNZ compliance failure due to days of week, days between samples, insufficient samples, information gaps, positive results or sampling error	Sampling programme prepared and checked against standards. IANZ accredited laboratory	Review sampling programme	Sampling programme against DWSNZ	Yes	Unlikely	Minor	Low	Y	Unsure		OEWS WO&M
	Unidentified Op's Failure	9.04	Insufficient monitoring and alarming of key operational data	Almost Certain	Major	Extreme	Contamination identified in supply. Operational near miss identified. Inadequate information collected to provide confidence in supply operation	Operators validate treatment plant equipment weekly and calibrate equipment as required	Undertake manual grab sampling if required. Initiate incident management plan.	Manual readings	Partially	Unlikely	Moderate	Medium	Y	Confident	Review calibration procedure for all monitoring equipment	OEWS WO&M
	Failure from poor maintenance	9.05	Supply equipment fails due to inadequate asset information and inadequate maintenance planning	Almost Certain	Moderate	High	Unexpected plant equipment failure.	Annual check and servicing of the chlorine dosing equipment with overhaul every two years Subcontractor agreements Active preventive maintenance programme in place	Attend to failure as a priority Plan to renew or improve assets as required	Condition and forward planning for asset renewal asset register and maintenance programme	Yes	Unlikely	Moderate	Medium	Y	Confident		OEWS WO&M
	Failing DWSNZ	9.06	Treatment processes of the water supply are not sufficient to comply with the requirements of the DWSNZ	Almost Certain	Major	Extreme	Insufficient treatment processes at the treatment plant to comply with the DWSNZ	Target Section 10 DWSNZ. Chlorination. E.coli and FAC monitoring	Implement boil water notice if safety of supply cannot be guaranteed	DWSNZ compliance data	Yes	Unlikely	Moderate	Medium	Y	Confident		OEWS WO&M
	Failure to Provide Safe Water	9.07	Inadequate data collection, reporting and control systems	Likely	Moderate	High	Information about how the supply is operating is not available. Manual collection and recording of data. IT failure	Target Section 10 DWSNZ. Chlorination. E.coli and FAC monitoring	Undertake manual grab sampling if required	Trends and alarms of Cl2, UVT, pH and turbidity manual monitoring	Yes	Possible	Minor	Medium	Y	Confident	Install SCADA telemetry system as well as alarm	OEWS WO&M
	Micro/Chem contamination	9.08	Vandalism to plant equipment	Possible	Major	High	Obvious signs of damage to treatment or storage equipment Reduced/no flow to treatment plant or distribution system	Controls and treatment plant are in robust concrete block buildings. Supply equipment is visited and checked regularly. Legal deterrents, ie prosecution	Implement boil water notice if safety of supply cannot be guaranteed. Activate incident management plan. Provision of tankered water	Condition of treatment buildings and equipment	Yes	Rare	Moderate	Low	Y	Confident	Establish security policy	OEWS WO&M
Total Plant Failure	Loss of Supply	9.09	Power fault or outage	Possible	Catastrophic	High	Notification from Power Company of planned outages Pressure loss	Maintenance inspection of internal wiring	Introduce conservation and efficiency measures Provision of tankered water	Bring in emergency generator	Partially	Unlikely	Moderate	Medium	Y	Confident	Install on-site electricity generator interface	OEWS WO&M
		9.10	Catastrophic natural disaster or failure including earthquake and flooding	Rare	Catastrophic	High	Major natural disaster occurs. Intense sustained weather. Slips, flooding. Total plant failure is evident. Warnings from Govt agencies incl Met Office, Niwa, Civil Defence, Regional Council or Police.	Prior warning from Govt agencies incl Met Office, Niwa, Civil Defence, Regional Council or Police. Emergency response plan	Implement all measures necessary to ensure plant continues to operate in a natural disaster	Prior warnings issued by Govt agencies incl Met Office, Niwa, Civil Defence, Regional Council or Police	Partially	Rare	Major	Medium	Y	Unsure		OEWS WO&M